

GRANVILLE COUNTY
FISCAL YEAR 2009-2010
APPROVED BUDGET



As Prepared By:

Granville County Administration/Finance
141 Williamsboro Street
Oxford, North Carolina 27565

Approved on June 15, 2009

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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**Granville County
North Carolina**

For the Fiscal Year Beginning

July 1, 2008

President

Executive Director

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Granville County, North Carolina for the Annual Budget beginning July 01, 2008. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Manager's Budget Message

Fiscal Year 2009-2010

To: The Granville County Board of Commissioners

Date: July 1, 2009

This binder contains the County's approved annual budget as required by North Carolina General Statute 159 and the *Local Government Budget and Fiscal Control Act*. Two sections comprise the document. The first section is the continuation budget for all funds necessary to carry out the services authorized by the Granville County Board of Commissioners. This section contains both the financial information and the narrative descriptions of each program in all funds for which the Board is responsible. The second section is a fee manual that describes the user fees that attempt to recover some or all of the cost of services from the direct beneficiaries of the services, rather than taxpayers. The budget is balanced and prepared in accordance with the policies and procedures outlined in the *Local Government Budget and Fiscal Control Act*.

Goals

This budget is a product of the Board's vision of what Granville County will strive toward in the coming year. The values communicated during individual budget work sessions, monthly meetings, and in the annual planning retreat are as follows:

- ❑ Continue to rely on financial plans and systems in the preparation of the budget, including the Five Year Financial Forecast, CIP, VeRP and E911 Funding Plan;
- ❑ Conservatively estimate revenues and expenditures to avoid expectations of performance that are not realistic;
- ❑ The appropriated fund balance is the goal for expenditure reversions; in other words, create management objectives to encourage reversions at (or above) this level;
- ❑ Create an atmosphere where efforts to "spend down" during the fiscal year are discouraged;
- ❑ Present a "zero-based" budget that re-evaluates all expenditures in order to offset projected losses in revenues, but allows for policy review and potential service reductions or expansions based on other policy directives.

The approved budget reflects the requirements to continue operations at current levels, except for several adjustments in recreation funding, and addresses funding needs relating to the November 2008 approved library bond referendum and school construction needs. Operational and capital expenditures within all departments, except Information Technology and Human Resources, which were created in FY 08-09, and GAP/Jonesland Environmental Preserve, which opened Phase II of the park this year, decreased.

The Process

While budgeting is an ongoing process, the budget preparation season officially begins at the Board's planning retreat. During the planning sessions the Board Members discuss the current programs and provide staff guidance to what should be included in the service expansion process. The County Manager then informs department managers of program ideas that the Board would like to see proposed in the new budget.

Departments and outside agencies were reminded in late January to begin thinking about service expansions. The instructions and formal continuation budgets were sent out in mid February and service expansions were returned by mid March. Individual departmental meetings were held in late March and early April to review the budget requests and finalize the expenditure requests. Revenues were the last item to be addressed, because much of the property tax information and the year-to-date historical data are not available until late April. The revenue and expenditures were finalized at the end of April, after another full review of revenues, expenditures and projected fund balance.

The most important tool in this process is the financial forecast. The Five Year Financial Plan creates a benchmark to compare the budgets requested by the departments with the projected expenditures. In numerous cases departmental or agency requests that exceed the projection are funneled into a service expansion.

This budget was prepared at a time when the local, state and national economies were struggling with the impacts of a global credit crisis and recession. The February statewide unemployment rate was 11.3% with Granville County almost a full percent lower at 10.5%. However, a year ago at this same time unemployment rates were 5.4% and 5.9% respectively. State Economists predict that the recession will continue throughout 2009 and begin a slow recovery in early 2010. They suggest that the property tax base will remain steady unless foreclosures rise to record levels. Other revenues, such as sales taxes, are predicted to continue to decline as the economy contracts. The FY 09-10 approved budget assumes these economic predictions will occur.

Overview of the Budget

The approved budget reflects both the strength of the County from a financial perspective and the significant challenges that the Board faces.

- ⇒ Much of the work in preparing the budget focused on critically evaluating all revenues and expenditures in an effort to adjust to the current and predicted economic conditions.
- ⇒ The approved budget includes a 7 cents tax increase. 2.5 cents of the increase is in response to the \$8M Library Expansion and Renovation Bond Referendum passed by 65% of voters in November 2008. The revenues generated will be used to pay debt service on renovations and expansions to the current library system, as well as operational costs for these new facilities. The remaining 4.5 cents of the increase will be used to pay debt service for construction of a \$17M elementary school in response to the extreme pressures faced by the school system due to student population growth.
- ⇒ The approved budget redirects all funding from the County Recreation Mini Grant program and \$20,000 from outside recreation funding to provide for additional personnel needed due to the expansion of the Granville Athletic Park. This redirection provides for the additional needs but does not cause an increase in taxes for additional recreation funds.
- ⇒ The tax base from growth in the county has increased by 2.89% and is projected to provide revenues of \$29,382,608 at the approved tax rate of 82.5 cents for each \$100 of assessed

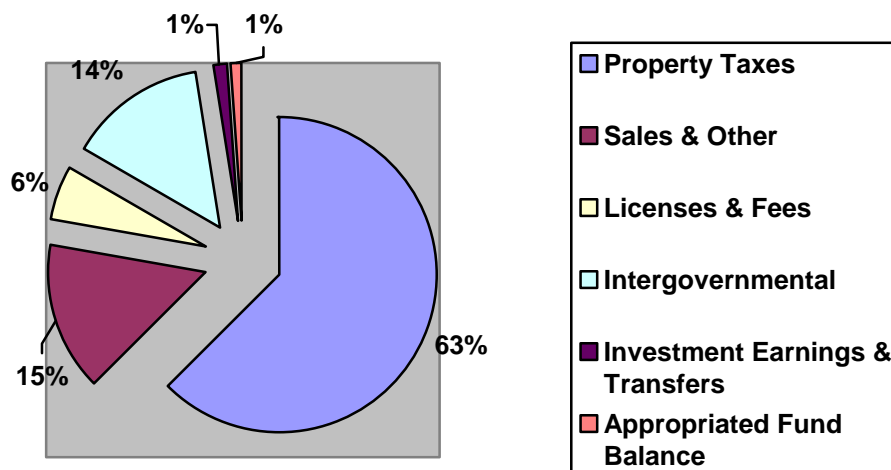
valuation. Although the tax base growth is down almost a full percent from 3.71% in FY 08-09 due to the slowing of the economy, efforts by the Tax Department have increased the overall tax levy collection rate.

- ⇒ The current legislative session will have significant impacts on this and future budgets, unfortunately most of them appear to be negative. There continues to be an attack on local government revenue sources and the desire at the State level to continue to shift traditionally State funded programs down to the local level. An example is proposed legislation that would shift the responsibility of the secondary roads program from the NCDOT to counties. There has been open discussion in the General Assembly that property taxes in North Carolina counties are too low as compared to similar states and that this source of revenue should be used to offset declining State revenues and expanding State expenditures.

General Fund

The majority of the general governmental activities are accounted for in the General Fund. The following bullets provide a summary of the significant changes featured in this budget:

- ⇒ The approved budget increases the ad valorem tax rate to 82.5 cents for each \$100 of assessed valuation.
- ⇒ Revenues and expenditures are balanced in accordance with North Carolina General Statutes. The budget recommends appropriating \$492,435 in available fund balance (1.01% of the general fund expenditures), although it is management's expectation and intention to revert at least this amount at year end. Total approved revenues, including appropriated fund balance, are \$48,818,363. The following chart shows the sources of revenue and the percentages of these major categories.



- ⇒ The following table shows the historical tax rate, including the tax rate at the same period in the octennial revaluation (eight years ago), or \$0.775

Fiscal Year	Tax Rate	Octennial Revaluation Year
1993-1994	\$0.820	8
1994-1995	\$0.720	1
1995-1996	\$0.715	2
1996-1997	\$0.720	3
1997-1998	\$0.700	4
1998-1999	\$0.700	5
1999-2000	\$0.735	6
2000-2001	\$0.735	7
2001-2002	\$0.775	8
2002-2003	\$0.635	1
2003-2004	\$0.635	2
2004-2005	\$0.635	3
2005-2006	\$0.700	4
2006-2007	\$0.700	5
2007-2008	\$0.755	6
2008-2009	\$0.755	7
2009-2010	\$0.780 rec	8

- ⇒ The growth in the tax base is based on new property on the books totaling approximately \$104,666,852 or a 2.89% increase. This increase is 0.82% less than the 3.71% increase seen in the previous fiscal year.
- ⇒ Collection efforts within the Tax Department over the last fiscal year have increased the collection rate of the overall tax levy from 94.46% to 95.63%. Taking out the revenues generated by the approved 7 cents tax increase, this 1.17% increase has resulted in \$1,075,440 additional tax revenues for the FY 09-10 budget.
- ⇒ Sales and Other Related Taxes are expected to decrease by \$1,644,485 or 17.9% due to the continued impacts of the credit crisis and recession.
- ⇒ Licenses, Fees, and Other Revenues are expected to decrease by \$93,398 or 3.4%. Ambulance fees continue to increase, although they pay only a portion of the overall cost of providing this service. A loss of planning and inspection fees is anticipated due to the stalled housing market and economy. Register of Deeds revenues are expected to decrease for the same reason.
- ⇒ Restricted and Intergovernmental Revenue is expected to increase by 0.33%; however this revenue stream is difficult to project from year to year due to its source and is due to anticipated additional State and Federal grant funding.
- ⇒ Investment earnings are expected to be \$350,000 less than the prior year due to the continued impacts of the global credit crisis.
- ⇒ Fund Balance is expected to remain strong at 31.49% of expenditures as of June 30, 2009. The approved budget appropriates \$492,435 in fund balance. Additional use of fund balance during the year should be very carefully considered and minimized in an effort to maintain the Board's target range of 26% - 30%.

General Fund Expenditures

Meetings were held with departments and each line item was reviewed with the department managers. Department managers heard very clearly the Board's directive regarding submitting zero-based budgets and did an excellent job of critically reviewing and evaluating each expenditure in their budget. The following is a brief summary of the functional areas.

County Administrative Departments

All County Administrative departments decreased expenditures except for Information Technology and Human Resources. These two departments were created in FY 08-09 and did not have prior budgets.

Human Services Departments

All Human Services agencies decreased expenditures except for a slight increase in the Department of Social Services. This 1.5% increase is due to projected additional program expenditures and is offset with corresponding revenues. The Medicaid budget reflects a 67.8% decrease due to the State assuming the County's share of this expenditure. This decrease is offset by the loss of sales tax revenues that the State took back as part of the Medicaid switch; however a hold-harmless provision in the legislation guarantees at least a \$500,000 savings to the County.

Cultural & Recreational Appropriations

The Recreation budget shows a reduction of 46.8% due to the redirection of all mini-grant funding and \$20,000 in funding from outside agencies. Funding for the Town of Butner that was historically accounted for in this line item has also been redirected to Fire Services. The operations at the GAP show an increase of 16% due to the opening of Phase II, however the overall recreation expenditures remain constant and through the redirection of other recreation funds, a tax increase is not required to operate the new facility.

Community Services – All Community Service agencies decreased expenditures.

Education - The School's budget is \$12,686,994 and includes additional funding for modular classrooms at Granville Central High School. The budget for Vance-Granville Community College is \$572,789 and reflects a 0.1% decrease.

Public Safety – All public safety agencies decreased expenditures except for the Sheriff's Department and Fire Services. The Sheriff's Department decreased its operational budget to below prior year levels, but due to a large portion of this budget being personnel and benefits, and the salary adjustment that the Board approved for the Department during FY 08-09, the overall budget increased by 0.8%. The Fire Services budget increased by 7.7% due to the Town of Butner funding that was redirected from recreation. The programmed increase for Fire Departments based on tax base growth was not approved.

Area Projects & Other Appropriations

The amount budgeted for Special Appropriations decreased by 2.8% due to reduced membership dues to the Kerr Tar Council of Governments. Several outside agencies requested additional funding above the prior year's level, but none were approved.

Non-departmental expenditures show a 36.1% decrease, due to a decrease in economic incentive/debt payments.

Pass-through funds decreased 26.9%, reflecting revenue that is simply passed on to other agencies.

Contributions to Other Funds

The approved budget for this cost center is \$7,670,491 and includes new debt service for the 2008 Library Bond Referendum and new school construction.

Contingency

The Contingency appropriation is \$180,000 and has not changed from FY 08-09.

Other Funds

Revaluation Reserve

The transfer from the General Fund is at the programmed level of \$63,000 and will generate sufficient revenues to complete the 2010 octennial revaluation. It is estimated that \$5,000 in associated investment earnings will be generated by the Revaluation Reserve Fund in FY 09-10.

School's Restricted Capital

The restricted sales tax proceeds are earmarked for school capital requirements, including debt service. The Fund expenditures are budgeted at \$6,919,470.

Debt Service Fund

The Debt Service Fund is essentially a pass through fund that "centralizes" the debt obligations for all funds. The Fund expenditures are budgeted at \$8,061,664.

E911 Communications

This fund changed significantly due to legislation regarding the E-911 telecommunications surcharge. This change prohibits the County from managing the surcharge and restricts the expenditures allowed from this fund. Due to these changes, a 19.7% reduction in allowable expenditures is projected. These lost revenues will have to be made up with local tax dollars.

Capital Improvement Fund

Expenditures in the Capital Improvement Fund (CIP) are budgeted at \$361,625. The fund includes several projects that are discussed in detail in this section of the budget. Due to budget constraints, the CIP funding was decreased this year. Efforts will be made to restore funding to previous levels as soon as possible.

Vehicle Replacement Fund

The Vehicle Replacement Fund (VeRP) provides \$377,500 for replacement of rolling stock. Each vehicle will be evaluated and its useful life will be extended in the event the replacement of the vehicle is not warranted. The fund is discussed in detail in this section of the budget. Due to budget constraints, the VeRP funding was decreased last year. Efforts will be made to restore funding to previous levels as soon as possible.

Solid Waste Management - Convenience Centers

The budget for the operation of the convenience centers is \$1,116,885.

Solid Waste Management - Construction and Demolition Landfill

The budget provides \$844,149 for operation of the construction and demolition landfill. Tipping fees are increased by \$2.00 per ton to generate funds to complete the landfill expansion. Other solid waste fees under the franchise agreement are increased by 3.5%.

Summary

Granville County faces many challenges in the coming year. This approved budget continues the current operations, with a few exceptions, and presents a “zero-based” budget as it relates to expenditures in accordance with the Board’s directive at the annual planning session. The local and state economy and the actions of the N.C. General Assembly in FY 2009-2010 will be an important factor in the performance of this budget.

Local revenue streams continue to be eroded by special interests without regard to the impact this has on County residents. There is a feeling at the state level that local property taxes are too low and that they should be relied upon to fund more and more services. Unfunded mandates from the state level combined with an economy struggling through a credit crisis and recession will continue to place the burden on property owners through Ad Valorem tax increases, which many simply do not have the means to sustain.

Putting together a budget is a tremendous effort. The entire Finance Department did an outstanding job in creating an informative and functional document that serves as a management tool and an outline from which to debate policy. A special thanks to Mike Felts, Becky Knott and Monique Heggie for all their hard work in putting this budget together. Thanks also to Bobbie Wilson for making sure that the business of the County continued as we all struggled through the budget process.

Department managers did an outstanding job of analyzing and compiling budgets that met the expectations of the Board of Commissioners. They deserve many thanks and tremendous admiration. The people working for Granville County are special people who truly care about their community and making life better for others. I am grateful to have the privilege to work with them.

Respectfully submitted,

Brian M. Alligood

Brian M. Alligood, County Manager

Reader's Guide

Thank you for your interest in the fiscal year 2009-2010 Annual Budget of Granville County, North Carolina. This reader's guide will provide you with some useful information, which may assist you as you review this document. This budget serves as a policy document from the County Commissioners, a financial plan and operations guide for the County Administration, and a communication device for the departments of the County and the Granville County constituents. The information in this document is designed to assist you, the reader, in understanding how your local county government provides services and manages the resources of Granville County.

On the first page of this document you will find a Table of Contents. Each section of the document is separated by the categories identified in the bold face type for your quick reference. Within each section you will locate information about individual departments and their budget. Other information on these pages includes the department's organizational structure, highlights of last year's accomplishments, and goals for the upcoming year.

The first five sections of the document provide an overview of the budget process, assumptions used to develop the budget, specific problems faced in developing this budget, the County's financial condition, and a summary of the fiscal year 2009-2010 Budget. Sections six through thirteen provide detail information related to the operation of the general fund budget, section fourteen contains detail information about special revenue, capital, and enterprise funds. The last two sections (fifteen and sixteen) contain the approved budget ordinance and other historical and current information about the County. A glossary can be found in section sixteen of this document for your reference.

Commonly used acronyms:

ADM: Average Daily Membership (student attendance)
C&D: Construction and Demolition (denotes type of Landfill)
CAFR: Comprehensive Annual Financial Report
CDBG: Community Development Block Grant
CIP: Capital Improvement Program
G.S.: General Statutes
GAP: Granville Athletic Park
GAAP: Generally Accepted Accounting Practices
GFOA: Government Finance Officers Association
GIS: Geographical Information System
GMC: Granville Medical Center

GO Bond: General Obligation Bond
HVAC: Heating, Ventilating, and Air Conditioning
JCPC: Juvenile Crime Prevention Council
LGBFCA: Local Government Budget and Fiscal Control Act
LLEBG: Local Law Enforcement Block Grant
NSFR: Not Scheduled for Replacement (used with VeRP)
ROAP: Rural Operating Assistance Program
SGWASA: South Granville Water and Sewer Authority
VeRP: Vehicle Replacement Program
VGCC: Vance Granville Community College

The Granville County Board of Commissioners reviews the fees charged to offset the cost of operations during the budget process. The fee manual is presented as a separate document and is not included as part of the approved budget document.

We believe you will find useful and valuable information within this document about the operation and fiscal management of Granville County. If you have any suggestions or comments please feel free to contact us at www.granvillecounty.org or at any of the phone numbers listed for the Administration or Finance Departments.

Granville County Government Budget Calendar Fiscal Year 2009-2010

Task	Date
Service Expansion Instructions Sent to Departments & Outside Agencies	February 12, 2009
Budget Request Instruction Book Provided to Departments	February 12, 2009
Outside Agencies Advised by Letter & Form of Budgetary Time Frame	February 12, 2009
Service Expansion Requests Returned to the County Manager	March 12, 2009
Outside Agencies' Budget Requests Returned to the County Manager	March 19, 2009
Departmental Budget Requests Returned to the County Manager	March 19, 2009
Meet with all Departments & Outside Agencies	Mar 23-Apr 15, 2009
Tax Revenues & Other Revenue Estimates Finalized	April 20, 2009
Submitted Budget Finalized	April 20-24, 2009
Distribute FY 09-10 Submitted Budget to the Board of Commissioners	May 4, 2009
Advertise Public Hearing on FY 09-10 Budget	May 4, 2009
Hold Work Session(s) on FY 09-10 Submitted Budget	May 5 - 8, 2009
Hold Public Hearing	May 18, 2009
Final Budget Considered for Adoption	June 15, 2009

History and Description Of Granville County

Granville County was founded in 1746. It is located in the northeastern Piedmont and encompasses an approximate area of 532 square miles. The County Seat of Oxford is located approximately 40 miles northwest of Raleigh, the state capital, on a section of Interstate 85, which opened in January 1972. The County is a combination of rural farming and timberland areas and rapidly growing residential bedroom communities of Raleigh and Durham.

The County is bound on the north by the Virginia State line, on the west by Person and Durham Counties, on the south by Durham and Wake Counties and on the east by Vance and Franklin Counties. The topography is gently rolling in the southern portion of the County to rolling in the northern portion of the County.



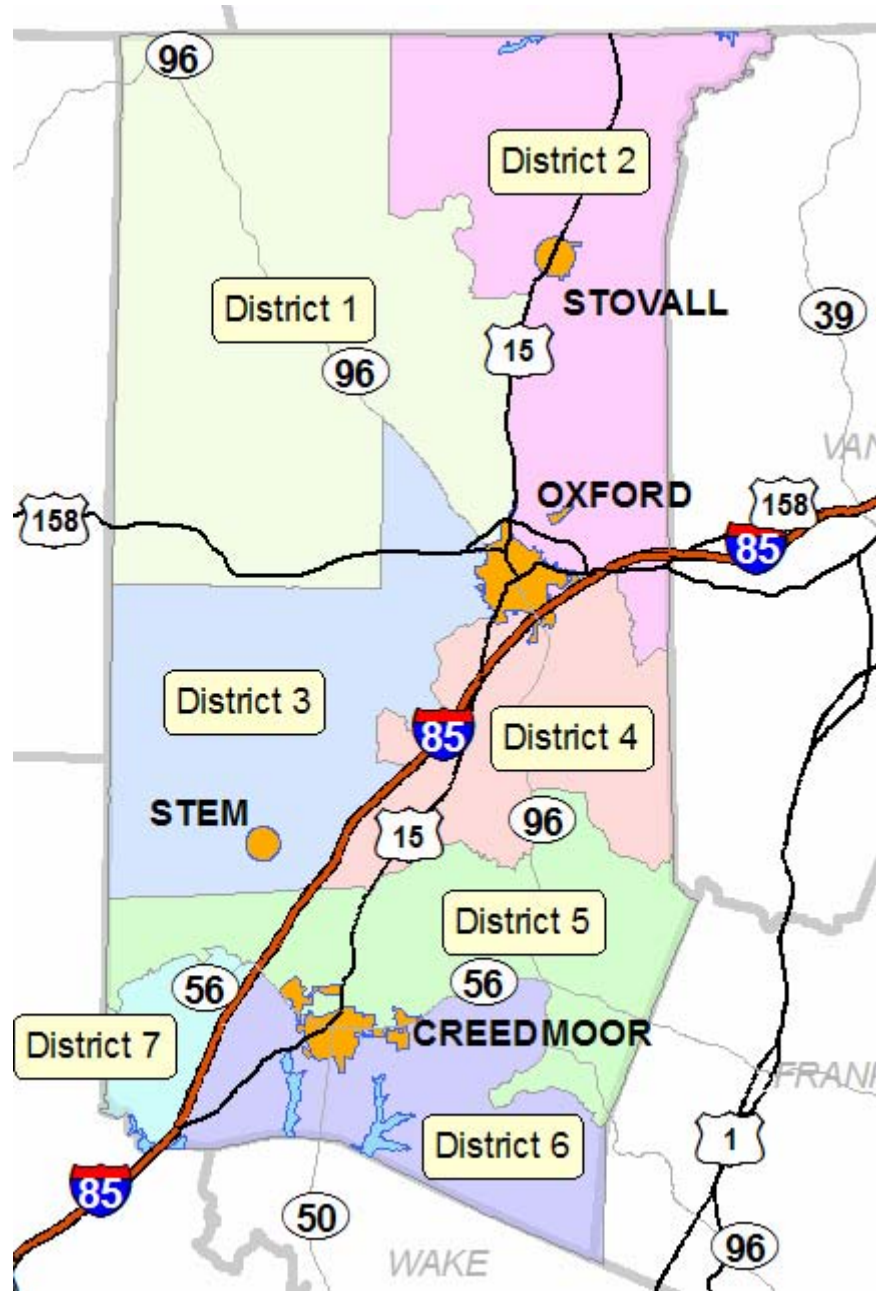
There are five municipalities within the County, the largest being the City of Oxford, which serves as the County Seat. Situated in the southwestern portion of the County is the Town of Butner, which was formerly governed by the State until its incorporation on November 1, 2007.

In 1984, the County adopted the commissioner-manager form of government. The governing body is a seven-member Board of Commissioners elected by individual voting districts with staggered four year terms. The County Manager is designated as chief administrator of the County Government, and is responsible to the Board of Commissioners for administering all departments under the Board of Commissioners' general control. The Board of Commissioners holds policy-making and legislative authority and is responsible for adopting the budget and appointing the County Manager. The

Manager is responsible for implementing the policies, managing daily operations and appointing department heads.

The County provides for its citizens a wide range of services that include public safety, sanitation, health and social services, cultural and recreational activities, and general administration. This report includes all the County's activities required to maintain these services. The County also extends financial support to certain boards, agencies and commissions to assist their efforts in serving citizens. Among these are the Granville County Board of Education, Five County Mental Health Authority, Granville-Vance District Health Department, Vance-Granville Community College, and the Kerr Tar Regional Council of Governments.

GRANVILLE COUNTY COMMISSIONER DISTRICT MAP



GRANVILLE COUNTY FUND STRUCTURE

Governmental funds are used to account for Granville County's general governmental activities. Governmental funds include:

General Fund- The General Fund is the general operating fund of the County. The General Fund accounts for all financial resources except those that are required to be accounted for in another fund. The primary revenue resources are ad valorem taxes, sales taxes, Federal and State grants and various other taxes and licenses. The primary expenditures are for education, human services, public safety and general government services.

Debt Service Fund- The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general long-term debt, principal, interest and related costs. The County has only one Debt Service Fund.

Special Revenue Fund- Special Revenue Funds account for specific revenue sources (other than expendable trusts or major capital projects), that are legally restricted to expenditures for specified purposes. The County maintains eight Special Revenue Funds: Landfill Capital Reserve Fund, School Capital Reserve Fund, Revaluation Fund, Emergency Telephone System Fund, CDBG Grant Fund, R.H. Thornton Library Fund, 35 Million School Bond Fund, and the Series 2005 Public Improvement Bond Fund. The CDBG Grant Fund, 35 Million School Bond Fund, and the Series 2005 Public Improvement Bond Funds maintain project budgets and are not annually budgeted. Therefore, these three funds are not included in the annual budget document.

Capital Projects Funds- Capital Projects Funds account for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by enterprise funds and trust funds).

Enterprise Funds- Enterprise Funds account for those operations financed and operated in a manner similar to a private business where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or where the governing body has decided that the periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Granville County has one Enterprise Fund: Solid Waste Operations.

GRANVILLE COUNTY CASH MANAGEMENT AND INVESTMENT POLICY

This Cash Management Policy establishes a written plan for the handling of County funds. This policy applies to all cash accounts except authorized petty cash accounts. This policy applies to all transactions involving the financial assets and related activity of all the various funds accounted for in the County's Annual Financial Report. Deferred Compensation (457) Plans and 401-K Retirement Funds are not subject to this policy. These funds are covered under different General Statutes and or contractual agreements.

The objectives of this plan are to provide safety and liquidity of money and at the same time optimize investment earnings on idle funds. The criteria ranked in order of importance for investing the County's funds are: (1) investments must be secure such that the principal amounts of the County's portfolio are preserved (safety); (2) the liquidity of an investment shall be a conditional consideration of its appropriateness (liquidity); (3) the yield shall be sufficient to provide a fair market rate of return on the investment (yield). This policy will also address cash receipts, mobilization, investments, disbursements, and monitoring of the policy.

In addition to establishing a cash management and investment policy, the Finance Director shall implement a series of internal controls which are designed to prevent losses of public moneys arising from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets or imprudent actions by employees and officers of the County. The Finance Director will ensure, whenever possible, separation of duties of all financial transactions throughout the County.

RESPONSIBILITY

In accordance with North Carolina General Statutes, the Finance Director is designated as the Investment Officer of Granville County and is responsible for the County's financial assets. The Financial Officer is responsible for investment decisions and activities and shall develop and maintain written administrative procedures for the operation of the cash management and investment program. In order to promote the efficiency of investment duties and related activities, the Finance Director may designate one or more members of the office staff to assist in the performance of functions of cash management and investing.

Investments shall be made with judgement and care under the circumstances then prevailing, in the same manner of prudence and discretion that would be exercised in the management of one's own personal affairs. The primary objectives of cash management are safety and liquidity, followed by the objective of obtaining a market rate of return reasonable under the circumstances. The Finance Director when acting "prudently" in accordance with North Carolina General Statutes, written procedures, and exercising due diligence, shall be relieved of personal responsibility for an individual security credit risk

or market price change, provided deviations from expectations are reported to the Manager and County Board in a timely manner and appropriate action is taken to control adverse developments.

The Finance Director shall be responsible for filing any claims for reimbursements to the state or any other governmental agency. The Finance Director shall also be responsible for all reports of a financial nature.

The Finance Director shall furnish a mid-year financial report on all revenues, expenditures and fund balances to the Manager and County Board. Budget updates and expenditures reports will be made each month.

ETHICS AND CONFLICTS OF INTEREST

The Finance Director and other employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. The Finance Director and Finance Department employees shall disclose to the Manager any material interests in financial/investment positions that could be related to the performance of the County's portfolio. This disclosure need not include normal banking or brokerage relationships that are at normal market rates and conditions available to the general public.

Further, any member of the County Board must disclose his or her interest in financial institutions that conduct business with Granville County, but only if the interest is deemed material. Material interest is defined as owning 10% or more of the stock of a financial institution, or having significant managerial influence (e.g., a member of the institution's board of directors) over the financial institution.

CASH RECEIPTS

The main objective of cash receipts is to collect amounts due as quickly as possible, to provide secure handling of cash receipts and to expedite movement of receipts to interest-earning accounts and investments.

G.S. 159-32 allows an exception to daily deposits when the moneys on hand amount to less than \$250. Cash deposits shall be made daily. At 3:00 P.M. the Finance Director or a designated employee will make a count of the money. Any funds taken in for that day will be deposited if the total amount on hand is over the designated \$250. Deposits will always be made on Fridays and the last business day of the month regardless of amounts. All deposits made will either be made by the Finance Director or reported to the Finance Director immediately in the form of a duplicate deposit slip bearing a bank teller stamp.

Any adjustments or corrections due to either overpayment or underpayment will be made after the money has been deposited. Deposits will not be delayed for errors of this type on regular receipts. If there is an error in the deposit amount, then the correction will be made by the Bank.

All moneys received from the state shall be received through the Governmental Moneys Transfer System where applicable and deposited directly into the County's account.

There will be a \$25 fee on any returned check, or as stipulated in the County's approved Fee Manual.

DEPOSITORIES

The Governing Board has authorized Suntrust Bank of Durham, North Carolina as the central depository. The County will maintain a minimum of two accounts in this bank. One checking account shall be a non-interest bearing payroll account and another will be an interest bearing checking account. In addition to Suntrust Bank, the Board has authorized other banking institutions using the pooled collateralization method and operating a local branch, for investment purposes. The Board has also authorized the North Carolina Capital Management Trust Company for investment purposes. This list may be changed at the Governing Board's discretion.

If the County invests any money with one or more financial institutions that operate under the Dedicated Method it will be the duty of the Finance Director to ensure that deposits in excess of deposit insurance coverage are adequately collateralized. The Finance Director shall request and receive timely confirmations of collateral pledges by these institutions. The Finance Director shall be responsible for obtaining custody and providing safekeeping of securities and deposit certificates according to G.S. 159.30(d). All securities purchased by the County shall be delivered (or book-entered) to the County's custodian and placed in the County's name. Banks that operate under the pooling method already have their collateral monitored by the State Treasurer.

MOBILIZATION

When daily deposit reports have been received, the Finance Director, or designee, shall review the deposits and disbursements made on that day to determine the amount of money available for investment.

Eligible investments shall be limited in accordance with North Carolina G.S. 159-30 to those authorized for local governments in North Carolina and approved by the Local Government Commission. These investments shall be limited to Certificates of Deposit with approved banks, and the North Carolina Cash Management Trust, as well as interest earning checking accounts. The Finance Director shall select investments on the following basis:

- 1) The maturity of the investment should coincide with the needs of the County to meet short-term and long-term obligations.
- 2) The rate of interest should be at least equivalent to the average rate of return available in the market place, while still ensuring safety and liquidity.

The Finance Director shall be responsible for obtaining custody and providing safekeeping of securities and deposit certificates according to G.S. 159-30(d). All securities purchased by the County shall be delivered (or book-entered) to the County's custodian and placed in the County's account in the County's name. The custodial agent will promptly provide the County with a custody receipt. All such custodial agreements shall be between the County and the custodian, and in the County's name. Certificates of deposit purchased by the County shall be delivered to the Finance Director for safekeeping.

MONITORING

The Finance Director shall constantly monitor the investment portfolio and make adjustments as necessary. If investments are to be made the Finance Director shall institute a bidding process as follows:

- 1) Approved financial institutions shall be contacted informing them of the amount to be invested and the desired length of investment. All bidding institutions must contact the Finance Director by 11:00 a.m. on the investment date with quoted interest rates. The Finance Director shall be responsible for equitable comparison of bids since some may be quoted on a 365-day basis.
- 2) In the event of matching bids, the financial institutions will be contacted, notified of similar bids and asked if an upset bid would be placed. If no upset bid is placed then the County will choose the institution that holds the lowest amount of County funds.
- 3) All bids will be recorded by the Finance Director. These records will be maintained and on file for six months.

CASH DISBURSEMENTS

The Finance Director shall expend the County moneys pursuant to G.S. 159-28(b).

All obligations of the County will be paid by the due date. The Finance Director shall pay bills in order to take advantage of each vendor's payment practices. A decision

will be made whether or not the discount for cash is more beneficial than payment on the billings due date. The Finance Director shall periodically review the disbursement cycle and changes shall be instituted if the disbursement cycle can be extended.

Attempts will be made to consolidate payments to one vendor. All checks shall be mailed after 1:00 p.m. on Monday following the Thursday check run provided the afternoon mailing will not result in missing the discount or payment dates.

The Finance Director shall constantly review supplier contracts to ascertain whether or not the County is paying only for goods and services received or rendered.

Payroll for the County will be made in accordance with the payroll schedule as provided annually by the Finance Department, in accordance with the Granville County Personnel Ordinance.

All checks must have dual signatures, the Finance Director and another employee as authorized by the Granville County Board of Commissioners.

BASIS OF BUDGETING

During the year, all funds of the County are accounted for on the budgetary basis, which is the “modified accrual” basis of accounting (refer to glossary). Encumbrances are not utilized as a management control technique as the County is not required by law to do so. Revenues are recognized when they become measurable and available as net current assets to be used to pay liabilities of the current period. Primary revenue sources treated as susceptible to accrual under the modified accrual basis include intangible and sales taxes which are considered “measurable” when both due and in the hands of the County or intermediary collecting governments, interest, and federal and state financial assistance.

Expenditures are generally recognized when the related fund liability is incurred. Capital outlays and payments of principal on long-term debt are considered to be expenditures. Depreciation is not considered to be an expenditure and interest on long-term debt is recognized only when paid.

All Proprietary Funds are converted to the accrual basis of accounting at year-end. Under the accrual basis, revenues are recognized when they are earned, regardless of the measurement and availability criteria used in the modified accrual basis. Expenses are recognized when they are incurred. The conversion generally involves the accrual of interest expense and compensated absences, the provision for depreciation expense, and adjusting capital outlays and debt service outlays, including issue costs, to the accrual basis. Agency Fund assets and liabilities are accounted for on a modified accrual basis.

Governmental Fund Types are accounted for on a spending, or “financial flow” measurement focus. Governmental Fund Types operating statements represent increases and decreases in net current assets. Their reported fund balances are considered a measure of available spendable resources. Proprietary Fund Types are accounted for on a cost of services, or “capital maintenance” measurement focus. Proprietary Fund Types income statements represent increases and decreases in net total assets.

AMENDMENTS TO THE BUDGET ORDINANCE

Except as otherwise restricted by law, the governing board may amend the budget ordinance at any time after the ordinance’s adoption in any manner, so long as the ordinance, as amended, continues to satisfy the requirements of G.S. 159-8 and 159-13. However, no amendment may increase or reduce a property tax levy or in any manner alter a property taxpayer’s liability unless the board is ordered to do so by a court of competent jurisdiction, or by a State agency having the power to compel the levy of taxes by the board.

The governing board by appropriate resolution or ordinance may authorize the budget officer to transfer moneys from one appropriation to another within the same fund subject to such limitations and procedures as it may prescribe. Any such transfers shall be reported to the governing board at its next regular meeting and shall be entered in the minutes. (1927,c.146, s. 13; 1955,cc. 698, 724; 1971,c. 780,s. 1; 1973,c. 474,s. 12.)

SUMMARY OF FULL-TIME POSITIONS & COMPENSATION & CLASSIFICATION PLAN

Summary of Full-time Positions

The following section includes a listing of the full-time positions currently funded by the Granville County Board of Commissioners.

Compensation & Classification Plan

Also, included in this section is the current pay plan. The pay plan includes a listing of jobs, and the corresponding salary grade and range. Each year as a part of the budget process, the County Manager requests that department managers provide a listing of positions that they believe need to be restudied. This allows for one time per year that assignments to pay grades can be reviewed. In general, all mid-year requests for reclassification are deferred until the budget process.

This year the County Manager received several requests to restudy positions and consider them for reclassification. During the month of June, the County Manager will contract with an outside firm to review these requests and interview the staff to make a determination. The Board must adopt any recommended changes before a position can be reclassified or modified.



<p align="center">SUMMARY OF AUTHORIZED FULLTIME POSITIONS</p>

	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
County Manager	3	4	4	4	4
Human Resources	0	0	0	0	1
Information Technology	0	0	0	0	1
Finance	6	6	7	7	5
Internal Auditor	0	0	0	0	1
Board of Elections	3	3	3	3	3
Tax Administration	10	10	10	10	10
Register of Deeds	5	5	5	5	5
Sheriff	46	50	51	51	51
Jail	32	33	34	34	34
Emergency Management	3	3	3	3	3
EMS	41	41	48	48	50
Inspections	6	6	6	6	6
Animal Control	5	5	5	5	5
E-911	13	13	14	14	14
Soil Conservation	1	1	1	1	1
Granville Athletic Park & Jonesland Environmental Preserve	1	1	1	1	2
Planning	4	5	5	5	6
Building & Grounds	5	5	5	4	4
Veteran Services	Part-time	Part-time	Part-time	Part-time	Part-time
Social Services	71	71	73	73	73
Senior Center	8	9	9	10	10
Library	9	9	10	10	9
Landfill/Convenience Sites	4	4	4	4	4
Lyon Station & Cozart Water & Sewer Districts	4	4	4	n/a	n/a
Emergency Communications	1	1	0	0	0
4 H Best	1	1	1	1	1
Grand Total-All Funds	282	290	303	299	303

**APPROVED SALARY GRADE & RANGE SCHEDULE
FISCAL YEAR 2009-2010**

**ALPHABETICAL LISTING OF CLASSES AND GRADE
ASSIGNMENTS BY DEPARTMENT**

Class Title	Pay Cycle	FLSA Status	Salary Grade	Salary Range
911- Addressing Coordinator/Database Administrator	M	N	18	25,890-43,493
911- Emergency Communications Center Manager	M	E	21	29,963-50,337
911- Telecommunicator I	B	N	16	23,479-39,445
911- Telecommunicator II	B	N	18	25,890-43,493
Administration- Administrative Support Assistant	M	N	15	22,356-37,559
Administration- Clerk to the Board/Assistant to the Manager	M	N	24	34,686-58,272
Administration- IT Network Administrator	M	N	19	27,164-45,634
Administration- Management Analyst	M	N	22	31,470-52,870
Animal Control- Animal Control Officer	B	N	16	23,479-39,445
Animal Control- Animal Control Officer II	B	N	17	24,644-41,403
Animal Control- Chief Animal Control Officer	B	N	19	27,164-45,634
Animal Control- Shelter Attendant	B	N	12	19,310-32,441
Board of Elections- Deputy Director of Elections	M	N	21	29,963-50,337
Board of Elections- Elections Clerk	M	N	14	21,289-35,767
Board of Elections- Elections Director	M	E	24	34,686-58,272
Cooperative Ext- 4-H Best Program Coordinator	M	N	16	23,479-39,445
Detention Center- Administrative Secretary	M	N	16	23,479-39,445
Detention Center- Administrative Support Specialist	M	N	18	25,890-43,493
Detention Center- Cook	M	N	12	19,310-32,441
Detention Center- Detention Administrator	M	N	25	36,430-61,203
Detention Center- Detention Officer	M	N	18	25,890-43,493
Detention Center- Law Enforcement Records Clerk	M	N	14	21,289-35,767
Detention Center- Lead Cook	M	N	13	20,279-34,068
Detention Center- Lead Detention Shift Supervisor	M	N	19	27,164-45,634
Detention Center- Maintenance Specialist	M	N	19	27,164-45,634
Detention Center- Relief Sergeant	M	N	19	27,164-45,634
Detention Center- Sergeant	M	N	20	28,535-47,937
Detention Center- Shift Supervisor	M	N	20	28,535-47,937
Detention Center- Shift Supervisor (Lead)	M	N	22	31,470-52,870
Detention Center- Transportation Officer	M	N	21	29,963-50,337

Class Title	Pay Cycle	FLSA Status	Salary Grade	Salary Range
Development Services- Director	M	E	29	44,270-74,375
Development Services- Inspections Admin. Support Specialist	M	N	18	25,890-43,493
Development Services- Inspections Code Compliance Specialist	M	N	21	29,963-50,337
Development Services- Inspections Code Enforcement Officer	M	N	21	29,963-50,337
Development Services- Inspections Inspector I	M	N	21	29,963-50,337
Development Services- Inspections Inspector II	M	N	24	34,686-58,272
Development Services- Inspections Inspector III	M	N	27	40,157-67,465
Development Services- Planning Administrative Support Assistant	M	N	15	22,356-37,559
Development Services- Planning Director	M	N	28	42,166-70,837
Development Services- Planning Land Use Planner	M	N	22	31,470-52,870
Development Services- Planning Planner	M	N	22	31,470-52,870
Development Services- Planning Senior Planner	M	E	27	40,157-67,465
Development Services- Planning Transportation Planner	M	N	23	33,036-55,499
Development Services- Planning Zoning Technician	M	N	16	23,479-39,445
DSS- Accounting Clerk IV*	M	N	16	23,479-39,445
DSS- Accounting Technician I*	M	N	15	22,356-37,559
DSS- Accounting Technician II*	M	N	17	24,644-41,403
DSS- Accounting Technician IV*	M	E	20	28,535-47,937
DSS- Administrative Assistant I*	M	N	19	27,164-45,634
DSS- Building Service Worker*	M	N	11	18,397-30,906
DSS- Child Support Agent (Lead)*	M	N	20	28,535-47,937
DSS- Child Support Agent I*	M	N	17	24,644-41,403
DSS- Child Support Agent II*	M	N	19	27,164-45,634
DSS- Child Support Agent Supervisor I*	M	E	21	29,963-50,337
DSS- Child Support Supervisor II*	M	E	22	31,470-52,870
DSS- Community Social Services Assistant*	M	N	11	18,397-30,906
DSS- Computing Support Technician II*	M	N	18	25,890-43,493
DSS- County Social Services Director*	M	E	32	51,239-86,080
DSS- Income Maintenance Caseworker I*	M	N	15	22,356-37,559
DSS- Income Maintenance Caseworker II*	M	N	17	24,644-41,403
DSS- Income Maintenance Caseworker III*	M	N	19	27,164-45,634
DSS- Income Maintenance Investigator I*	M	N	17	24,644-41,403
DSS- Income Maintenance Investigator II*	M	N	19	27,164-45,634
DSS- Income Maintenance Supervisor I*	M	N	19	27,164-45,634
DSS- Income Maintenance Supervisor II*	M	E	21	29,963-50,337
DSS- OSSOG II*	M	N	11	18,397-30,906
DSS- OSSOG III*	M	N	14	21,289-35,767
DSS- OSSOG IV*	M	N	16	23,479-39,445

Class Title	Pay Cycle	FLSA Status	Salary Grade	Salary Range
DSS- Processing Assistant III*	M	N	14	21,289-35,767
DSS- Processing Assistant IV*	M	N	16	23,479-39,445
DSS- Social Work Supervisor II*	M	E	23	33,036-55,499
DSS- Social Work Supervisor III*	M	E	27	40,157-67,465
DSS- Social Worker I*	M	N	17	24,644-41,403
DSS- Social Worker II*	M	E	21	29,963-50,337
DSS- Social Worker III*	M	E	23	33,036-55,499
DSS- Social Worker Investigator/Assessment & Treatment (CPS)*	M	E	24	34,686-58,272
Emergency Management- Administrative Support Assistant	M	N	15	22,356-37,559
Emergency Management- Emergency Management Coordinator	M	E	24	34,686-58,272
EMS- Administrative Support Specialist	M	N	18	25,890-43,493
EMS- Assistant Shift Leader (Lieutenant)	B	N	22	31,470-52,870
EMS- Emergency Services Director	M	E	29	44,270-74,375
EMS- EMT-Intermediate	B	N	18	25,890-43,493
EMS- EMT-Paramedic	B	N	21	29,963-50,337
EMS- Shift Leader (Captain)	B	N	24	34,686-58,272
Environmental Programs- Director	M	E	25	36,430-61,203
Finance- Accounting Specialist	M	N	22	31,470-52,870
Finance- Accounting Technician	M	N	18	25,890-43,493
Finance- Director	M	E	32	51,239-86,080
Finance- Grant Coordinator	M	N	22	31,470-52,870
Finance- Payroll Technician	M	N	20	28,535-47,937
General Services- Building and Grounds Worker	M	N	11	18,397-30,906
General Services- Maintenance Supervisor	M	N	21	29,963-50,337
General Services- Maintenance Technician	M	N	16	23,479-39,445
Human Resources- Director	M	E	27	40,157-67,465
Internal Audit- Internal Auditor	M	E	29	44,270-74,375
Jonesland Park- Park Superintendent	M	N	18	25,890-43,493
Landfill- Clerk	M	N	14	21,289-35,767
Landfill- Landscaping Specialist	M	N	14	21,289-35,767
Landfill- Technician	M	N	14	21,289-35,767

Class Title	Pay Cycle	FLSA Status	Salary Grade	Salary Range
Library- Assistant	M	N	13	20,279-34,068
Library- Associate	M	N	17	24,644-41,403
Library- Children's Services Coordinator	M	E	18	25,890-43,493
Library- Circulation Clerk	M	N	13	20,279-34,068
Library- Director	M	E	27	40,157-67,465
Library- Librarian	M	E	20	28,535-47,937
Library- Senior Librarian	M	E	22	31,470-52,870
Library- Technical Services Clerk	M	N	13	20,279-34,068
Library- Technical Services Librarian	M	E	21	29,963-50,337
Register of Deeds- Assistant Register of Deeds	M	N	19	27,164-45,634
Register of Deeds- Deputy Register of Deeds I	M	N	13	20,279-34,068
Register of Deeds- Deputy Register of Deeds II	M	N	15	22,356-37,559
Register of Deeds- Register of Deeds	M	E	27	40,157-67,465
Senior Center- Fitness Instructor	M	N	17	24,644-41,403
Senior Center- HCCBG Human Resources Aide	M	N	9	16,691-28,040
Senior Center- In-Home Aide Facilitator	M	N	13	20,279-34,068
Senior Center- Senior Center Coordinator	M	N	18	25,890-43,493
Senior Center- Senior Center Program Specialist	M	N	17	24,644-41,403
Senior Center- Senior Services Case Manager	M	E	20	28,535-47,937
Senior Center- Senior Services Director	M	E	26	38,246-64,253
Senior Center- Senior Services Program Assistant	M	N	16	23,479-39,445
Sheriff- Administrative Deputy	M	N	19	27,164-45,634
Sheriff- Administrative Secretary	M	N	16	23,479-39,445
Sheriff- Administrative Support Assistant	M	N	15	22,356-37,559
Sheriff- Chief Deputy	M	E	28	42,166-70,837
Sheriff- Corporal	M	N	22	31,470-52,870
Sheriff- Deputy Sheriff BLET Certified	M	N	21	29,963-50,337
Sheriff- Deputy Sheriff Non-BLET	M	N	19	27,962-45,634
Sheriff- Detective	M	N	23	33,036-55,499
Sheriff- Law Enforcement Records Clerk I	M	N	14	21,289-35,767
Sheriff- Law Enforcement Records Clerk II	M	N	15	22,356-37,559
Sheriff- Lieutenant	M	N	26	38,246-64,253
Sheriff- Sergeant	M	N	23	33,036-55,499
Sheriff- Sheriff	M	E	34	56,489-94,899
Soil Conservation- Natural Resources Conservationist	M	N	19	27,164-45,634

Class Title	Pay Cycle	FLSA Status	Salary Grade	Salary Range
Tax- Mapper /GIS Technician	M	N	21	29,963-50,337
Tax- Tax Administrator	M	E	29	44,270-74,375
Tax- Tax Assessment Specialist	M	N	19	27,164-45,634
Tax- Tax Assistant I	M	N	13	20,279-34,068
Tax- Tax Assistant II	M	N	15	22,356-37,559
Tax- Tax Collection Specialist	M	N	19	27,164-45,634
Tax- Tax Mapper	M	N	18	25,890-43,493
Veterans Services- Veterans Services Officer	B	N	18	25,890-43,493

N-Nonexempt from FLSA wage and hour guidelines.

E-Exempt from FLSA wage and hour guidelines.

B-Bi-Weekly paid positions.

*These classes are subject to the State Personnel Act (SPA). OSSOG≈ stands for Office Support Services Occupational Group.

Fiscal Year 2009-2010
Approved
Salary Grade and Range Schedule

2009-2010 Grade	<i>Trainee (95% of Min.)</i>	<i>Minimum</i>	<i>MidPoint</i>	<i>Maximum</i>
9	15,856	16,691	21,697	28,040
10	16,647	17,524	22,781	29,440
11	17,477	18,397	23,915	30,906
12	18,345	19,310	25,103	32,441
13	19,265	20,279	26,363	34,068
14	20,226	21,289	27,677	35,767
15	21,238	22,356	29,064	37,559
16	22,305	23,479	30,524	39,445
17	23,412	24,644	32,038	41,403
18	24,595	25,890	33,656	43,493
19	25,805	27,164	35,313	45,634
20	27,107	28,535	37,093	47,937
21	28,464	29,963	38,951	50,337
22	29,897	31,470	40,911	52,870
23	31,383	33,036	42,946	55,499
24	32,951	34,686	45,091	58,272
25	34,609	36,430	47,359	61,203
26	36,333	38,246	49,720	64,253
27	38,159	40,157	52,205	67,465
28	40,056	42,166	54,815	70,837
29	42,057	44,270	57,551	74,375
30	44,162	46,487	60,432	78,097
31	46,360	48,801	63,441	81,985
32	48,676	51,239	66,609	86,080
33	51,110	53,800	69,940	90,385
34	53,664	56,489	73,435	94,899

GRANVILLE COUNTY GENERAL FUND FIVE-YEAR PLAN

Tax Rate (per \$100 of valuation)		0.755	0.755	0.755	0.825	0.840	0.850	0.855	0.865
	Annual Growth Assumptions	Actual Fiscal Year 2007-2008	Original Budget Fiscal Year 2008-2009	Amended Budget Fiscal Year 2008-2009	Approved Fiscal Year 2009-2010	Projected Fiscal Year 2010-2011	Projected Fiscal Year 2011-2012	Projected Fiscal Year 2012-2013	Projected Fiscal Year 2013-2014
General Fund Revenues:									
Property Taxes	Est.\$80M per year	26,674,614	26,779,839	26,779,839	30,470,108	31,561,931	32,519,878	33,328,584	34,315,533
Sales & Other Taxes	3% growth	7,989,948	8,088,704	8,106,074	7,380,540	7,601,956	7,830,015	8,064,915	8,306,863
Article 44 Sales Tax Revenues	Per State Projections	1,610,472	1,058,951	1,058,951	140,000	-	-	-	-
State Hold Harmless Provision	Per State Projections	-	-	-	-	-	-	-	-
License, Fees and Other Revenues	3% annually	3,169,481	2,722,410	2,785,198	2,691,800	2,772,554	2,855,731	2,941,403	3,029,645
Restricted & Intergovernmental Revenues	2% annually	6,918,985	6,700,130	6,950,808	6,973,480	7,112,950	7,255,209	7,400,313	7,548,319
Investment Earnings & Operating Transfers In	3% annually	2,418,752	1,020,000	1,822,301	670,000	690,100	710,803	732,127	754,091
Appropriated Fund Balance		-	724,520	1,456,722	492,435				
Total G/F Revenues		48,782,252	47,094,554	48,959,893	48,818,363	49,739,491	51,171,635	52,467,342	53,954,450
	Annual Growth Assumptions	Actual Fiscal Year 2007-2008	Original Budget Fiscal Year 2008-2009	Amended Budget Fiscal Year 2008-2009	Approved Fiscal Year 2009-2010	Projected Fiscal Year 2010-2011	Projected Fiscal Year 2011-2012	Projected Fiscal Year 2012-2013	Projected Fiscal Year 2013-2014
General Fund Expenditures:									
Board of Commissioners / Governing Body	2.5%	199,865	219,451	219,451	218,687	224,154	229,758	235,502	241,390
Administration	3.0%	234,258	284,761	284,761	270,586	278,704	287,065	295,677	304,547
Information Technology	3.0%	-	-	-	50,762	52,285	53,853	55,469	57,133
Human Resources	3.0%	-	-	48,388	136,437	140,530	144,746	149,088	153,561
Construction Management	3.0%	-	500	500	500	515	530	546	563
Finance	3.0%	414,504	439,567	413,687	384,006	395,526	407,392	419,614	432,202
Internal Auditor	3.0%	-	-	61,851	60,556	62,373	64,244	66,171	68,156
Board of Elections	3.0%	288,898	270,823	297,323	259,741	267,533	275,559	283,826	292,341
Register of Deeds	3.0%	261,554	289,476	289,476	258,754	266,517	274,512	282,747	291,230
Tax Administration	3.0%	576,544	600,891	600,891	563,468	580,372	597,783	615,717	634,188
General Services / Court Facilities	3.5%	528,839	514,727	518,554	507,937	525,715	544,115	563,159	582,869
Social Services	3.0%	7,092,612	7,805,461	7,991,547	8,049,160	8,290,635	8,539,354	8,795,534	9,059,400
Medicaid	Per State Projections	2,275,194	1,702,134	1,553,346	500,000	172,000	177,160	182,475	187,950
Veterans Services	2.5%	10,792	11,541	13,826	13,750	14,094	14,446	14,807	15,177
Health & Medical Services	3.0%	852,851	856,042	856,042	856,001	881,681	908,131	935,375	963,437
Senior Services	3.0%	992,516	1,015,846	1,048,491	910,304	937,613	965,742	994,714	1,024,555
Library (adjusted for expansion FY 10-11)	3.0%	725,932	769,745	773,931	748,721	949,259	977,736	1,007,068	1,037,281
Cooperative Extension Service	3.0%	301,538	223,142	394,538	382,624	394,103	405,926	418,104	430,647
Soil & Water Conservation District	3.0%	96,540	107,161	110,071	100,686	103,707	106,818	110,022	113,323
Recreation	2.0%	213,062	219,226	254,226	135,226	137,931	140,689	143,503	146,373
Jonesland Park Operations	3.5%	207,902	267,969	267,969	309,326	320,152	331,358	342,955	354,959
Development Services - Inspections Division	3.0%	403,431	419,266	419,266	414,151	426,576	439,373	452,554	466,131
Development Services - Planning Division	3.0%	241,643	280,302	328,594	276,152	284,437	292,970	301,759	310,812
Economic Development	3.0%	212,364	197,309	197,309	193,400	199,202	205,178	211,333	217,673
Granville County Schools	4.0%	12,432,335	12,681,390	12,681,390	12,686,994	13,194,474	13,722,253	14,271,143	14,841,989
Vance Granville Community College	4.0%	551,559	573,621	573,621	572,789	595,701	619,529	644,310	670,082
Sheriff	3.0%	2,898,004	3,033,890	3,180,299	3,164,608	3,259,546	3,357,333	3,458,053	3,561,794
Detention Center	3.0%	1,939,494	1,945,918	2,025,642	1,915,013	1,972,463	2,031,637	2,092,586	2,155,364
Emergency Medical Services	3.0%	2,726,948	3,171,754	3,425,331	3,124,144	3,217,868	3,314,404	3,413,837	3,516,252
Emergency Communications	3.0%	638,513	760,331	1,071,244	767,609	790,637	814,356	838,787	863,951
Animal Control	3.0%	239,467	261,864	269,992	246,561	253,958	261,577	269,424	277,507
Emergency Management	3.0%	184,294	183,474	203,017	179,904	185,301	190,860	196,586	202,484
Fire Services	3.5%	676,875	701,467	704,467	758,661	785,214	812,697	841,141	870,581
Forestry Administration	2.0%	85,386	90,839	92,887	91,588	93,420	95,288	97,194	99,138
Other Emergency Services	2.0%	37,163	34,700	34,700	34,700	35,394	36,102	36,824	37,560
Special Appropriations	2.0%	166,769	154,072	158,203	153,790	156,866	160,003	163,203	166,467
Non-Departmental	2.0%	1,538,884	1,381,416	2,040,632	1,321,048	1,347,469	1,374,418	1,401,907	1,429,945
Pass Through Funds	2.0%	447,206	516,377	478,040	349,528	356,519	363,649	370,922	378,340
Contribution to Other Funds	0.0%	6,187,292	4,928,101	4,958,945	7,670,491	7,670,491	7,670,491	7,670,491	7,670,491
Contingency	0.0%	-	180,000	117,445	180,000	180,000	180,000	180,000	180,000
Available for Service Expansion	0.0%	-	-	-	-	-	-	-	-
TOTAL G/F Expenditures		46,881,028	47,094,554	48,959,893	48,818,363	50,000,932	51,389,035	52,824,127	54,307,841
Revenues over Expenditures		1,901,224	-	-	-	(261,441)	(217,400)	(356,786)	(353,391)
Undesignated/Unreserved Fund Balance		16,290,833	15,566,313	14,834,111	14,341,676	14,080,235	13,862,835	13,506,050	13,152,659
(as of 6/30/08)									

The five year plan does not anticipate the results of the octenial property revaluation that is effective January 1, 2010. It is assumed by this model that the County would use a revenue neutral approach in keeping with this model's results.

FORECAST PLANNING PROCESS

Granville County's Approach to Forecast Planning

The County Commissioners rely on financial plans as the basis for all budget decisions. The General Fund Five-Year Financial Plan shown on the previous page illustrates the Board-approved growth targets for each County functional area. These targets differ by service area based on the Board's desire to focus resources in the public safety and education areas, while limiting administrative overhead. The Board has found that a five-year plan is realistic and manageable.

Components of the Long-Term Financial Planning and Budget Process

Financial Plan Issue Analysis

The Long-Term Financial Planning and Budget Process Flow Chart identifies five key components. The first component, Financial Plan Issue Analysis, begins in August when department heads review their prior year budgets and performance measures. They identify key issues that must be addressed in the upcoming year's budget, some of which may require long-term plans. In September and October, the 4 to 5 member administrative team, led by the County Manager and the Finance Director, reviews and analyzes these key issues.

The administrative team meets again in January to review the County's financial status and to assess future costs and events. Also, revenue trends are analyzed against current legislation to determine if there will be shortfalls due to State or Federal mandates. This leads to an in-depth financial policy review in February as part of the Strategic Planning Process. The Financial Plan Issue Analysis is concluded at this point, leading to the finalized long-term financial plan.

Financial Forecast and Plan

The second component of long-term financial planning is the Financial Forecast and Plan. This officially begins in October when the long-term expenditure forecasts are prepared. In December, the County updates its debt affordability study as part of the strategic planning process. This update reports on how much debt the County can afford to issue within the basic parameters set by the Board of County Commissioners. This may alter the long-term expenditure forecasts prepared during previous months.

A major portion of budget preparation is the evaluation and analysis of revenues. Multiple techniques are used to project revenue as realistically as possible, including:

- Expertise from department heads
- Historical trends
- Predictive statistics based on current legislation
- Information from the State of North Carolina and other local governments

The County's current financial status is also considered during the long-range forecasts. Once the revenue and expenditure forecasts are ready, the strategic planning elements must be considered, including the aforementioned financial policy review and the annual board retreat (part of the County Board and Public component). The convergence of each of these elements leads to the finalization of the long-term financial plan in February and March.

Budget

The third component of long-term financial planning involves the Budget. Although the budget focuses heavily on one fiscal year, long-term planning is invariably linked to the process. For example, if the County anticipates that a new fleet of vehicles is needed in three years, then money can be set aside in the upcoming fiscal year in order to meet that future need.

The departments and outside agencies are notified of the upcoming budget process in February. Each department and agency must submit budget requests in March in order to be ready to meet with the County Manager and Finance Director in April. It is during these meetings that long-term plans are discussed at the departmental level. Also, Board issues identified during the annual board retreat are reviewed against the departments' requests and future plans. The budget that is submitted to the Board in early May is based upon those meetings, as well as input from the financial policy review.

County Board and Public

The budget is adopted in June after completion of the fourth component of long-term planning, the County Board and Public. The budget process is publicized in local newspapers during February, which is the same month as the annual board retreat. Additional community outreach occurs in April. Budget work sessions are held in May, followed by a public hearing on the budget. These sessions consider input from the public hearings within the context of the financial analysis that has occurred in the previous months.

Performance Review

The final component of long-term financial planning is the Performance Review. This component is crucial to determining the progress of both short-term and long-term plans. The Performance Review consists of quarterly performance reports due in September, December, March, and June. These reports contain information such as goals, targets, and performance measures. This helps decision-makers to determine if short-term and long-term plans are providing anticipated results. Long-term plans may need to be adjusted if goals and targets are not met.

Other Considerations

There are numerous considerations during long-term financial planning within the context of the aforementioned components.

Maintaining an Adequate Fund Balance

The Board targets a fund balance level of 26-30%, which is consistent when compared to other rural local governments. This provides a sound basis for fiscal responsibility and cash management.

Annual Growth Assumptions

Annual growth assumptions consider various factors such as inflation, economic trends, and changing legislation. Growth percentages also differ by category, such as County Administration is projected at 3% growth while Economic Development and Education is projected at 4%. The fiscal year 2009-2010 budget was prepared at "No growth" from fiscal year 2008-2009, however, historic trends are considered for years beyond 2010.

Capital Improvement Plan

The five year Capital Improvement Plan (CIP) is a financial management tool used to identify and set aside funds for future capital needs. There are numerous costs associated with CIP items. An analysis of potential fixed assets is prepared to calculate future depreciation and maintenance expenses beyond the year of purchase. Other costs include operating and insurance expenses, and possibly staffing considerations. Also, potential facility purchases may include utility costs and other operating expenditures in future years. In some cases, the analysis may show that it is more efficient to obtain a lease rather than build, renovate, or purchase property.

Currently, capital improvement projects are planned and scheduled based on critical needs to maintain either existing structures or safety. County administrative staff members, in conjunction with capital project supervisors, are developing a criteria-based evaluation process.

Vehicle Replacement Program

Another key financial management tool is the Vehicle Replacement Program (VeRP). Vehicles are replaced at various intervals depending upon usage. For example, patrol cars are generally replaced in the fifth year of use, but may be replaced sooner or later depending upon the mileage and condition.

The type of vehicles to purchase also affects long-term costs. The recent introduction of hybrid vehicles presents an intriguing possibility, but a cost/benefit analysis of such vehicles shows that while they save fuel costs, there are additional costs that are higher than regular vehicles, such as higher-priced batteries that must be replaced more frequently. On the other hand, escalating fuel prices may outweigh the costs of the batteries, which is more challenging to determine on a long-term basis.

Performance Measures

Performance measures are becoming an increasingly important aspect of long-term planning. Decisions are enhanced as the County progresses in its implementation of performance measures. An example is the EMS study that examines EMS response times and coverage areas. The coverage areas identified the volume and concentration of emergency calls within geographic areas. This information will then be compared to the targeted response times established by the Emergency Medical Services Department. The information produced by this study will affect long-term decisions, such as where to locate future EMS stations, or whether or not resources need to be reallocated to other areas of the County in order to meet performance measure targets such as response time.

Property Revaluation

Revaluation of property within the County is also considered on a long-term basis. According to North Carolina G.S. 105-286, counties must conduct property revaluations at least every 8 years, but may conduct them sooner. Several counties have adopted 4 or 5 year cycles rather than 8 year cycles. Granville County follows the mandated 8 year cycle, but based on explosive growth in the southern portion of the County, future policy discussions may focus on adjusting that cycle.

Debt Service

The debt service fund exists to pay for principal and interest on general obligation bonds and other notes. The County must make sure that there is a dedicated revenue source in future years to pay each fund. While it is necessary to incur debt for large purchases, the County must also be careful about maintaining its high credit rating.

Economic Forecasts

Granville County is coping with overflow growth from nearby Research Triangle Park and the Raleigh/Durham area. The County's infrastructure is increasingly burdened as more people move into the area. Long-term economic forecasts indicate that the Raleigh/Durham area will continue to grow, which means that Granville County is likely to continue growing, as well. This affects the Board's high-priority funding areas of education and public safety, which will continue to expand.

While Granville County's unemployment rate is lower than its rural neighboring counties, it must be continuously monitored in today's challenging economic climate. Unemployment rates directly impact both current and future revenue streams, as well as expenditures due to increased demand for governmental services.

Another element of the budget that is affected by the economy is fuel costs. Granville County's rural environment and 532 square miles present unique transportation and public service needs. The increasing cost of fuel has elevated the operational costs for these services to a major role in the County's expenditures.

Legislation

Another external influence is legislative mandates. The State of North Carolina's Medicaid Relief Act and changes to the E-911 wireline and wireless service are two examples of significant legislation that affect county budgets in future years. Under the Medicaid Relief Act, the County's share of Medicaid expenditures are assumed by the State over a three-year period but in turn removes current local revenue sources. Unfortunately, the State's hold harmless provision in effect causes the County's already limited revenue sources to remain flat by not adjusting for even basic inflation.

In 1999, the General Assembly appointed an E-911 Wireless Board in 1999 to oversee the distribution of the E-911 fees charged to wireless telephone subscribers. Granville County used these fees to improve its capability of handling wireless 911 calls. As of January 2008, the E-911 Wireless Board was converted into the E-911 Board, which oversees both wireline and wireless subscriber fees. The new E-911 Board has deemed various E-911 Center expenses as ineligible, which means that the County must find funding for expenses that were previously paid by subscriber fees.

Grants are becoming increasingly competitive as funds are continuously cut. Counties cannot rely as much on large block grants from the Federal government as they have in the past. Also, grant opportunities often have "strings attached" which may deter departments from pursuing grant funding. Once grants are awarded, the County must determine how to sustain funding in future years for on-going costs.

Recent legislation has also posed an interesting opportunity. The State of North Carolina passed legislation that allows counties to conduct a referendum to levy either an additional ¼

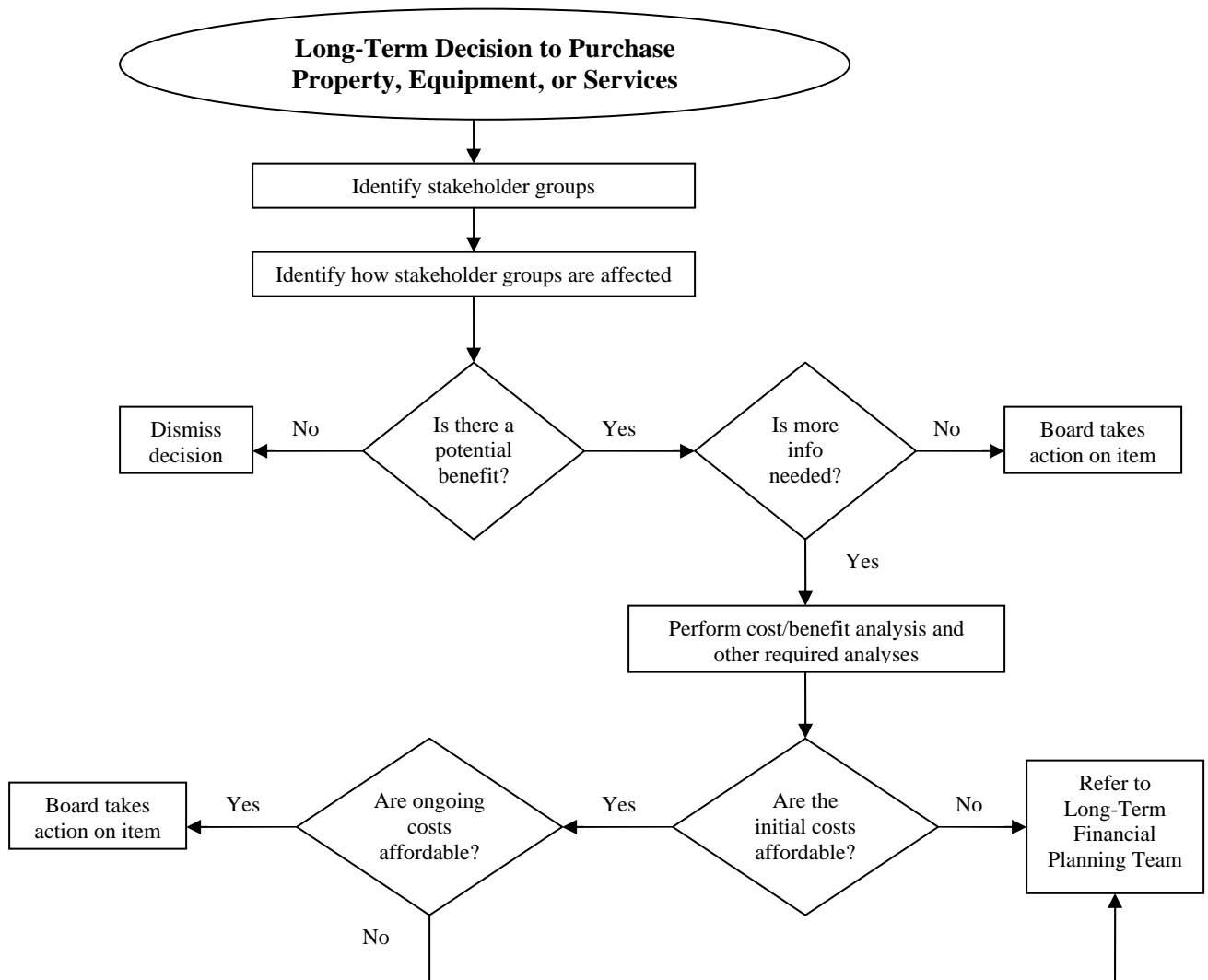
cent sales tax or a land transfer tax up to .4 percent. The County must decide if it will pursue either opportunity based upon an analysis of the potential revenue either option offers for at least the next five years. Like the issue of property revaluation, an analysis of public input must be weighed against the revenue forecast because the public may not vote for either option.

Changes in Accounting Rules

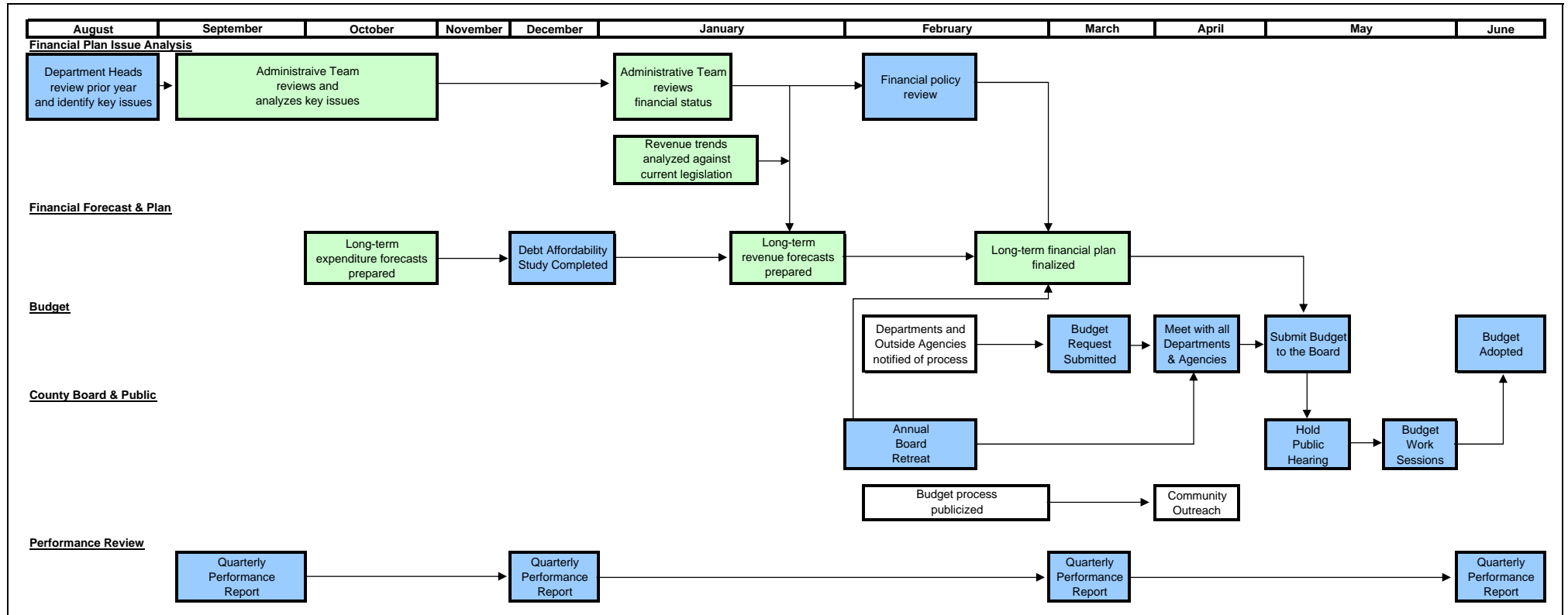
Accounting rules have changed frequently in recent years. These changes must be calculated into long-term planning. For example, GASB Statements 43 & 45 were recently issued to assure that local governments record post-employee benefits as a long-term liability. This means that Granville County must calculate and present the post-employee benefits in the financial statements. This affects long-term planning because Granville County must also establish a funding stream to meet this future obligation.

Comprehensive Approach to Long-Term Financial Planning

Granville County takes a comprehensive approach to long-term financial planning as indicated by the following flow chart:



Granville County **Long-Term Financial Planning and Budget Process Flow Chart**



- = Financial Planning Process
- = Information Items
- = Strategic Planning Process

Description of Key Revenue Sources

The primary key revenue is the Ad Valorem Taxes. Granville County's primary revenue source is from Ad Valorem Taxes. In fiscal year 2008-2009 the County has a property tax rate of 75.5¢ per \$100 valuation. For fiscal year 2009-2010, the County's Approved Budget includes a tax rate of 82.5¢ per \$100 valuation. Granville County shows expected revenues from current and prior year tax collections as well as budgeting for a discount and penalties and interest. These values make up the total Property Tax category for the County.

Description	FY 2008-2009 Budget	FY 2009-2010 Budget
Current Year Property Tax	\$ 25,667,339	\$ 29,382,608
Discount	\$ (125,000)	\$ (150,000)
Prior Years	\$ 980,000	\$ 980,000
Penalties & Interest	\$ 257,500	\$ 257,500

Current Year Property Tax is limited to the collection rate for the previous fiscal year. The County uses the last audited year's collection rate for the current year's calculation. Therefore in planning the fiscal year 2009-2010 property tax amount, the total valuation of \$3,724,279,189 (received from our County Tax Administrator in April) multiplied by the tax rate (.825) multiplied by collection rate (95.63% from 2007-2008 audit) multiplied by .01 (this gives the tax at \$100 of valuation) equals \$29,382,608.

Property taxes comprise approximately 55% of all the general fund revenues in the County and are used to pay the operations of the County not covered by fees, permits, grants, or other revenue sources.

Sales and Other Taxes – This is the second largest revenue category for Granville County and comprises approximately 20% of the general fund revenues. Sales taxes make up the largest portion of this category. Sales tax revenues are received by the County from the State of North Carolina based on per capita distributions. The County's Article 39 (1%) local sales tax is utilized in its entirety for general county operations. Article 40 (commonly known as "school's ½ cent") sales taxes were initiated in part to help fund local school capital projects, with a mandatory restriction of 30% of these revenues used for school related capital projects. Article 42, (commonly known as "schools additional ½ cent") sales taxes were also initiated in part to help fund local school capital outlay projects, with a mandatory restriction of 60% of these revenues for school related capital projects. Other taxes included in this category include State excise tax, Beer and Wine taxes collected by the State, Occupancy taxes, and payments in lieu of taxes from the federal government on Federal tax exempt lands. Other than the restricted portions of the sales taxes for school capital, these funds are used to provide general support to the County. Revenues in this category are budgeted based on historical trends adjusted for any recent legislation that may affect them.

Restricted and Intergovernmental Revenues – These make up another large revenue source for the County. Restricted and Unrestricted Intergovernmental revenues consist of funds from state and federal sources. Grant funds are received for general fund operations such as veterans' services, emergency management, community-based alternatives, library and home and community care block grant. Intergovernmental revenues are difficult to project from year to year. Grantee agencies, such as the state and federal government often tie funding to a certain match, or reduce funding levels in subsequent years in hopes that local governments will assume funding of the program.

State and Federal funds for the operations of Social Services are the main source of funding for this category comprising approximately 80%. Other items included in this category include special assessments, restricted Register of Deeds fees, donations to local programs, and other revenue sources that have specific uses. This category of revenue comprises approximately 14% of the county's general fund revenue.

School's Capital Reserve Fund – The revenues for this special revenue fund are primarily made up of the restricted portions of sales taxes. (See the discussion under sales and other taxes) Other sources of revenues in this fund include the Public Schools Building and Capital Funds derived from a portion of corporate income taxes (sometimes called ADM funds) and the Education Lottery Fund. Both the County Board of Commissioners and the Board of Education must agree to use the ADM funds and the Lottery Funds prior to their release. In 2008-2009 the County utilized \$720,000 and \$1,200,000 respectively for debt service on school related debt.

Debt Service – This is a special revenue fund that the County uses to budget current debt obligations. This fund does not maintain a fund balance from year to year and as such all revenues are made up from transfers from other funds to which the debt obligations are related. The School's Capital Reserve Fund supplies the primary source of funding for debt service since school debts comprise 68% of the debt obligations.

Capital Projects and Vehicle Replacement Funds (VeRP) – These are capital funds that the County uses to budget for major repairs and renovations or replacement vehicles. The primary funding sources for these funds are transfers from the General Fund. The County uses the Vehicle replacement fund to purchase front-line vehicles. The VeRP is a financial management tool. Setting money aside in a separate fund essentially allows the Commissioners to provide a regular and predictable stream of funds, rather than experiencing large fluctuations in funding that may be difficult to generate in tough financial times. In some years the fund may carry a large surplus, only to be spent in a subsequent year. Meanwhile, the amount appropriated by the Board may remain relatively constant.

Solid Waste Convenience Sites and C & D Landfill– These are enterprise funds and are funded primarily through fees. Both of these funds are self supporting and do not require transfers from the general fund. The County does not rely on transfers from these funds except for any debt service related to their operations and a small administrative fee to cover services provided to them by other county departments such as financial services provided by the Finance department. These revenues are based on customer counts, current rates, and historical trending.

Summary of Revenues General Fund

REVENUES BY MAJOR SOURCE	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Property Taxes	\$ 26,674,614	\$ 26,779,839	\$ 26,779,839	\$ 30,470,108
Sales & Other Taxes	\$ 9,600,420	\$ 9,147,655	\$ 9,165,025	\$ 7,520,540
License, Fees and Other Revenues	\$ 3,169,481	\$ 2,722,410	\$ 2,785,198	\$ 2,691,800
Restricted & Intergovernmental Revenues	\$ 6,918,985	\$ 6,700,130	\$ 6,950,808	\$ 6,973,480
Investment Earnings & Operating Transfers	\$ 2,418,752	\$ 1,020,000	\$ 1,822,301	\$ 670,000
Appropriated Fund Balance	\$ 0	\$ 724,520	\$ 1,456,722	\$ 492,435
Total Revenues	\$ 48,782,252	\$ 47,094,554	\$ 48,959,893	\$ 48,818,363

Property Taxes:

Counties in North Carolina are prohibited from imposing taxes unless specifically authorized by the General Assembly. State lawmakers have allowed counties to raise revenue through the property tax, which generates approximately 62.4% of the revenue for Granville County government.

The formula for expected revenue is based on the underlying value of the property taxed. The estimated value for fiscal year 2009-2010 is based on a total taxable valuation of \$3,724,279,189, an increase of 2.89% over fiscal year 2008-2009.

Assumptions: The estimated net taxable value for 2009-2010 is \$3,724,279,189. Therefore, with a tax rate of 82.5¢ and a collection rate of 95.63%, the projected current year total property tax revenue is \$29,382,608, using the following formula:

\$ 3,724,279,189 multiplied by .825 multiplied by .9563 multiplied by .01 equals \$29,382,608.

PROPERTY TAXES	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Current Year	\$ 25,271,969	\$ 25,667,339	\$ 25,667,339	\$ 29,382,608
Discount	\$ (120,572)	\$ (125,000)	\$ (125,000)	\$ (150,000)
Prior Years	\$ 1,237,085	\$ 980,000	\$ 980,000	\$ 980,000
Penalties & Interest	\$ 286,132	\$ 257,500	\$ 257,500	\$ 257,500
Total Property Tax Revenues	\$ 26,674,614	\$ 26,779,839	\$ 26,779,839	\$ 30,470,108

Tax Rate Comparison Fiscal Years 2009 and 2010

Description	Assessed Valuation FY 2008 - 2009	Assessed Valuation FY 2009 - 2010	% Increase
Real Property	\$ 2,749,478,932	\$ 2,828,263,978	2.87%
Personal	\$ 388,028,056	\$ 399,668,898	3.00%
Motor Vehicles	\$ 391,950,519	\$ 403,709,035	3.00%
Utilities	\$ 110,495,285	\$ 113,810,144	3.00%
Total Assesed Value	\$ 3,639,952,792	\$ 3,745,452,055	2.90%
Less:			
Adjustment for Elderly Exemption	\$ 20,340,455	\$ 21,172,866	4.09%
Plus:			
Increase in State Certification	\$ -		
Avg. 1 year construction	\$ -		
Less:			
Reserve for B.O.E. adjustments 2.75%	<u>\$ -</u>	<u></u>	
Total Taxable Value	\$ 3,619,612,337	\$ 3,724,279,189	2.89%
Tax Rate	0.755	0.825	
Levy (adjusted for 94.46% Collection Rate)	\$ 25,814,098		
Levy (adjusted for 95.63% Collection Rate)		\$29,382,608	
** Assessed valuation for FY 08-09 & FY 09-10 updated on 4/23/09			

Sales and Other Taxes:

Sales tax revenues are received by the County from the State of North Carolina based on per capita distributions. The County's Article 39 (1%) local sales tax is utilized in its entirety for general fund operations. Article 40 (commonly known as "school's ½ cent") sales taxes were initiated in part to help fund local school capital projects, with a mandatory transfer of 30% of these revenues to the schools restricted capital fund. Article 42, (commonly known as "schools additional ½ cent") sales taxes were also initiated in part to help fund local school capital outlay projects, with a mandatory transfer of 60% of these revenues to the schools restricted capital fund. The mandatory requirements for distribution of the sales taxes for Article 40 and 42 have a "sunset" provision, meaning that after a certain period of time, counties will not be required to use the funds for certain purposes; however, the capital needs continue to grow with the expanding population, and the County has elected to continue the earmarks.

In response to the State's budget crisis in FY 2002-2003, the General Assembly passed a budget that eliminated the reimbursements for local taxes repealed in prior years. This left a gaping hole in the County budget of more than \$1.8 million. The county commissioners responded by instituting sufficient service reductions to offset the loss. Before adjourning in the fall of 2002, the General Assembly authorized local governments to levy an additional ½ cent sales tax to offset the loss of the reimbursements. The Board enacted the local tax, which extends into the fiscal year 2009-2010 budget. The tax is referred to as the Article 44 sales tax (named for the enabling legislation). This sales tax remains as a County revenue through October 2009, at which time it reverts to the State as part of the offset for taking over all Medicaid payments. This was enacted with the State's "Medicaid Relief Act" enacted in 2006.

Other taxes include register of deeds state excise taxes, beer & wine tax, and tax on federal land.

SALES & OTHER TAXES	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
County 1% (Article 39) Sales Tax	\$ 2,282,294	\$ 2,251,944	\$ 2,269,314	\$ 2,077,207
Article 40 Sales Tax	\$ 2,573,771	\$ 2,602,015	\$ 2,602,015	\$ 2,393,996
Article 42 Sales Tax	\$ 2,563,538	\$ 2,592,065	\$ 2,592,065	\$ 2,381,657
Article 44 Sales Tax	\$ 1,610,472	\$ 1,058,951	\$ 1,058,951	\$ 140,000
State excise tax – Register of Deeds	\$ 247,483	\$ 270,000	\$ 270,000	\$ 155,000
Beer and Wine Tax	\$ 155,296	\$ 180,000	\$ 180,000	\$ 180,000
Taxes on Federal Land	\$ 12,525	\$ 12,680	\$ 12,680	\$ 12,680
Occupancy Tax	\$ 155,041	\$ 180,000	\$ 180,000	\$ 180,000
Total Sales and Other Taxes	\$ 9,600,420	\$ 9,147,655	\$ 9,165,025	\$ 7,520,540

In 1998, the Board of Commissioners and the Board of Education agreed to earmark a portion of the sales tax allocated for school capital purposes as the source of revenue to be used to repay the debt issued in 1999 and 2001 for the renovation of the schools. These funds are recorded in the School Capital Reserve Fund, a special revenue fund designed to account for the revenues and expenditures earmarked for renovations. An amount equal to the principle and interest payment is then transferred to the Debt Service Fund.

Intergovernmental Revenues:

Restricted and Unrestricted Intergovernmental revenues consist of funds from state and federal sources. Grant funds are received for general fund operations such as veterans' services, emergency management, community-based alternatives, library and home and community care block grant. Separate funds are received by the Department of Social Services from both state and federal Sources, detailed in the department's expenditure budget.

Intergovernmental revenues are difficult to project from year to year. Grantee agencies, such as the state and federal government often tie funding to a certain match, or reduce funding levels in subsequent years in hopes that local governments will assume funding of the program.

INTERGOVERNMENTAL REVENUES	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Court facility fees	\$ 126,598	\$ 105,000	\$ 105,000	\$ 100,000
CSC officer's fees	\$ 29,386	\$ 28,000	\$ 28,000	\$ 28,000
Register of Deeds	\$ 6,400	\$ 5,500	\$ 5,500	\$ 5,700
Federal and State grants	\$ 6,400,513	\$ 6,263,239	\$ 6,472,938	\$ 6,625,930
Excise Recreation – Heritage	\$ 228,446	\$ 254,000	\$ 254,000	\$ 146,000
Jail Fees	\$ 15,777	\$ 14,500	\$ 14,500	\$ 14,500
Concealed weapons fee	\$ 9,565	\$ 8,500	\$ 8,500	\$ 10,000
Donations to County Departments	\$ 27,496	\$ 3,291	\$ 15,291	\$ 100
Miscellaneous	\$ 74,804	\$ 18,100	\$ 47,079	\$ 43,250
Total	\$ 6,918,985	\$ 6,700,130	\$ 6,950,808	\$ 6,973,480

Licenses, Fees, and Other General Fund Revenues:

Revenues in the licenses, fees, and other category encompass a wide range of non-tax revenue sources. This category is important to the overall financial strength of the County because it includes revenue from self-supporting, general governmental activities, such as building inspections, register of deeds fees, court facility fees, etc. Fees appropriately fund some functions of Granville County government, because they apply to a certain group of citizens, such as development-related services (building permits, planning fees, etc.). The philosophy of the governing body has been to have these services fund the direct cost of the provision of the service. In some cases, the fees may recover a portion of the indirect cost as well.

Licenses, fees and other revenues are projected to decrease approximately 3.4% due to the slowing economy. Because County staff continually monitors the impact interest rates are having on the construction industry, a reduction in the development activity in the County will impact the fees generated by this service area. In accordance with the Board's directives, staff continues to look for opportunities to generate fees and other offsetting revenue to fund programs that benefit certain segments of the population or where demand exists to support fees. As the County grows, this revenue category should also increase. Fees generated by the EMS ambulance fees are expected to increase due to increased call and transport volume.

Licenses, Fees, and Other General Fund Revenues (cont'd):

Sales, services and other revenues were forecast with input from department managers, grant sources and historical data. Each revenue was considered separately and forecast from a zero base.

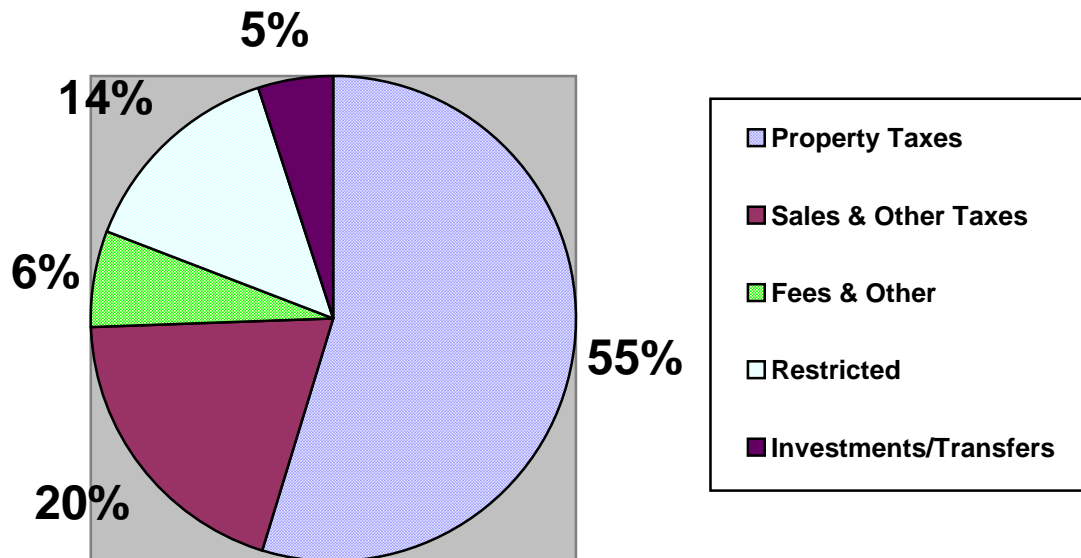
LICENSES, FEES, AND OTHER REVENUES	FY 76-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Privilege licenses	\$ 6,875	\$ 2,000	\$ 2,000	\$ 2,000
Taxes on Oxford Housing Authority	\$ 6,647	\$ 6,650	\$ 6,650	\$ 6,650
Planning Fees	\$ 144,606	\$ 110,000	\$ 110,000	\$ 68,000
Sign Fees	\$ 1,875	\$ 2,000	\$ 2,000	\$ 1,500
Inspection Fees	\$ 523,041	\$ 450,000	\$ 450,000	\$ 350,000
SIBDA Fee	\$ -	\$ 1,000	\$ 1,000	\$ 1,000
Boarding State and Federal Prisoners	\$ 31,765	\$ 35,000	\$ 35,000	\$ 35,000
Ambulance Fees	\$ 1,467,775	\$ 1,300,000	\$ 1,300,000	\$ 1,500,000
Library Fees	\$ 41,431	\$ 39,000	\$ 40,000	\$ 40,000
GAP & Recreation Facility Fees	\$ 21,955	\$ 25,000	\$ 25,000	\$ 25,000
Rents	\$ 24,396	\$ 20,100	\$ 20,100	\$ 20,100
Sheriff's Fees	\$ 83,768	\$ 73,500	\$ 73,500	\$ 75,000
Jail Fees	\$ 494	\$ 800	\$ 800	\$ 500
Election Fees	\$ 2,235	\$ 300	\$ 300	\$ 600
Franchise Fees	\$ 78,299	\$ 57,000	\$ 57,000	\$ 56,000
Safe Road Civil License Act	\$ 4,238	\$ 4,400	\$ 4,400	\$ 4,200
Animal Control Fees	\$ 22,672	\$ 21,500	\$ 21,500	\$ 21,500
Collection Fees	\$ 89,600	\$ 85,770	\$ 85,770	\$ 90,900
Copies	\$ 5,695	\$ 7,500	\$ 7,500	\$ 6,000
Municipal Election Reimbursement	\$ 27,309	\$ -	\$ -	\$ 27,000
Senior Center Fitness fees	\$ 6,512	\$ 4,000	\$ 4,000	\$ 5,000
Liquid Nutrition Sales	\$ 14,004	\$ 15,000	\$ 15,000	\$ 15,000
Butner & Census Cost Share Revenue	\$ -	\$ -	\$ 48,753	\$ -
Senior Services Crafts/Ad Revenue	\$ 2,061	\$ 1,040	\$ 1,040	\$ 1,000
GIS Subscription Fees	\$ 6,825	\$ 5,000	\$ 5,000	\$ 15,000
Cooperative Ext Functions	\$ 5,504	\$ 100	\$ 8,541	\$ 100
Administration Fees	\$ 60,000	\$ 20,000	\$ 20,000	\$ 20,000
Register of Deeds Fees	\$ 322,025	\$ 298,000	\$ 298,000	\$ 237,000
Fire Marshal User Fees	\$ 19,493	\$ 16,000	\$ 16,000	\$ 18,000
Miscellaneous	\$ 31,870	\$ 10,000	\$ 13,000	\$ 15,000
Jail Vending/Canteen	\$ 19,587	\$ 24,500	\$ 24,500	\$ 24,500
Vending Machines	\$ 314	\$ 250	\$ 250	\$ 250
School Resource Officer	\$ 90,618	\$ 82,000	\$ 82,000	\$ -
Sale of fixed assets & library books	\$ 4,411	\$ 5,000	\$ 6,594	\$ 5,000
Other Fees and Revenues	\$ 1,581	\$ -	\$ -	\$ 5,000
Total License, Fees & Other	\$ 3,169,481	\$ 2,722,410	\$ 2,785,198	\$ 2,691,800

Investment Earnings and Transfers In:

As shown in the following table, investment earnings for fiscal year 2009-2010 were budgeted below the previous year's actual amount due to the current economic conditions and uncertainty in the market place. Currently interest rates remain weak and we are projecting fiscal year 2009-2010 investment earnings accordingly.

INVESTMENT EARNINGS & TRANSFERS FROM OTHER FUNDS & COMPONENT UNITS	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Investment Earnings	\$ 1,025,340	\$ 800,000	\$ 800,000	\$ 450,000
Transfer from Revaluation Reserve	\$ -	\$ -	\$ -	\$ -
Transfer from Library Memorial Fund	\$ -	\$ -	\$ -	\$ -
Transfer from Tourism Dev. Authority	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Transfer from ABC Board	\$ 152,509	\$ 140,000	\$ 140,000	\$ 140,000
Transfer from E-911	\$ 395,853	\$ -	\$ -	\$ -
Transfer from Landfill Reserve-Econ. Inc.	\$ 765,050	\$ -	\$ 802,301	\$ -
Total Investment Earnings and Transfers In	\$ 2,418,752	\$ 1,020,000	\$ 1,822,301	\$ 670,000

FY 07-08 Actual Revenues by Category



GENERAL FUND APPROPRIATED FUND BALANCE

In fiscal year 2009-2010, 1.01% of the general fund expenditures or \$492,435 of the prior year's fund balance is appropriated to fund services. The necessity of having a fund balance is to provide adequate cash flow, given the erratic revenue cycle of the County's operations. According to the North Carolina Local Government Commission, a local government entering a fiscal year with less than 8% undesignated, unreserved fund balance available will not have adequate resources to meet its obligations until it begins receiving property taxes. Granville County targets a range of 26% - 30% of expenditures for Undesignated/Unreserved Fund Balance.

Historically, Granville County has experienced consistent growth in its fund balance. Fund balance decreased in FY 2006-2007 primarily due to one-time appropriations to the Granville County School System for utility construction cost overruns and start-up costs at the new high school; construction of the Granville Athletic Park Phase II expansion project; re-appropriation of prior year funds to the Butner Planning Council; and purchase of property near the Certainteed plant for construction of a NCDOT road. The following table shows the undesignated/unreserved fund balance over the last ten (10) years and the projected fund balance for the fiscal year ending June 30, 2009.

Fiscal Year Ending	Undesignated/Unreserved Fund Balance	Percentage of Expenditures
Est. June 30, 2009	\$14,834,111	31.49%
June 30, 2008	\$16,290,833	34.75%
June 30, 2007	\$11,966,953	26.94%
June 30, 2006	\$14,332,810	34.99%
June 30, 2005	\$11,871,907	36.50%
June 30, 2004	\$ 9,709,748	30.10%
June 30, 2003	\$ 8,543,508	23.80%
June 30, 2002	\$ 7,960,884	24.80%
June 30, 2001	\$ 7,268,566	24.00%
June 30, 2000	\$ 4,634,928	17.20%
June 30, 1999	\$ 5,362,620	21.80%

Assumptions: The County estimated the fund balance available for appropriation using the audited financial statements for fiscal year ended June 30, 2008 and projected the operating results of fiscal year 2009. Based on the estimate, the County will exceed the minimum 8% requirement and will have sufficient resources to meet obligations prior to receiving the property tax revenues in December 2009.

Appropriated Fund Balance

Actual FY 07-08	Original FY 08-09	Amended FY 08-09	Approved FY 09-10
\$ 0	\$ 724,520	\$ 1,456,722	\$ 492,435

Summary of FY 2008-2009 Contingency and Use of Fund Balance

<i>Use of Contingency Summary - General Fund</i>
--

Environmental Disaster Contingency:

Date	Description/Action	Amount	Balance
7/1/2008	Budget Ordinance		\$ 10,000

General Contingency:

Date	Description/Action	Adjustment Amount	Balance
7/1/2008	Budget Ordinance		\$ 170,000
8/4/2008	Cell Tower Ordinance consultant work for planning Board	\$ (2,159)	\$ 167,841
9/2/2008	Ethics/Fraud Reporting Service - "Fraud Hotline"	\$ (9,000)	\$ 158,841
1/5/2009	2008 General Elections - Cost Increases	\$ (26,500)	\$ 132,341
1/5/2009	Replacement patrol car for Sheriff's Department	\$ (22,359)	\$ 109,982
1/20/2009	Increased KARTS funding	\$ (2,537)	\$ 107,445

<i>Use of Fund Balance Summary - General Fund</i>

Date	Description/Action	Adjustment Amount	Balance
7/1/2008	Budget Ordinance		\$ 724,520
8/4/2008	Budget unexpended funds for projects approved in FY 2007-2008	\$ 8,088	\$ 732,608
8/4/2008	Correction for part-time salaries in Soil & Water budget	\$ 2,910	\$ 735,518
8/4/2008	Appropriate unexpended funds for 911 system upgrade	\$ 228,698	\$ 964,216
9/2/2008	2010 Census statistical areas program	\$ 4,620	\$ 968,836
11/3/2008	Adjustment for additional sales tax revenue based on audit	\$ (6,682)	\$ 962,154
11/3/2008	Appropriate funds for Internal Auditor & Human Resources Depts.	\$ 65,321	\$ 1,027,475
11/3/2008	Appropriate funds collected for Library Memorial Fund in FY 07-08	\$ 2,485	\$ 1,029,960
12/1/2008	12.5% County match for DSS Adult Day Card Funding Increase	\$ 404	\$ 1,030,364
3/16/2009	Re-appropriate unexpended mini-grant projects funded in prior yrs.	\$ 35,000	\$ 1,065,364
4/20/2009	Salary Reclass & Market Adjustments during fiscal year 2008-2009	\$ 391,358	\$ 1,456,722

SUMMARY OF GENERAL FUND EXPENDITURES

	Page Number	FY 2007-08 ACTUAL	BUDGET FY 2008-09 APPROVED	% Change calculated using		% Change FY 2008-09 vs. FY 2009-10
				BUDGET FY 2008-09 AMENDED	BUDGET FY 2009-10 APPROVED	
GENERAL FUND						
Board of Commissioners / Governing Body	40	199,865	219,451	219,451	218,687	-0.3%
Administration	43	234,258	284,761	284,761	270,586	-5.0%
Information Technology	45	-	-	0	50,762	100.0%
Human Resources	46	-	-	48,388	136,437	182.0%
Construction Management	90	-	500	500	500	0.0%
Finance	47	414,504	439,567	413,687	384,006	-7.2%
Internal Auditor	49	-	-	61,851	60,556	-2.1%
Board of Elections	50	288,898	270,823	297,323	259,741	-12.6%
Register of Deeds	52	261,554	289,476	289,476	258,754	-10.6%
Tax Administration	54	576,544	600,891	600,891	563,468	-6.2%
General Services / Court Facilities	56	528,839	514,727	518,554	507,937	-2.0%
Social Services	58	7,092,612	7,805,461	7,991,547	8,049,160	0.7%
Medicaid	58	2,275,194	1,702,134	1,553,346	500,000	-67.8%
Veterans Services	68	10,792	11,541	13,826	13,750	-0.5%
Health & Medical Services	69	852,851	856,042	856,042	856,001	0.0%
Senior Services	71	992,516	1,015,846	1,048,491	910,304	-13.2%
Library	74	725,932	769,745	773,931	748,721	-3.3%
Cooperative Extension Service	76	301,538	223,142	394,538	382,624	-3.0%
Soil & Water Conservation District	78	96,540	107,161	110,071	100,686	-8.5%
Recreation	80	213,062	219,226	254,226	135,226	-46.8%
GAP/Jonesland Environmental Preserve	82	207,902	267,969	267,969	309,326	15.4%
Development Services - Inspections Division	85	403,431	419,266	419,266	414,151	-1.2%
Development Services - Planning Division	85	241,643	280,302	328,594	276,152	-16.0%
Economic Development	84	212,364	197,309	197,309	193,400	-2.0%
Granville County Schools	92	12,432,335	12,681,390	12,681,390	12,686,994	0.0%
Vance Granville Community College	91	551,559	573,621	573,621	572,789	-0.1%
Sheriff	96	2,898,004	3,033,890	3,180,299	3,164,608	-0.5%
Detention Center	98	1,939,494	1,945,918	2,025,642	1,915,013	-5.5%
Emergency Medical Services	104	2,726,948	3,171,754	3,425,331	3,124,144	-8.8%
Emergency Communications	106	638,513	760,331	1,071,244	767,609	-28.3%
Animal Control	102	239,467	261,864	269,992	246,561	-8.7%
Emergency Management	108	184,294	183,474	203,017	179,904	-11.4%
Fire Services	110	676,875	701,467	704,467	758,661	7.7%
Forestry Administration	113	85,386	90,839	92,887	91,588	-1.4%
Other Emergency Services	114	37,163	34,700	34,700	34,700	0.0%
Special Appropriations	115	166,769	154,072	158,203	153,790	-2.8%
Non-Departmental	118	1,538,884	1,381,416	2,040,632	1,321,048	-35.3%
Pass Through Funds	121	447,206	516,377	478,040	349,528	-26.9%
Contribution to Other Funds	122	6,187,292	4,928,101	4,958,945	7,670,491	54.7%
Contingency	123	0	180,000	117,445	180,000	53.3%
TOTAL GENERAL FUND		46,881,028	47,094,554	48,959,893	48,818,363	-0.3%

OTHER FUNDS

					% Change
		BUDGET	BUDGET	BUDGET	FY 2008-09
FUND	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	vs.
BALANCE	ACTUAL	APPROVED	AMENDED	APPROVED	FY 2009-10

REVALUATION RESERVE

Revenues		74,266	68,795	68,795	68,000	-1.2%
Expenditures		0	0	323,000	232,625	-28.0%

Fund Balance 6/30/08 \$ 351,578

Est. Fund Balance 6/30/09 \$ 426,682

Proj. Fund Balance 6/30/10 \$ 499,682

DEBT SERVICE

Revenues		6,125,225	5,680,489	5,680,489	8,061,664	41.9%
Expenditures		6,125,225	5,680,489	5,680,489	8,061,664	41.9%

Fund Balance 6/30/08 \$ -

Est. Fund Balance 6/30/09 \$ -

Proj. Fund Balance 6/30/10 \$ -

SCHOOL'S RESTRICTED CAPITAL

Revenues		5,766,955	4,949,525	6,383,054	5,853,223	-8.3%
Expenditures		6,102,054	5,164,239	6,014,239	6,919,470	15.1%

Fund Balance 6/30/08 \$ 2,750,328

Est. Fund Balance 6/30/09 \$ 2,322,781

Proj. Fund Balance 6/30/10 \$ 1,256,534

E-911 COMMUNICATIONS

Revenues		1,622,674	229,750	229,750	184,400	-19.7%
Expenditures		710,547	229,750	229,750	184,400	-19.7%

Fund Balance 6/30/08 \$ 682,085

Est. Fund Balance 6/30/09 \$ 682,085

Proj. Fund Balance 6/30/10 \$ 682,085

CAPITAL IMPROVEMENTS (CIP)

Revenues		387,396	422,000	706,489	110,000	-84.4%
Expenditures		1,249,456	422,000	1,799,856	361,625	-79.9%

Fund Balance 6/30/08 \$ 1,638,361

Est. Fund Balance 6/30/09 \$ 441,785

Proj. Fund Balance 6/30/10 \$ 289,785

* Refer to Multi-Year plan included in the department's write-up

Note: Each Fund is discussed in detail in Section XIV

					% Change
		BUDGET	BUDGET	BUDGET	FY 2008-09
FUND	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	vs.
BALANCE	ACTUAL	APPROVED	AMENDED	APPROVED	FY 2009-10

VEHICLE REPLACEMENT (VeRP)

Revenues		556,228	215,250	258,369	305,000	18.0%
Expenditures		328,740	215,250	258,369	377,500	46.1%

Fund Balance 6/30/08 \$ 261,128

Est. Fund Balance 6/30/09 \$ 180,438

Proj. Fund Balance 6/30/10 \$ 107,938

SOLID WASTE MANAGEMENT- CONVENIENCE CENTERS

Revenues/ other sources		1,050,898	1,029,700	1,029,700	1,030,000	0.0%
Expenditures/ other uses		887,590	1,029,700	1,029,700	1,116,885	8.5%

Retained Earnings 6/30/08 \$ 1,354,221

Est. Retained Earning 6/30/09 \$ 1,260,521

Proj. Retained Earnings 6/30/10 \$ 1,173,636

SOLID WASTE MANAGEMENT-

C&D LANDFILL & COMPOST OPERATIONS

Revenues/other sources		623,986	839,741	1,279,758	473,500	-63.0%
Expenditures/ other uses		719,760	839,741	1,279,758	844,149	-34.0%

Retained Earnings 6/30/08 \$ 1,034,918

Est. Retained Earning 6/30/09 \$ 386,660

Proj. Retained Earnings 6/30/10 \$ 16,011

LYON STATION WATER & SEWER **

Revenues/ other sources		0	0	0	0	
Expenditures/ other uses		0	0	0	0	

Retained Earnings 6/30/08 \$ -

Est. Retained Earning 6/30/09 \$ -

Proj. Retained Earnings 6/30/10 \$ -

COZART WATER & SEWER **

Revenues/ other sources		0	0	0	0	
Expenditures/ other uses		0	0	0	0	

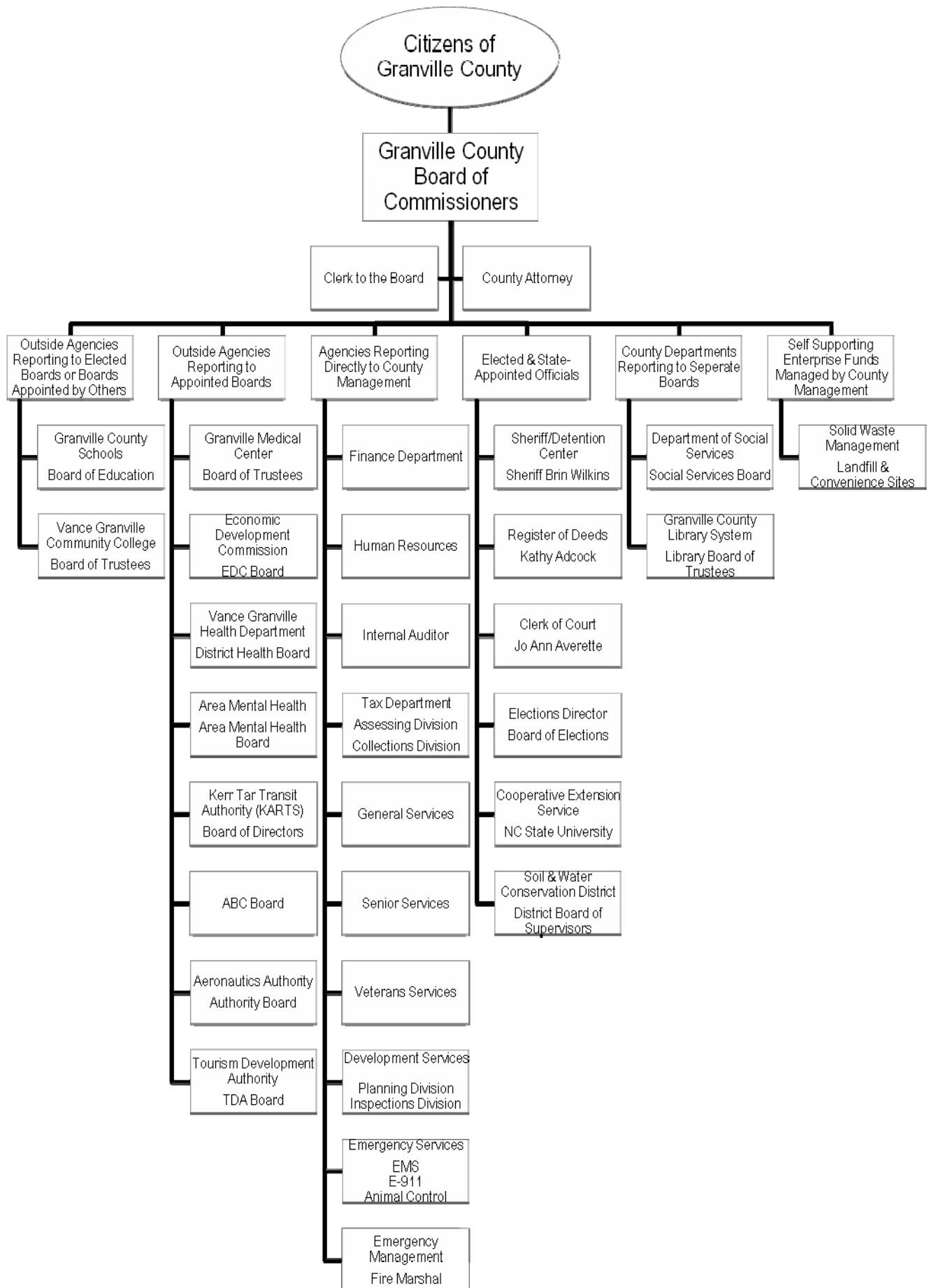
Retained Earnings 6/30/08 \$ -

Est. Retained Earning 6/30/09 \$ -

Proj. Retained Earnings 6/30/10 \$ -

** On January 1, 2008, the County transferred all assets and liabilities of the Lyon Station and Cozart Water and Sewer Districts to the South Granville Water and Sewer Authority (SGWASA). As such they are only presented in the summary section of the budget.

Granville County Government Organizational Chart



GOVERNING BODY – BOARD OF COUNTY COMMISSIONERS

The seven (7) member Board is the official policy-making body for Granville County Government. The Chairman, presiding officer of the Board, serves as the official and ceremonial leader of the County and as a voting member. The Chairman, Hubert L. Gooch, Jr., and the Vice-Chairman, Tony W. Cozart, were selected by other Board Members in December 2008 and will serve one (1) year terms in these capacities. Each Board Member is elected by District, and the individual candidate must live in the district. Partisan elections are held in even-numbered years. All official actions by the Board are made at public meetings, generally held on the first and third Monday of each month. Each meeting has an agenda and citizens are allowed an opportunity to make comments to Board Members. The Board also conducts special meetings and work sessions on the County's budget and other issues of special interest.

Hubert L. Gooch, Jr., Chairman of the Board
Bobbie Wilson, Clerk to the Board

Granville County Administration
141 Williamsboro Street
PO Box 906
Oxford, North Carolina 27565

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Current Board of Commissioners

District Served

<i>Hubert L. Gooch, Jr., Chair</i>	5
<i>Tony W. Cozart, Vice-Chair</i>	4
<i>Ronald R. Alligood</i>	7
<i>James W. Lumpkins</i>	2
<i>R. David Currin, Jr.</i>	3
<i>W.E. "Pete" Averette</i>	6
<i>Zelodis Jay</i>	1

*District map can be seen on Page 4 of this document.

GOVERNING BOARD	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 101,050	\$ 97,800	\$ 97,800	\$ 97,800
Benefits	\$ 34,601	\$ 36,976	\$ 36,976	\$ 36,212
Operating	\$ 61,610	\$ 83,175	\$ 83,175	\$ 83,175
Capital Outlay	\$ 2,604	\$ 1,500	\$ 1,500	\$ 1,500
Total	\$ 199,865	\$ 219,451	\$ 219,451	\$ 218,687

GOVERNING BODY – BOARD OF COUNTY COMMISSIONERS

ACCOMPLISHMENTS

- Researched and debated an adequate public facilities ordinance in an effort to consider additional revenue options for school construction funding.
- Provided leadership for the Kerr Tar Economic Development Corporation in the development of the four county hub project Triangle North and locally for the Triangle North – Granville site.
- Provided leadership for planning and implementation of the County landfill expansion.
- Provided leadership for the E-911 Communications Center upgrade.
- Provided leadership for the construction of two new Emergency Medical Service facilities.
- Worked with the local State delegation to enhance and protect local revenue options.

GOALS, TARGETS, AND PERFORMANCE MEASURES

- Continue to work to develop a method to shift some of the costs associated with construction of new schools to new growth and development.
- Pursue grant opportunities to improve the quality of life for Granville County citizens.
- Complete the construction projects already funded, such as the GAP Phase II project and the Wilton Slopes Park project.
- Carefully monitor the impact of new programs and enhancements in an effort to keep the tax rate constant.
- Work with the North Carolina Association of County Commissioners and the local State delegation to protect local revenue sources and develop revenue options to address growth issues.

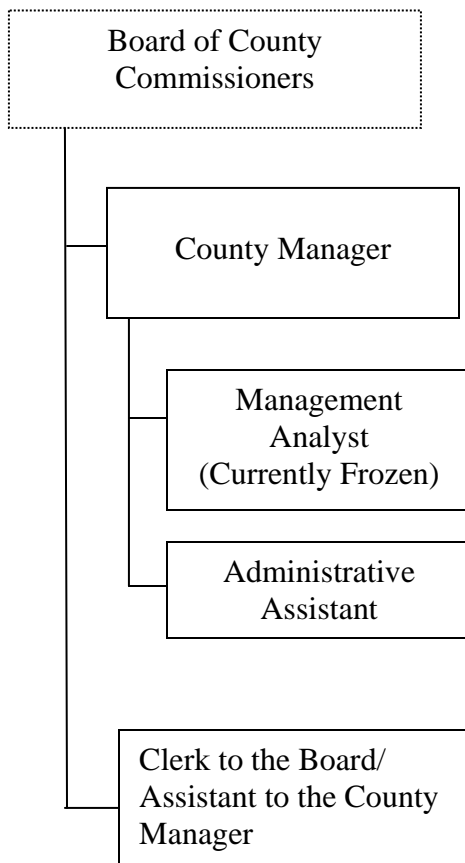
COUNTY ADMINISTRATION

County Administration includes the County Manager, Assistant to the County Manager/Clerk to the Board, and an Administrative Assistant. The County Manager and the Clerk to the Board are both appointed directly by the Board of Commissioners and serve at their discretion. The major duties of the department include supervising and coordinating the activities of the County-funded departments and agencies. This role differs based on the reporting relationships between the department or agency and the Board of Commissioners. For example, departments or agencies may report to separately appointed boards, the department manager may be elected, or the department manager may be appointed by the State. The organizational chart in the Governing Body section of the budget document lists these agencies and describes the relationships. The County Manager is generally responsible for the following functions: ensuring that all ordinances and policies of the Board are implemented; making recommendations on business matters; recommending an annual budget and keeping the Board informed on the County's financial condition. The County Manager serves in the official capacity of budget officer, personnel officer, and the purchasing official.

Brian M. Alligood, County Manager
Bobbie Wilson, Clerk to the Board/Assistant to the County Manager

Granville County Administration
141 Williamsboro Street
PO Box 906
Oxford, North Carolina 27565

Phone: (919) 693-5240
Fax: (919) 690-1766
Email: brian.alligood@granvillecounty.org



ACCOMPLISHMENTS

- Assisted the Board in working on major projects such as Triangle North – Granville, transition of County water and sewer assets to SGWASA, and other economic development projects.
- Worked with departments and outside agencies to hold down costs and competitively bid contracts.
- Compiled and delivered agenda materials in a timely manner.
- Worked with Board and local State Delegation to revise local occupancy tax legislation.
- Compiled and delivered the annual budget according to the approved schedule.

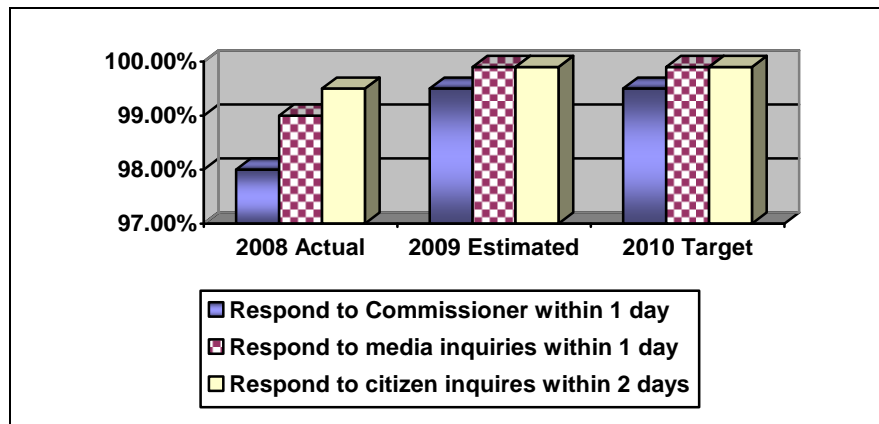
COUNTY ADMINISTRATION

FULL-TIME POSITIONS AUTHORIZED

FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
3	3	4	4	4

GOALS, TARGETS, AND PERFORMANCE MEASURES

- Compile the Board meeting agenda material and prepare and deliver the agenda packages to Board members in a timely manner.
- Incorporate technology improvements into County operations in a strategic and efficient manner.
- Help develop succession planning strategies within County departments.
- Develop additional safety training programs in an effort to lower workers' compensation claims.
- Develop additional health and wellness programs in an effort to lower health insurance claims.
- To respond to at least 99.9% of Commissioner inquiries within 1 day.
- To respond to at least 99.9% of media inquiries within 1 day.
- To respond to at least 99.9% of citizen inquiries within 2 days.



Administration	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 181,925	\$ 213,679	\$ 213,679	\$ 207,547
Benefits	\$ 38,263	\$ 49,137	\$ 49,137	\$ 40,094
Operating	\$ 9,987	\$ 17,945	\$ 17,945	\$ 18,945
Capital Outlay	\$ 4,083	\$ 4,000	\$ 4,000	\$ 4,000
Total	\$ 234,258	\$ 284,761	\$ 284,761	\$ 270,586

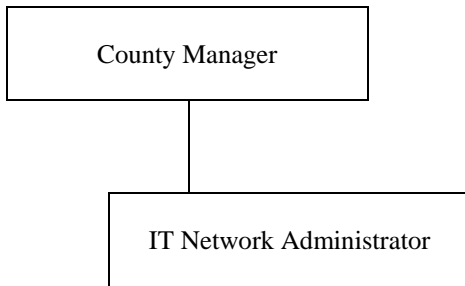
INFORMATION TECHNOLOGY

The Information Systems Department provides the County agencies and departments with the expertise required to remain in pace with the demands of a more technologically advanced society. Staff advises department leaders on areas of technology needs and serves as a liaison between the County and vendors hired to install or implement new hardware or software within the County.

Chris Brame,
IT Network Administrator

Granville County Administration
141 Williamsboro Street
PO Box 906
Oxford, North Carolina 27565

Phone: (919) 603-1308
Fax: (919) 690-1766
Email: chris.brame@granvillecounty.org



Accomplishments

- Installed email exchange server on-site during conversion from vendor supplied services to in-house supplied services.
- Successfully integrated Emergency Medical Mobile Data Terminals in County ambulances.
- Assisted in the upgrade of Emergency Telephone System software for the 911 Center.

FULL-TIME POSITIONS AUTHORIZED

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
0	0	0	1	1

Information Systems	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 0	\$ 0	\$ 0	\$ 36,072
Benefits	\$ 0	\$ 0	\$ 0	\$ 9,340
Operating	\$ 0	\$ 0	\$ 0	\$ 3,350
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 2,000
Total	\$ 0	\$ 0	\$ 0	\$ 50,762

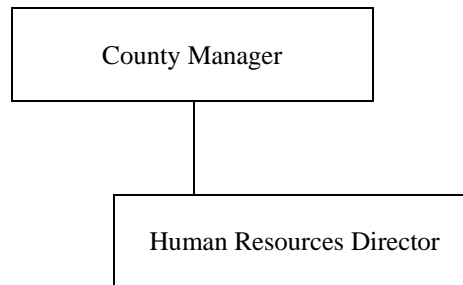
HUMAN RESOURCES

In 2008, Granville County created a Human Resource Department for the purpose of consolidating all personnel related matters under one roof. The human resource director is responsible for the following: 1) ensure the County is in compliance with all applicable Federal and State labor laws, 2) administer all County sponsored benefits, 3) administer Worker's Compensation, 4) ensure consistency and fairness in the hiring of County personnel by centralizing the process, and 5) administer and interpret the County's Personnel Ordinance. The HR Director also aids in the negotiations of renewals of the different benefit products offered to County employees and acts as the primary source for information regarding these benefit products for employees and retirees.

Justin Ayscue,
Human Resources Director

Granville County Administration
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Fax: (919) 690-1766
Email: justin.ayscue@granvillecounty.org



FULL-TIME POSITIONS AUTHORIZED

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
0	0	0	1	1

Human Resources	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 0	\$ 0	\$ 36,667	\$ 57,035
Benefits	\$ 0	\$ 0	\$ 8,511	\$ 11,981
Operating	\$ 0	\$ 0	\$ 3,210	\$ 67,421
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 0	\$ 48,388	\$ 136,437

FINANCE DEPARTMENT

The County Finance Department is dedicated to efficiently and effectively administering the fiscal affairs of the County in compliance with State law and Federal regulations and in conformity with generally accepted accounting principles. The Department provides management with the fiscal information and analyses required by a local government in today's ever-changing environment.

The Department is also responsible for determining that all of the County's disbursements are in strict compliance with the law and the County budget ordinance, maintaining all records concerning bonded debt and other obligations of the County, supervising the investment of idle funds, and maintaining an effective set of internal controls. The Finance Director serves as a consultant and advisor to the County Manager and Board of County Commissioners on all financial matters.

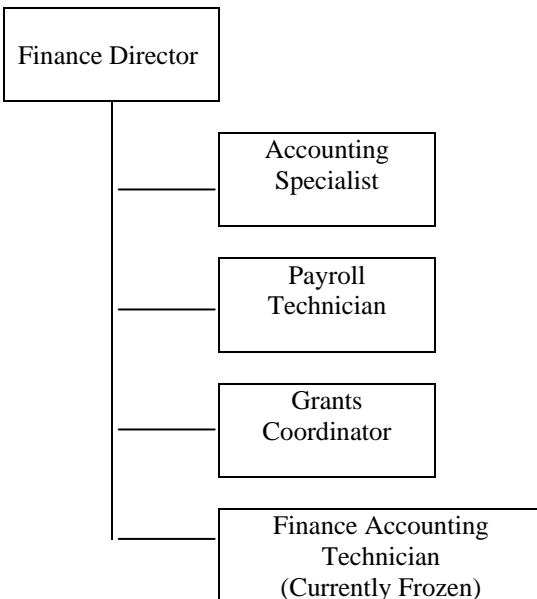
Michael Felts, Finance Director

Granville County Finance Department
141 Williamsboro Street
PO Box 1286
Oxford, North Carolina 27565

Phone: (919) 693-4182

Fax: (919) 690-1766

Email: michael.felts@granvillecounty.org



HIGHLIGHTS

- Received the GFOA Distinguished Budget Presentation Award and the GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Received the GFOA Excellence in Financial Reporting Award for fiscal year 2008.
- Completed a review of finance department retained records and successfully updated them to be in compliance with the State's record retention guidelines.
- Provided training to Finance Department staff and other departments to enhance job duties.

FULL-TIME POSITIONS AUTHORIZED

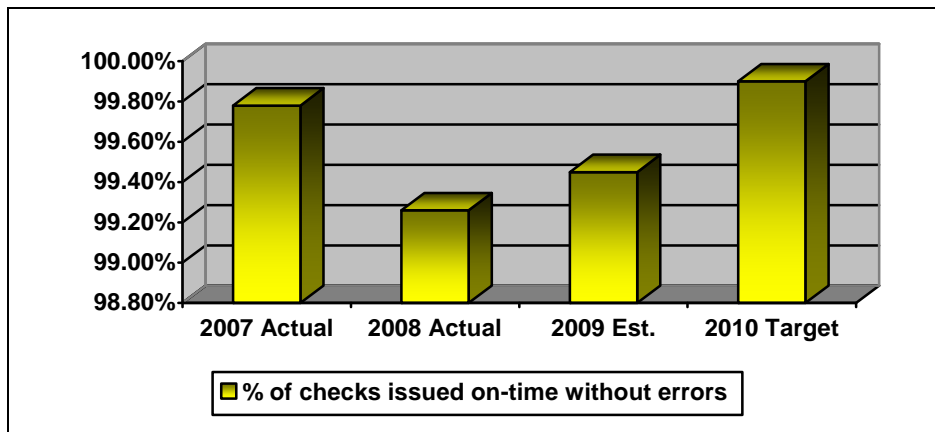
FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
6	6	6	7	5

- The Finance Director also serves as the Finance Officer of the Tourism Development Authority and South Granville Memorial Gardens. The County, due to budget constraints has frozen the vacant Finance Accounting Technician position until there is improvement in the economy.

FINANCE DEPARTMENT

GOALS, TARGETS, AND PERFORMANCE MEASURES

- Successfully complete the preparation of a Comprehensive Annual Financial Report and submit to the GFOA for the Excellence in Financial Reporting Award.
- Provide 140 hours of combined staff development opportunities for the Finance Department Staff in order to improve knowledge in employment law, benefit services, and auditing standards.
- Complete a 100% physical inventory of the County's property, buildings, & equipment and implement a fixed asset database that is integrated with the County's current general ledger software.
- Issue 99.9% of checks on-time without errors.



Finance Department	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 247,204	\$ 260,329	\$ 233,494	\$ 223,498
Benefits	\$ 57,086	\$ 67,363	\$ 58,150	\$ 44,823
Operating	\$ 103,131	\$ 107,875	\$ 116,643	\$ 115,685
Capital Outlay	\$ 7,083	\$ 4,000	\$ 5,400	\$ 0
Total	\$ 414,504	\$ 439,567	\$ 413,687	\$ 384,006

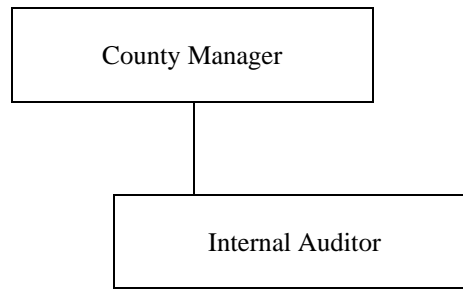
INTERNAL AUDIT

The Board of Commissioners created the Internal Auditing Department to provide reasonable assurance that the management control systems throughout the County agencies and departments are adequate and operating with effectiveness. The controls will be tested through compliance, financial and operational audits for all County departments. The Internal Auditor works closely with the Administrative and Finance departments, however reports directly to the Audit Committee.

Monique Heggie,
Internal Auditor

Granville County Administration
141 Williamsboro Street
Oxford, North Carolina 27565

Phone: (919) 693-9539
Fax: (919) 690-1766
Email: monique.heggie@granvillecounty.org



Note: The Internal Auditor reports to the County Manager based on organizational structure. The position reports results of internal audits directly to the Audit Committee, which includes two members of the Board of Commissioners.

FULL-TIME POSITIONS AUTHORIZED

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
0	0	0	1	1

Internal Audit	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 0	\$ 0		\$ 45,908
Benefits	\$ 0	\$ 0	\$ 11,476	\$ 10,578
Operating	\$ 0	\$ 0	\$ 5,660	\$ 4,070
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 0	\$ 61,851	\$ 60,566

BOARD OF ELECTIONS

The Board of Elections exists to conduct fair and impartial county, state, and federal elections. It continually maintains the voter registration database by removing deceased voters and felons, based on a state list, and removing voters who have moved out of the country or state. It provides statistical information to the public, students, and universities. It produces lists and mailing labels for candidates, parties, insurance agents, and businesses. It provides the public with information that is public record. It processes a large number of voter registration forms from the public and from agencies such as Social Services, DMV, Employment Security

Commission, and the library. It works with municipalities to implement annexations and maintain accurate maps for the public. It conducts mailings to inform voters of annexations, road name changes, polling place changes, etc. It holds voter registration drives, and train the public to conduct these drives. It does presentations to the public to educate them about voting. It surveys all polling places and ensures they are ADA compliant. The Board of Elections appoints Chief Judges for a two-year period and appoints poll workers each election. It also conducts training sessions for the poll workers before each election.

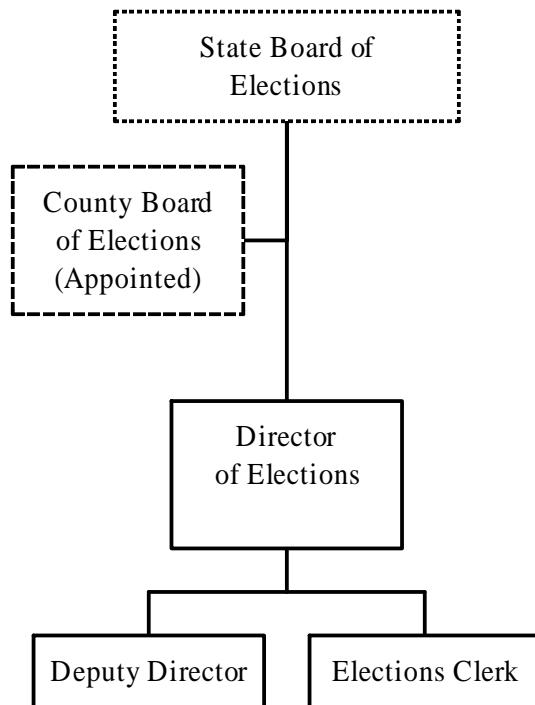
Tonya Burnette, Director of Elections

Granville County Elections Office
122 Williamsboro Street
Oxford, North Carolina 27565

Phone: (919) 693-2515

Fax: (919) 690-0245

E-mail: tonya.burnette@granvillecounty.org



Accomplishments

- Held a successful primary and school board election in May 2008
- Held a successful presidential general election in November 2008 with a record turnout and few problems
- Conducted One-Stop voting and handled record turnout at those two sites by adding additional poll workers and equipment
- Processed a record number of voter registrations for the Primary and General Elections
- Completed a “no contact” mailing to over 2,700 voters and removed inactive voters and duplicates

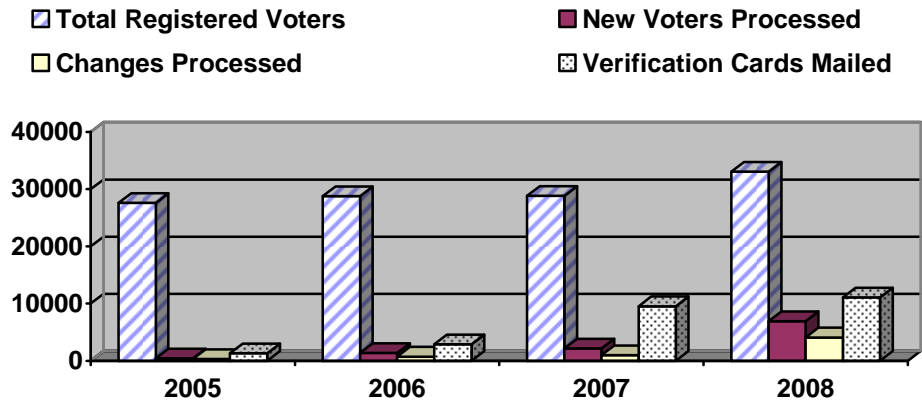
FULL-TIME POSITIONS AUTHORIZED

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
3	3	3	3	3

BOARD OF ELECTIONS

Goals, Targets, and Performance Measures

- Hold a municipal filing period in July 2009 with a municipal election in November
- Hold a filing period in February 2010 with a Primary in May 2010
- Submit plan to State Board of Elections and US Department of Justice to move the One-Stop site in lieu of office from Richard H. Thornton Library to a new location
- Maintain a website with election information
- Find additional space for the Board of Elections Office
- Maintain 87.5% of votes cast without voter complaints



Board of Elections	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 132,327	\$ 152,568	\$ 162,168	\$ 150,313
Benefits	\$ 25,397	\$ 31,900	\$ 31,900	\$ 31,562
Operating	\$ 100,092	\$ 86,355	\$ 103,255	\$ 70,985
Capital Outlay	\$ 31,082	\$ 0	\$ 0	\$ 6,881
Total	\$ 288,898	\$ 270,823	\$ 297,323	\$ 259,741

REGISTER OF DEEDS

The Register of Deeds Office exists to provide proper maintenance, storage, recording, and indexing of the County's public records. The Department files and indexes vital records (birth, death and marriages) and issues marriage licenses. Real Estate documents (deeds, deeds of trust, plats, etc.) are recorded, indexed and scanned for permanent records. Military discharges are filed and indexed. The office provides copies of all documents when requested. Oath of office is given to notaries commissioned in the county.

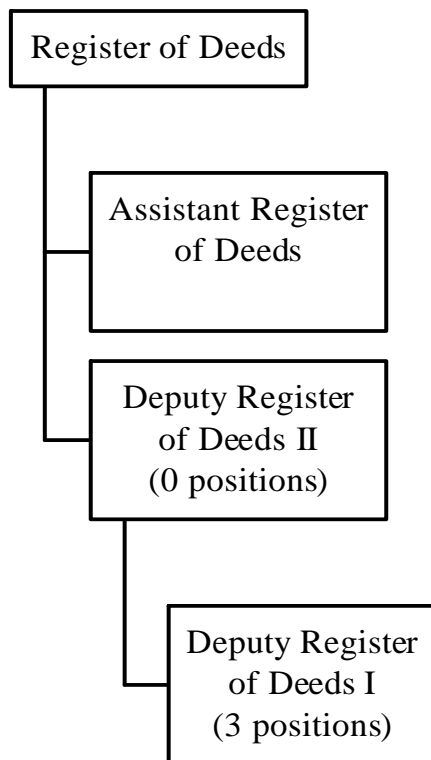
Kathy M. Adcock, Register of Deeds

Granville County Register of Deeds
101 Main Street
Oxford, North Carolina 27565

Phone: (919) 693-6314

Fax: (919) 690-1766

Email: kathy.adcock@granvillecounty.org



Accomplishments

- Began Back File Conversion Project – all records scanned into software system
- Register of Deeds attended Legislative/Educational Conference
- Wide-format scanner purchased for copying and scanning all plats
- Assistant and Deputy II eligible for certification

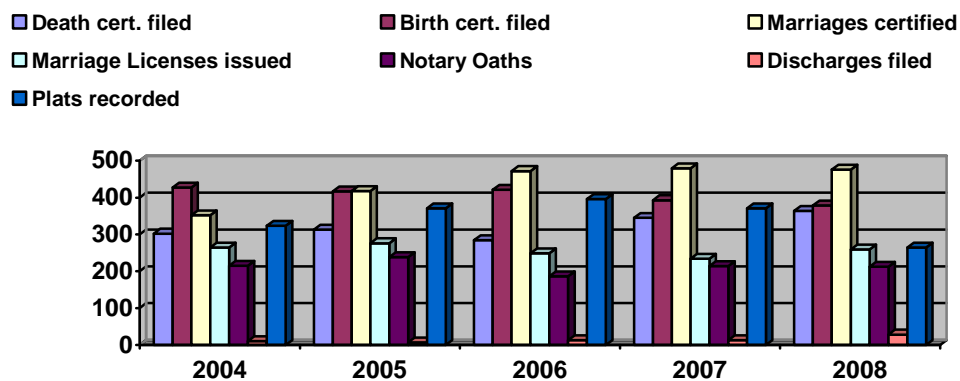
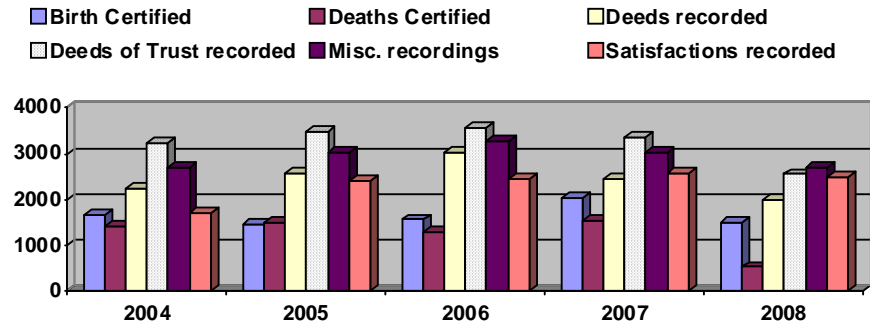
FULL-TIME POSITIONS AUTHORIZED

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
5	5	5	5	5

REGISTER OF DEEDS

Goals, Targets, and Performance Measures

- To maintain that at least 98% of documents recorded are permanently indexed within twenty-four hours.
- Attendance at workshops for continuing education.



Register of Deeds	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 164,385	\$ 172,647	\$ 172,647	\$ 157,442
Benefits	\$ 51,988	\$ 65,588	\$ 65,588	\$ 48,813
Operating	\$ 44,886	\$ 50,241	\$ 50,241	\$ 51,499
Capital Outlay	\$ 295	\$ 1,000	\$ 1,000	\$ 1,000
Total	\$ 261,554	\$ 289,476	\$ 289,476	\$ 258,754

TAX ADMINISTRATION

The Tax Department exists for the listing, appraisal, assessment and collection of taxes on real and personal property as required by North Carolina General Statutes. This generates a primary source of revenue to fund all county agencies. The department also determines in which municipal district property is found, assesses and collects the revenue. It is responsible for placing a valuation on all property and keeping a list of current owners. Digital property maps are maintained in the department.

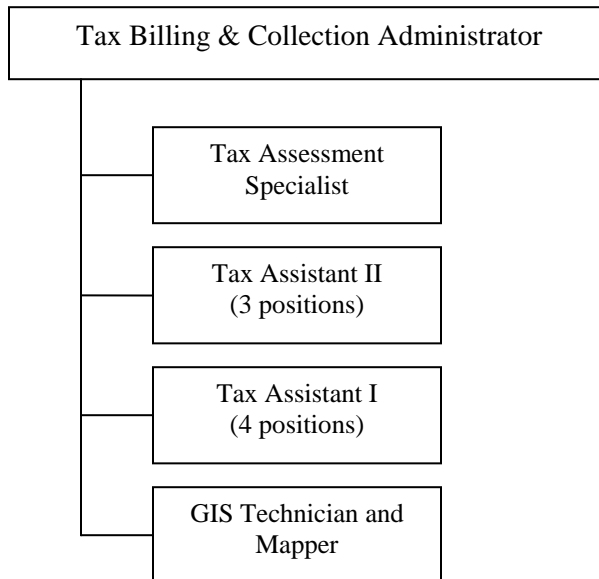
Judy Stovall, Tax Administrator

Granville County Tax Department
141 Williamsboro Street
Oxford, North Carolina 27565

Phone: (919) 693-4181

Fax: (919) 603-1398

E-mail: judy.davis@granvillecounty.org



Accomplishments

- Set up public use workstations to display property records and maps.
- Worked with Inspections, Planning, Register of Deeds, and surveyors to get information on new construction and property transfers.
- Implemented new ordinance requiring payment of delinquent taxes prior to recording transfer of ownership deeds.
- Began keeping digital updates of tax maps in the mapping department.
- Continued audit work with Evans and Associates to assure listing and appraisal of all Business personal property.

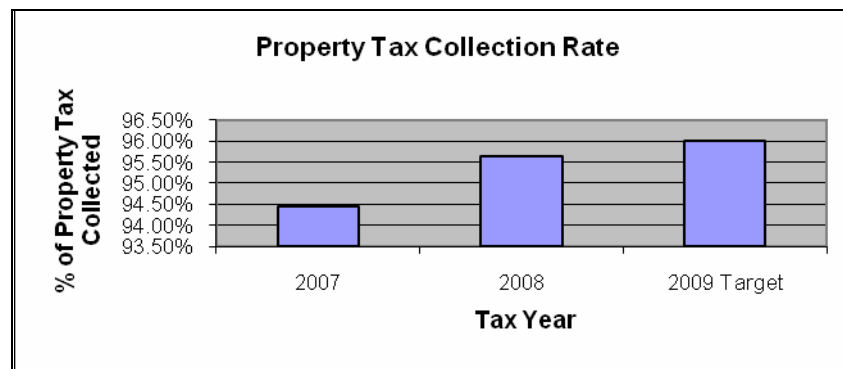
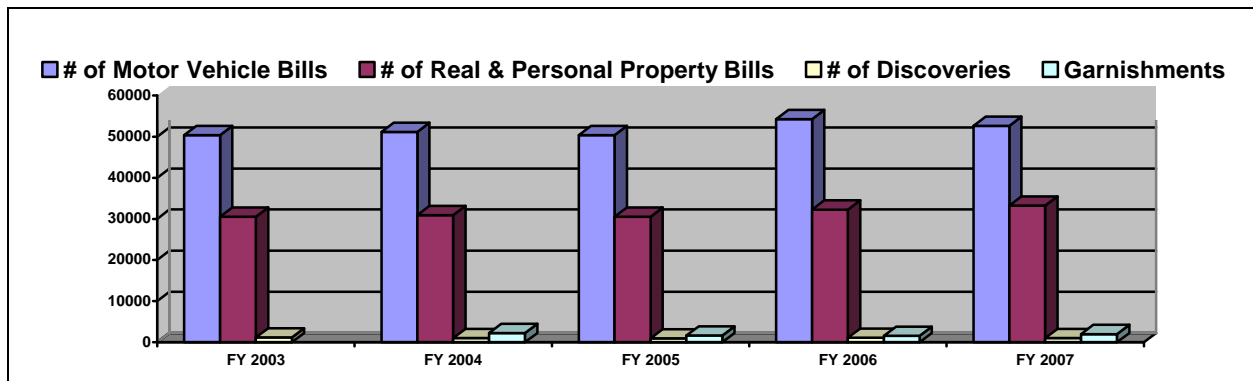
FULL-TIME POSITIONS AUTHORIZED

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
10	10	10	10	10

TAX ADMINISTRATION

Goals, Targets, and Performance Measures

- Keep all records up-to-date.
- Use all available means to collect delinquent taxes.
- Provide courteous, impartial services to the public.
- Continue to work with all County agencies and outside authorities to assure timely listing and appraisal of all property.



Tax Administration	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 313,097	\$ 326,387	\$ 326,387	\$ 338,629
Benefits	\$ 91,351	\$ 98,504	\$ 98,504	\$ 90,339
Operating	\$ 157,240	\$ 164,000	\$ 164,000	\$ 133,500
Capital Outlay	\$ 14,856	\$ 12,000	\$ 12,000	\$ 1,000
Total	\$ 576,544	\$ 600,891	\$ 600,891	\$ 563,468

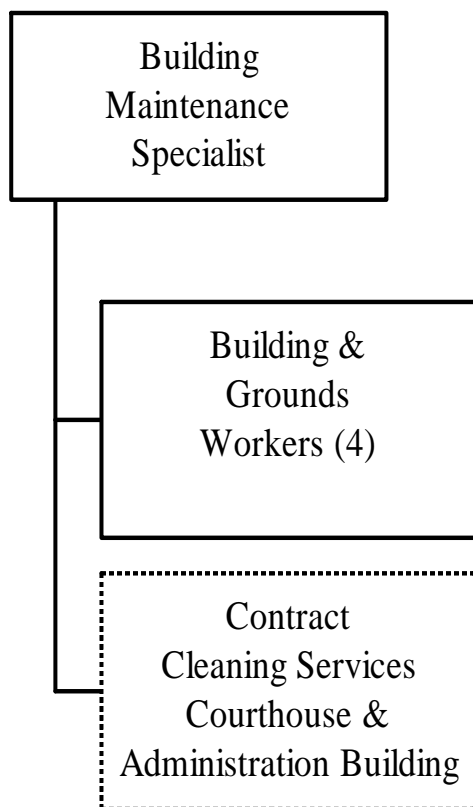
GENERAL SERVICES/COURT FACILITIES

The General Services Department maintains more than 150,000 square feet of office and institutional space in more than 25 buildings. Work includes cleaning and general maintenance and repair. The custodial services are performed by both County employees and by a private cleaning company. Privatizing these services has improved the efficiency and effectiveness of the cleaning crews by allowing them to service the buildings after hours and has allowed a reduction in staff. This cost center also includes the utilities and courthouse expenditures to accommodate the State's judicial offices.

Junior Wilkerson, Building Maintenance Specialist

Granville County Maintenance
141 Williamsboro Street
PO Box 906
Oxford, North Carolina 27565

Phone: (919) 603-5335
Fax: (919) 690-1766



HIGHLIGHTS

- Administered and supervised the contractual custodial service at the courthouse, administrative building, and the courthouse annex.
- Maintained the Senior Center, Library, Social Services, and other County facilities using in-house staff. Responded to calls for service for the maintenance of all buildings.
- Re-bid the HVAC preventative maintenance contract for County facilities.
- Re-bid the uniform, mats, and cleaning supplies contract for County facilities.
- Assisted with the Construction of County projects.

AUTHORIZED FULL-TIME POSTIONS

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
5	5	5*	4*	4

*Building & Grounds worker transferred to Senior Services Department to more adequately represent work responsibilities.

GENERAL SERVICES/COURT FACILITIES

GOALS

- Re-bid contract cleaning contract for Administration, Social Services, and Courthouse Buildings during the summer of 2009.
- Replace air filters on a routine and scheduled basis.
- Monitor the condition of the custodial services and resolve service problems immediately.
- Complete a preventive maintenance schedule of all County-owned equipment.
- Work to bring County buildings up to current code in regard to emergency lighting, doors, accessibility, etc.
- Conduct a utility survey on all Progress Energy and Wake Electric utility billings for the County.
- Respond to all requests for service in a timely manner.

COUNTY MAINTAINED FACILITIES

Building	Yr	SF
County Administration	1987	17900
Detention Center	1976	5760
Courthouse	1852	22723
Courthouse Annex	1976	7660
Granville Museum	1930	1440
Harris Exhibit Hall	1930	6000
Elections/Inspections	1900	11500
Davis Building	1900	3600
EMS #1 – Oxford	1970	1750
R.H. Thorton Library	1963	12400
Stovall Library	1968	800
Wall Street Office Bldg	1970	3750
Stovall Senior Center	1996	1960
EMS #3 - Stovall	1968	1630
Health Center	1975	7500
Senior Center - Oxford	1850	21000
Social Services	1969	11875
Habitat Building	1900	2700
Orange St Comm Ctr	1930	1750
Multi-Specialty Complex	2005	7800
Landfill Building	1975	1200
EMS#2 Creedmoor	1975	2800
EMS #4 Butner	1980	1600
South Granville Admin	2001	4800

General Services & Court Facilities	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 154,378	\$ 131,976	\$ 135,803	\$ 145,137
Benefits	\$ 45,646	\$ 39,701	\$ 39,701	\$ 37,468
Operating	\$ 116,856	\$ 135,050	\$ 135,050	\$ 112,400
Utilities	\$ 139,254	\$ 130,000	\$ 130,000	\$ 138,168
Capital Outlays	\$ 596	\$ 1,000	\$ 1,000	\$ 1,000
Court Facilities	\$ 72,109	\$ 77,000	\$ 77,000	\$ 73,764
Total	\$ 528,839	\$ 514,727	\$ 518,554	\$ 507,937

DEPARTMENT OF SOCIAL SERVICES

The Granville County Department of Social Services is 1 of 100 county administered social service agencies. Its enabling authority lies within NCGS §108A-25, and related statutes. The agency is mandated to provide an array of human supportive services that are authorized and funded, in part, by federal and state legislatures. Social service programs enable economically disadvantaged families to meet basic survival needs, and provide opportunities for families to gain self-sufficiency through employment. Other DSS programs focus on the protection, prevention, and remediation of abuse, neglect, dependency, and/or exploitation of children or adults.

The department's services are subdivided into three primary program areas: 1) Public Assistance Programs; 2) Family Services [Child Welfare/Adult Services]; 3) Child Support Enforcement. Public Assistance programs include Food & Nutrition Services, Medicaid, Work First (Employment), and General Assistance (Emergency Assistance-EA). Adult and Child Welfare Services include protective services, foster care, adoptions, guardianship, protective payee, personal care services, and case management. Child Support Enforcement services help establish parental responsibility, financial support obligations, and to ensure child support collections and disbursements.

ACCOMPLISHMENTS

- Goal:** Divert 400 families from enrolling in welfare programs by providing Benefit Diversion assistance in FY 08-09.
Result: So far, diverted 386 families.
- Goal:** Medicaid case processing times shall not exceed the state tolerance level in all programs, e.g., MAD = 90 Days; NCHC = 45 days; and MA Other = 45 days
Result: Processing Times: MAD = 53.9 Days; NCHC = 34.6 days, and MA Other = 35.1 days. The Medicaid staff processed cases well below the tolerance level in all program areas.
- Goal:** Increase the average number of households that receive food assistance by 5% over the previous year's annual average.
Result: Increased the average number of households receiving food assistance by 5%.
- Goal:** Establish paternity for at least 97.6% (State Goal) for Child Support Enforcement cases of children born out of wedlock.
Result: Established paternity for 97.8% of cases.
- Goal:** Reduce the average Length of Stay (LOS) for children in Foster Care by 3 months in FY 08-09.
Result: Average Length of Stay (LOS) reduced by 1.7 months.
- Goal:** Maintain 1/3 of the children in DSS custody in a less restrictive and less costly environment with relatives.
Result: Maintained 35.8% of children in DSS custody with relatives.

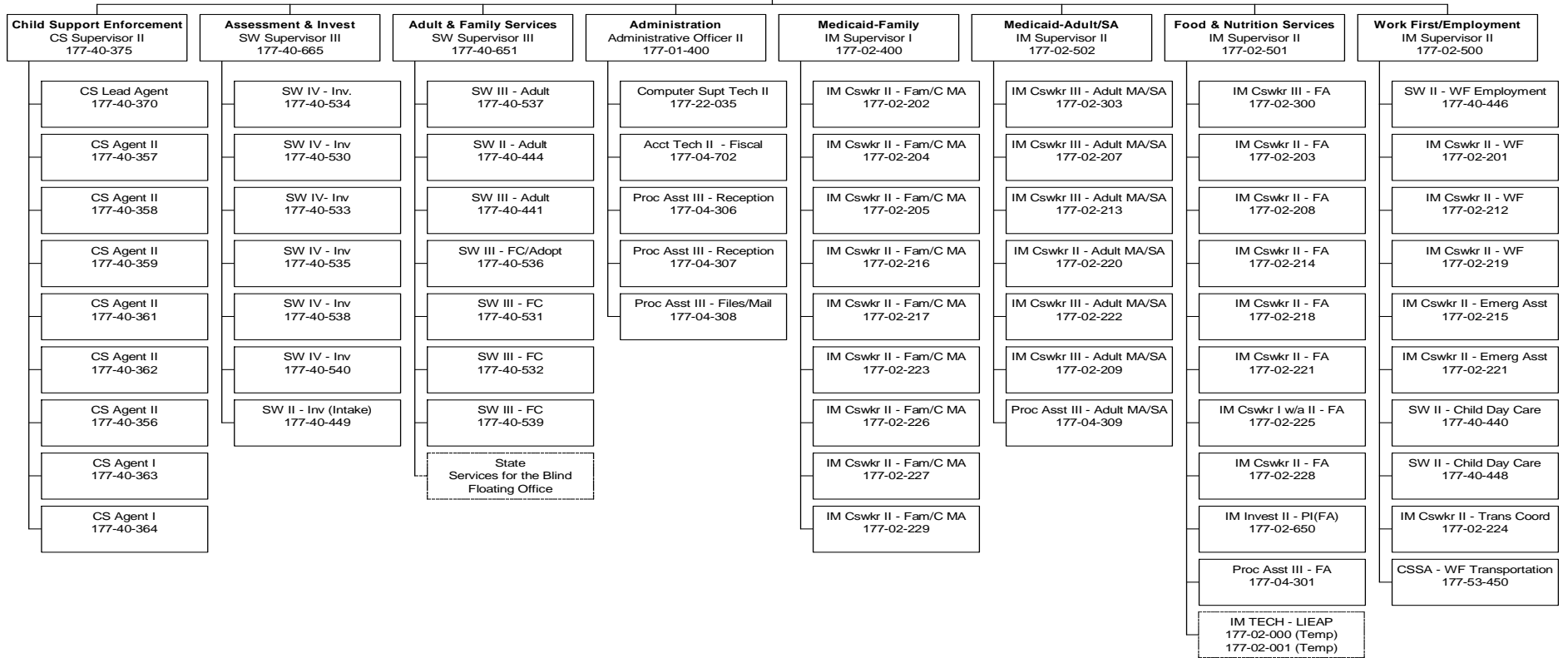
GOALS, TARGETS, AND PERFORMANCE MEASURES

- Divert 400 families from enrolling in welfare programs by providing Benefit Diversion assistance.
- Medicaid case processing times shall not exceed the state tolerance level in all programs, e.g., MAD = 90 Days; NCHC = 45 days; and MA Other = 45 days
- Increase the average number of households that receive food assistance by 5% over the previous year's annual average.
- Establish paternity for at least 97.6% (State Goal) for Child Support Enforcement cases of children born out of wedlock.
- Reduce the average Length of Stay (LOS) for children in Foster Care by 3 months.
- Maintain 1/3 of the children in DSS custody with relatives.

**GRANVILLE COUNTY
DEPARTMENT OF SOCIAL SERVICES**

SOCIAL SERVICES BOARD
CFY 2009-2010

SOCIAL SERVICES DIRECTOR
177-16-420

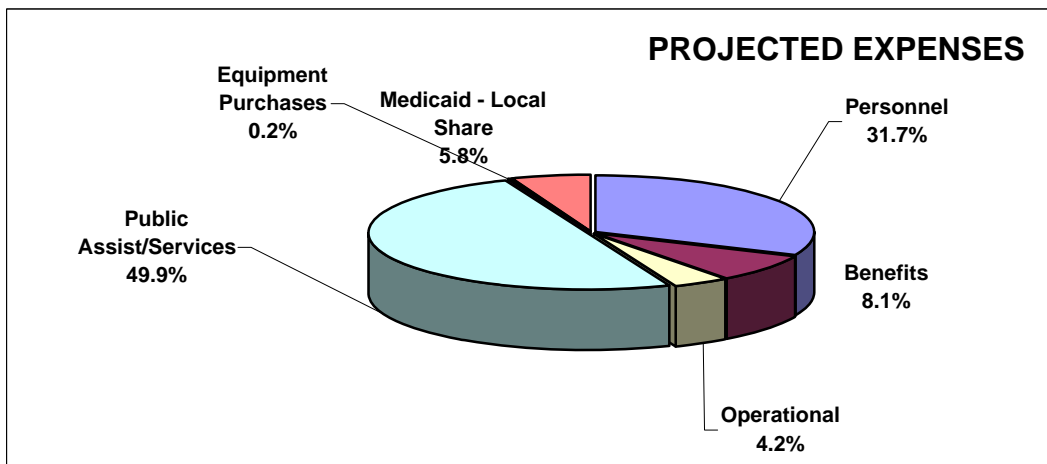
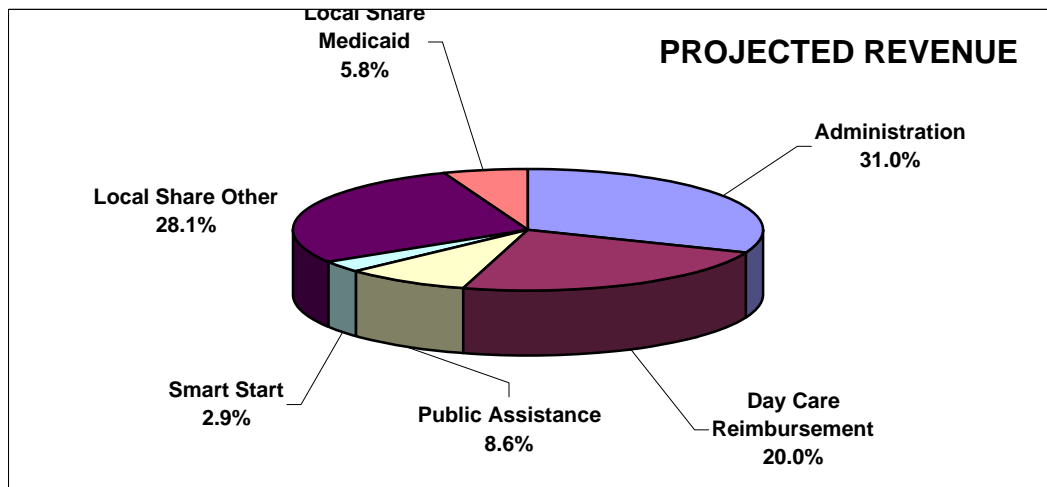


Program Name	F.T.E.'s	Program Name	F.T.E.'s
Administration	7.00	Work First/Employment	11.00
Food & Nutrition Services	11.00	Adult & Family	8.00
Medicaid (Adult)	8.00	Assessment & Investigation	8.00
Medicaid (Family)	10.00	Child Support Enforcement	10.00
Total:			73.00

DSS REVENUE/EXPENSES WORKSHEET

Revenue 5300	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Administration	2,793,559	2,524,010	2,531,093	2,650,056
Day Care Reimbursements	1,903,385	2,027,275	1,862,959	2,013,988
Public Assistance	268,824	533,788	727,418	738,500
Smart Start	199,707	244,820	244,817	244,820
Local Share Other	1,927,137	2,475,568	2,625,260	2,401,796
Local Share Medicaid	2,275,194	1,702,134	1,553,346	500,000
Total	9,367,806	9,507,595	9,544,893	8,549,160

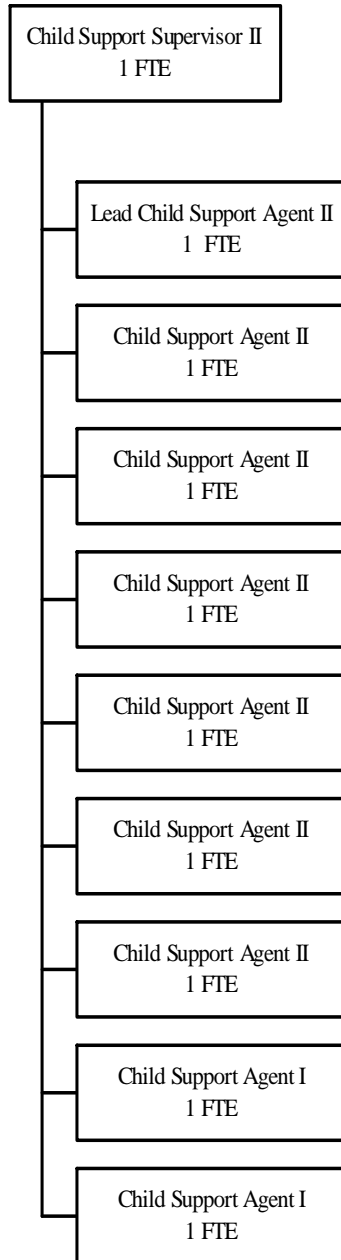
Expenses 5300	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	2,505,327	2,588,078	2,619,489	2,711,224
Benefits	667,698	635,072	752,449	690,588
Operational	290,134	355,815	356,315	358,724
Public Assist/Services	3,609,272	4,207,133	4,243,931	4,268,899
Equipment Purchases	20,181	19,363	19,363	19,725
Medicaid - Local Share	2,275,194	1,702,134	1,553,346	500,000
Total	9,367,806	9,507,595	9,544,893	8,549,160



Department of Social Services

Child Support Enforcement Organizational Chart

DSS Program/Unit Highlights



- Increased collections by 2% (\$117,642) over last year's collections.
- Exceeded the previous year's percentage for the number of Children with Paternity Established by 2.8% (1,978 of 2,022 cases) for an overall 98% of desired goal.
- On track to reduce Attorney fees by an estimated \$15K by having staff prepare routine court orders.

Available Positions:

FY 05-06¹	FY 06-07²	FY 07-08³	FY 08-09	FY 09-10
10	10	10	10	10

¹ Reclassed an existing PA III to CSA I

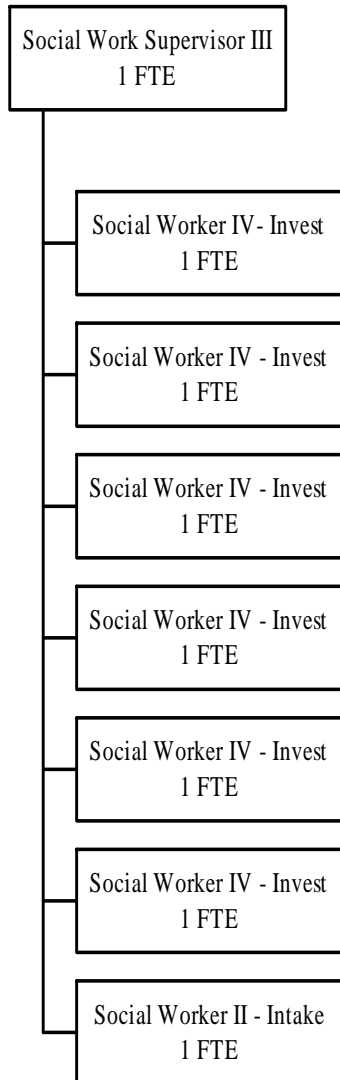
² Reclassed an existing CS Agent II to Lead CS Agent

³ Reclassed an the last existing PA III to CSA I

Department of Social Services

Assessment & Investigations Organizational Chart

DSS Program/Unit Highlights



- Investigated 266 Child Protective Service reports, 40 less than previous year a reduction of 13%.
- Recorded a 4.2% drop in Abuse reports over previous year (28 vs. 45) – Neglect reports remain the most frequently reported allegation at 84% of all reports.
- Turnover 25%, 2 of 8 positions, -- one resigned to accept higher pay with an urban county and the other resigned to accept a state position as supervisor. Both positions filled within 30 days.

Available Positions:

FY 05-06¹	FY 06-07²	FY 07-08	FY 08-09	FY 09-10
7	8	8	8	8

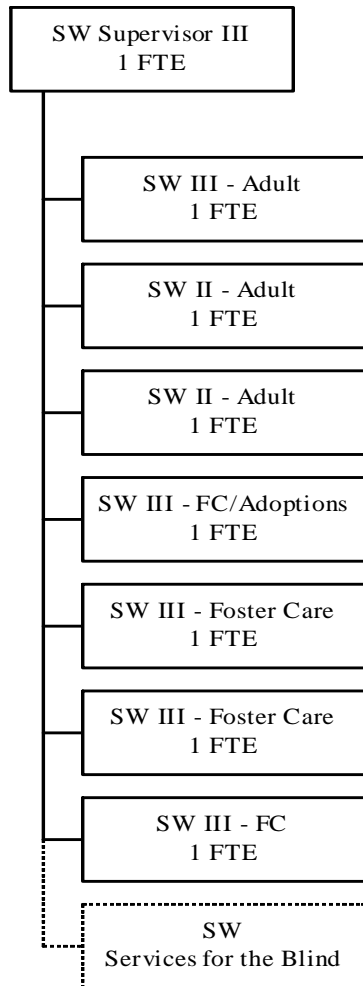
¹ Reorganized unit and merged Foster Care with Adult Services.

² Increased staff by 1 FTE (SW II) in January 2006 to perform Intake functions exclusively.

Department of Social Services

Adult & Family Services Organizational Chart

DSS Program/Unit Highlights



- Guardianship for 11 adjudicated incompetent adults.
- Managed an average of 78 Children in custody per month with 37% placed with relatives a little or no cost to the county, and of all of those in custody – 68% have been in custody less than 2 years. Recognized as recipient of “Challenge For Children”
- Finalized 8 Agency Adoptions and Assisted in 2 Independent Adoptions.

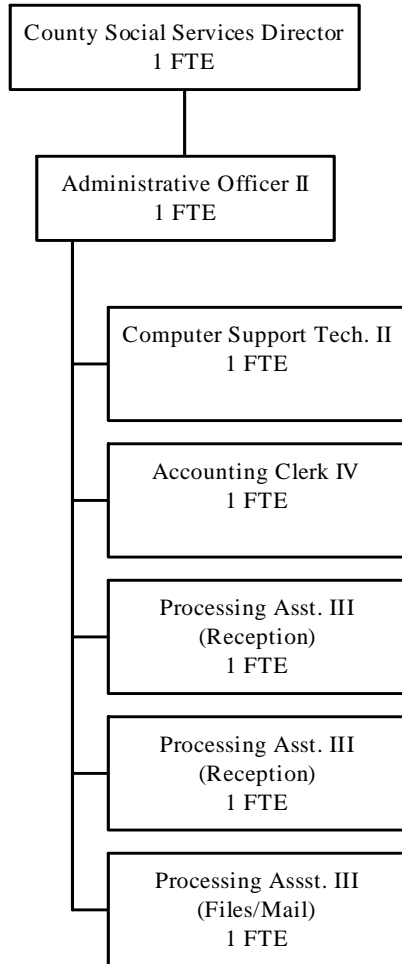
Available Positions:

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
8	8	8	8	8

Department of Social Services

Administration Organizational Chart

DSS Program/Unit Highlights



- Secured Storage Space to house case files for Food & Nutrition Services and Medicaid files as a means to reduce the number of files stored in the DSS hall ways and file room.
- During the Thanksgiving holiday, 20 families (65 people) benefited from Holiday Sponsorship. At Christmas, 134 families (404 people) benefited from Holiday Sponsorship. A total of 38 sponsors were identified.

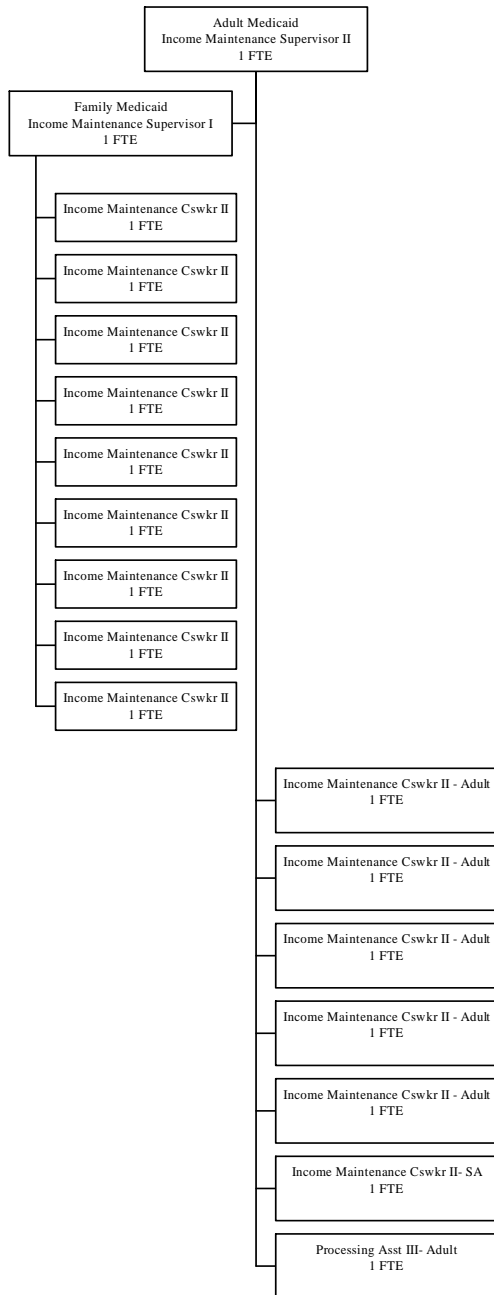
Available Positions:

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
7	7	7	7	7

Department of Social Services

Medicaid Programs Organizational Chart

DSS Program/Unit Highlights



- The Adult and Family/Child Medicaid units have maintained excellent application “Average Processing Time” Score:

	<u>Goal</u>	<u>Achieved</u>
MAD	90 Days	53.91 Days
NCHC	45 Days	34.55 Days
OTHER	45 Days	35.09 Days

Although the program has stayed below the state tolerance level, each specialty program increased the processing times: MAD by 9.91 days, NCHC by 13.55 days, & Other by 5.09 days.

- The average monthly enrollment this fiscal year for Adult MA is projected to increase by 2% (47 cases) and in Family MA by 10% (277) over last year’s monthly averages. The staffing complement is inadequate to manage the caseload Family MA increase. The overall increase in MA is 8%.

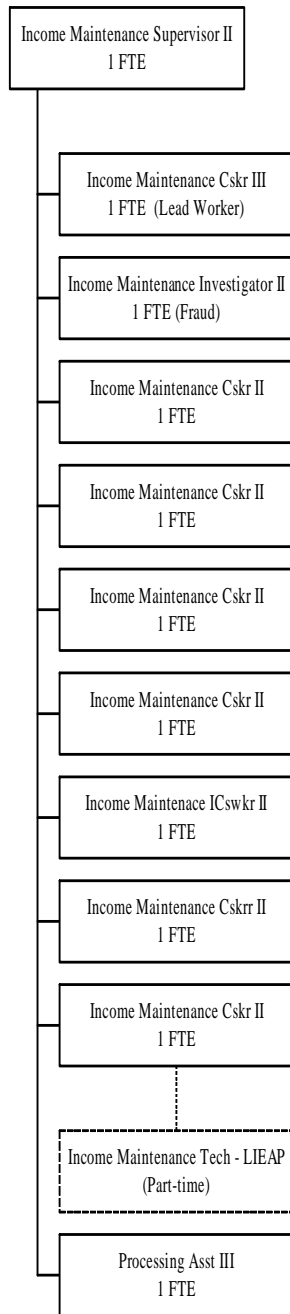
Available Positions:

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
15	16	17	18	18

Department of Social Services

Food Assistance Program Organizational Chart

DSS Program/Unit Highlights



- Received a “No Error Rate” State Certificate for FY 2007 and on track to repeat this goal for FY 2008.
- Average number of approved households that received food assistance increased by 6%, or by an average of 124 Households per month, over the previous CFY.
- Program Integrity processed \$46,431 in fraud collections, an increase of \$17,243 (59%) over collections from the previous year (\$29,188).

Available Positions:

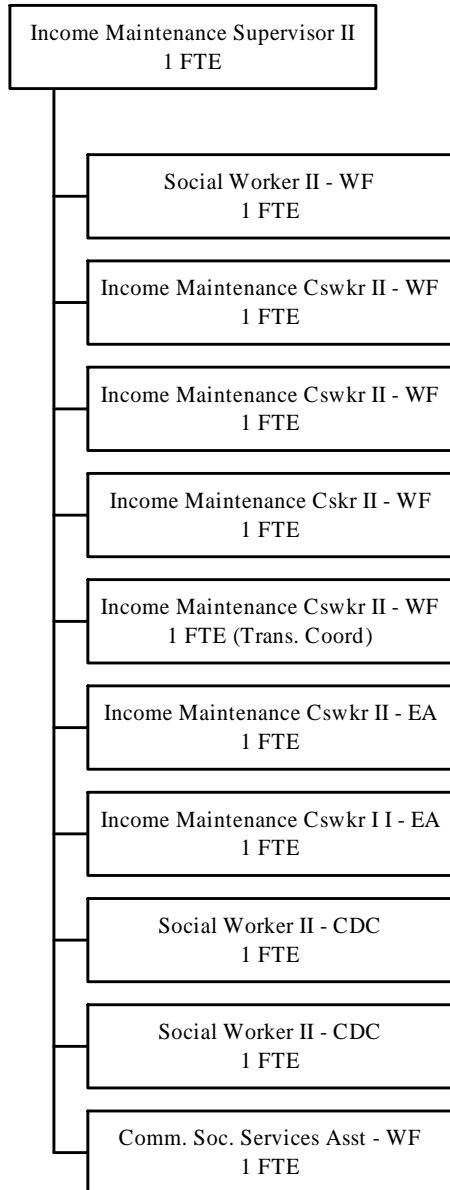
FY 05-06	FY 06-07¹	FY 07-08	FY 07-08	FY 08-09
10	11	11	11	11

¹ Reclassed IM Investigator II to IM Caseworker II

Department of Social Services

Work First Program Organizational Chart

DSS Program/Unit Highlights



- Enabled 124 families to find employment at end of FY 08.
- Successfully diverted 386 families from Welfare with Benefit Diversion (BD) by end of FY 08.
- Assisted an average of 163 families per month with Emergency Assistance (EA) at a average monthly expense of \$34,886.00 (6.8% Inc.)
- DSS was able to support an average of 443 children in the Child Day Care program but lately the department has also had to start another “Waiting List” due to insufficient funds to support the demand for service.

Available Positions:

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
11	11	11	11	11

VETERANS SERVICES

Description: The Veteran's Services office advises local veterans and their dependents about their rights and entitlements under various state and federal laws. The office actively assists them in completing the necessary forms and papers, obtaining documents and affidavits, and forwarding the same to the North Carolina Division of Veterans Affairs for review and presentation before the U.S. Department of Veterans Affairs. In 1999, the position was shifted from a full-time position to a part-time position working approximately ten to fifteen hours per week.

Pello Duncan, Veteran Services Officer

Veterans Services Office
120 Orange Street
Oxford, North Carolina 27565

Phone: (919) 693-1484

Helpful Links

Services Provided

Eligibility Determination for:

- Disabilities Compensation and Pension
- Education Benefits
- Home Loans
- Insurance
- Death and Burial Benefits
- Health Care
- State Veterans Benefits

Veterans Administration: www.va.gov

The American Legion: www.legion.org

VA Benefits FAQ: www.va.gov/oca/onepage.htm

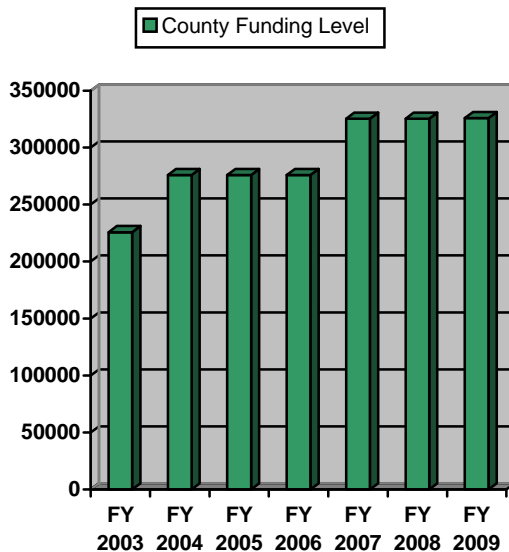
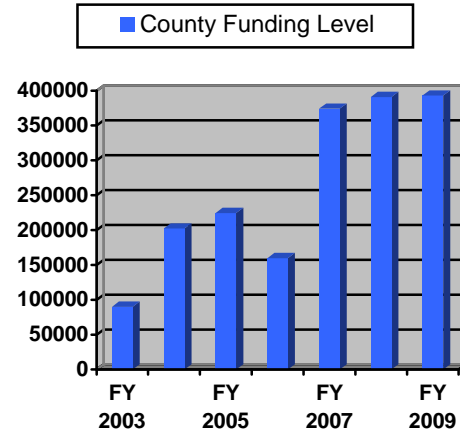
Flag Etiquette: www.legion.org/flagtoc.htm

	FY 07-08	FY 08-09	FY 08-09	FY 09-10
	Actual	Original	Amended	Approved
Personnel	\$ 9,527	\$ 10,024	\$ 11,239	\$ 10,980
Benefits	\$ 729	\$ 767	\$ 862	\$ 840
Operating	\$ 536	\$ 750	\$ 1,725	\$ 1,930
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Total	\$ 10,792	\$ 11,541	\$ 13,826	\$ 13,750

HEALTH & MEDICAL SERVICES

Granville Health System

The Board of County Commissioners owns and operates a 62-bed hospital known as the Granville Medical Center. A nine member Board of Trustees appointed by the County Commissioners supervises the operations of the hospital. One County Commissioner also sits on the Board as an ex-officio member. The General Fund contribution to the hospital supports the care of indigent patients, liability insurance, and certain capital needs. Fees and other revenue support the ongoing operations of the hospital. Approved funding for fiscal year 2009-2010 is \$214,495 to offset the indigent care cost, \$45,632 in property insurance, and \$132,873 for capital expenditures.



Granville-Vance District Health Dept.

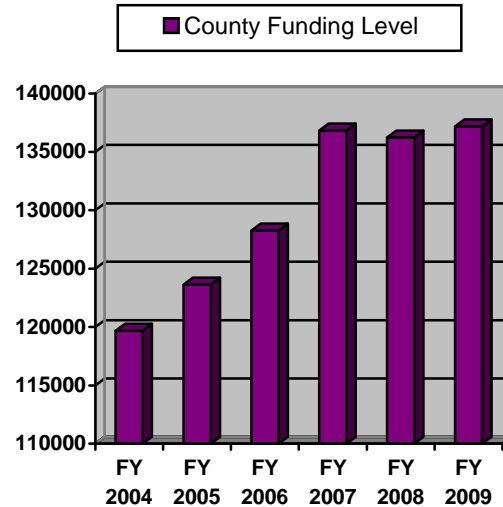
Public health services are provided by the Granville County branch of the Vance-Granville Health District, one of the few remaining health districts in the state. Under the full-time direction of the District Director with a staff of nurses, sanitarians, and office personnel, the Department operates with general oversight by the 15 member Board of Health. One County Commissioner in each county serves on the District Board, and the Board of Health appoints the other members, including at least one physician, one dentist, one optometrist, one veterinarian, one registered nurse, one engineer, and one pharmacist. The total budget of the District exceeds

\$5,380,000, including home health operations. Local funding comprises approximately 5% of the budget, while most of the funding is from state and federal sources. The approved funding for fiscal year 2009-2010 is \$325,808.

HEALTH & MEDICAL SERVICES

Five County Mental Health Authority

A sixteen member Area Board governs the Five County Mental Health Authority which serves Granville, Vance, Warren, Franklin and Halifax Counties. One County Commissioner from each county serves on the Board. In addition each County Board appoints three members to the board. The governing board is empowered by G.S. 122-116-122-121 to serve as a comprehensive planning, budgeting, implementing and monitoring group for community based mental health, developmental disabilities, and substance abuse programs. The locally adopted mission statement is “to serve all citizens and community partners collaboratively through a comprehensive mental health, developmental disability and substance abuse system of care which promotes health, safety, and well being.” The State has enacted significant changes to the mental health system. Granville County has elected to provide the services using the multi-county authority option. This will allow the County to meet the statutory requirements with as few organizational and operational changes as possible. One of the major impacts will be a requirement to shift from a mission that includes direct service provisions, to a local management entity, which is responsible for managing care provided by outside sources.



	FY 07-08	FY 08-09	FY 08-09	FY 09-10
	Actual	Original	Amended	Approved
GMC - Indigent Care	\$ 213,728	\$ 214,495	\$ 214,495	\$ 214,495
GMC - Property Insurance	\$ 44,343	\$ 45,673	\$ 45,673	\$ 45,632
GMC - Capital	\$ 132,873	\$ 132,873	\$ 132,873	\$ 132,873
Granville-Vance Health District	\$ 325,680	\$ 325,808	\$ 325,808	\$ 325,808
Five County Mental Health Authority	\$ 136,227	\$ 137,193	\$ 137,193	\$ 137,193
Total	\$ 852,851	\$ 856,042	\$ 856,042	\$ 856,001

SENIOR SERVICES

The Department of Senior Services exists to provide services and programming to the 60+ population of Granville County. Our mission statement is as follows:
 “The mission of Granville County Senior Services is to provide a sense of community, overall health, and independence for senior adults. We strive to be accessible and responsive through programs, services, and advocacy, enhancing the quality of life for our aging population.”

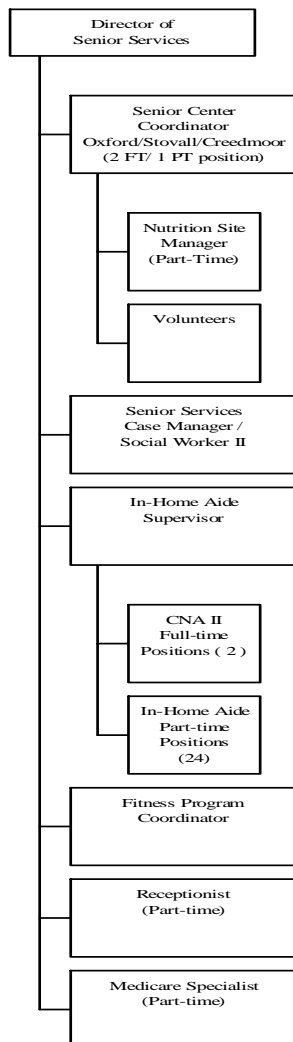
Kathy May, Director of Senior Services

Granville County Senior Services
 120 Orange Street
 Oxford, North Carolina 27565

Phone: (919) 693-1930

Fax: (919) 693-5358

Email: kathy.may@granvillecounty.org



We operate three multi-purpose senior centers in Granville County where older adults come together for fellowship, activities, and programs. Senior Centers are also a resource for the entire community, providing services and information on aging, as well as assisting family and friends who care for older persons. We provide services to the full spectrum of the aging population – from the well, active seniors to the frail, homebound seniors.

For older persons at risk of losing their self-sufficiency, senior centers are the entry point to an array of services that will help them maintain their independence and help prevent premature institutionalization. These in-home services that are designed to help the frail elderly stay in their homes include aide services, respite time for family caregivers, home delivered meals, and a liquid nutrition program for those who need extra nutrition and calories.

For the well seniors, the department provides several ways to help them preserve or improve their current functioning levels. First, our “Fit Past Fifty: fitness program offers several different levels of exercise classes. In addition, the senior games program allows seniors to compete with others in their age group in a number of events. Second, we provide nutritious meals in a supportive, friendly environment within each senior center. Third, we provide educational programs to keep the mind stimulated and active. Fourth, we try to keep our older adults involved in the community through intergenerational programs in schools, group trips, and regional senior games.

Another important service is the Senior Health Insurance Information Program (SHIIP) counseling regarding Medicare issues. The department was nominated by the Insurance Commissioner’s office for the *Outstanding County of the Year* award along with four other counties.

SENIOR SERVICES

ACCOMPLISHMENTS

- Served 17,256 home-delivered meals during the first 8 months of FY 08-09
- Provided 8,223 hours of in-home aide services during the first eight months of FY 08-09
- Served 9,706 congregate meals during the first 8 months of FY 08-09.
- Provided 8,956 independent trips through KARTS, and 29 group trips.
- Mailed 10,986 newsletters during the first 8 months of FY 08-09.

FULL-TIME POSITIONS AUTHORIZED

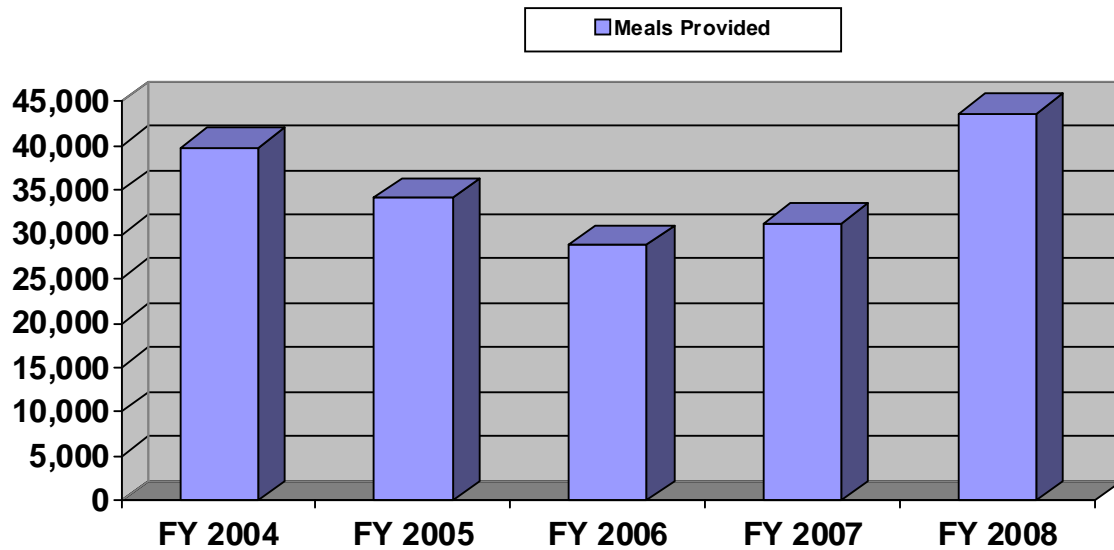
FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
8	9	9	10*	10

*Building & Grounds Worker transferred from the General Services Department to more adequately reflect work responsibilities.

GOALS, TARGETS, AND PERFORMANCE MEASURES

- Continue maintaining current documentation for senior center recertification
- Continue training of staff through the Insurance Commissioner's Office to ensure up-to-date knowledge of Medicare issues
- Continue to develop new and innovative programs that will be attractive to our baby boom seniors
- Increase fitness program participation by 10% over the previous fiscal year's participation numbers
- Maintain a satisfaction rating of at least 93% for the home delivered meals program
- Maintain a satisfaction rating of at least 98% for the in-home aide service

SENIOR SERVICES



Senior Services	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 191,351	\$ 231,219	\$ 233,219	\$ 233,308
Benefits	\$ 43,950	\$ 63,068	\$ 63,068	\$ 57,515
Operating	\$ 70,424	\$ 70,949	\$ 77,574	\$ 68,120
Programs	\$ 545,333	\$ 521,035	\$ 531,029	\$ 421,137
Capital Outlay	\$ 7,590	\$ 0	\$ 5,645	\$ 0
Stovall Senior Center	\$ 71,866	\$ 74,093	\$ 77,394	\$ 71,736
Creedmoor Senior Center	\$ 62,002	\$ 55,482	\$ 60,562	\$ 58,488
Total	\$ 992,516	\$ 1,015,846	\$ 1,048,491	\$ 910,304

GRANVILLE COUNTY LIBRARY SYSTEM

Libraries are gateways to information and opportunities for residents to inform themselves in order to effectively participate and live in a democratic system. The Library augments the educational process, provides recreational activities, and reading groups. The Library provides local residents with the technology required to apply for jobs, research school assignments, programs to encourage reading for all age groups, family genealogical research, personal finance information, child care information, business plans and advertising information for the small business owner, encyclopedias, legal information, magazines, informational and popular films on DVD, music CDs, books on CD, and most importantly, a place where any topic can be discussed in an open and democratic manner.

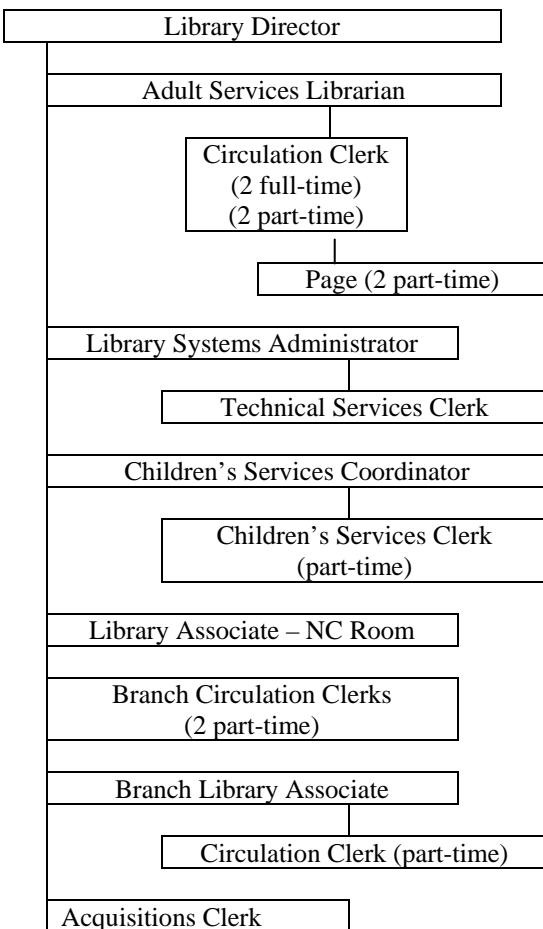
Tresia Dodson, Director

Richard Thornton Library
210 Main Street
Oxford, North Carolina 27565

Phone: (919) 693-1121

Fax: (919) 693-2244

Email: tresia.dodson@granvillecounty.org



Highlights

- Added additional programs for children, teens & adults at three branches like: a “tween” reading group, gaming programs for teens, and family film times.
- The library was a recipient of the “Staying Connected Grant” from the Bill & Melinda Gates Foundation. The grant will be used to purchase updated computers for public use.
- Rearranged the collections at Stovall, Berea and RHT to provide better access to materials.
- Promoted the libraries’ program through local merchants, newspapers and visits to area community groups.
- The library continues to provide service to preschool children to encourage reading.

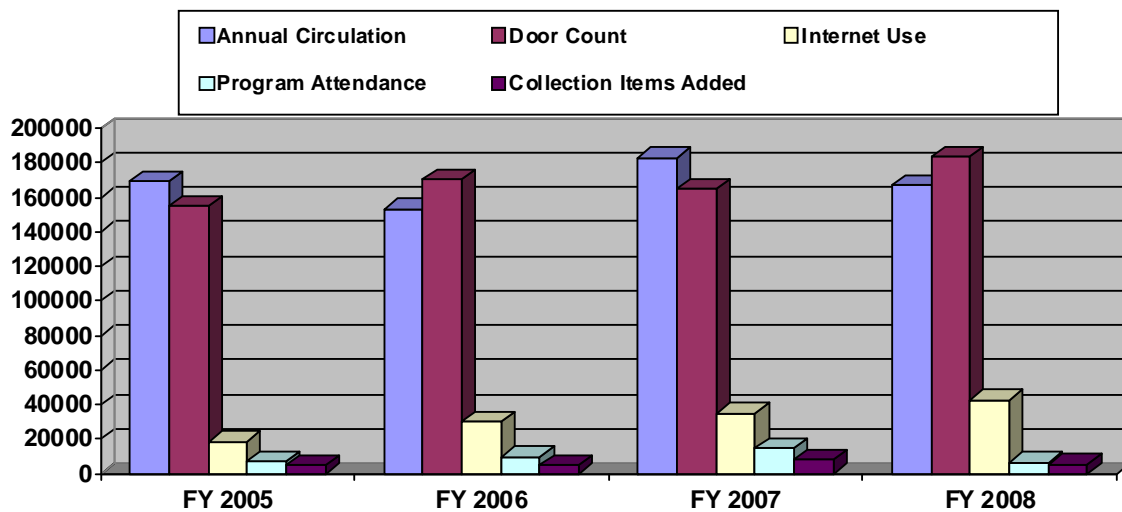
GRANVILLE COUNTY LIBRARY SYSTEM

FULL-TIME POSITIONS AUTHORIZED

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
9	9	9	9	9

Goals

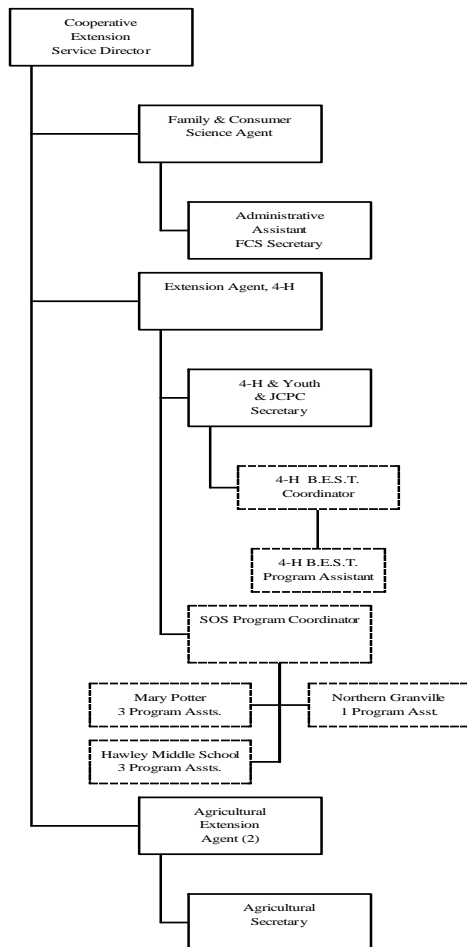
- Continue programming efforts to all age groups.
- Expand outreach program to area daycares.
- Begin work on new facilities.
- Promote the library, its programs and services.



Library System	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 349,235	\$ 395,882	\$ 395,882	\$ 398,004
Benefits	\$ 90,006	\$ 103,940	\$ 103,940	\$ 90,174
Operating	\$ 95,510	\$ 103,305	\$ 113,705	\$ 97,020
Capital Outlay	\$ 22,297	\$ 1,875	\$ 1,875	\$ 2,580
Media Items	\$ 168,884	\$ 164,743	\$ 158,529	\$ 160,943
Total	\$ 725,932	\$ 769,745	\$ 773,931	\$ 748,721

COOPERATIVE EXTENSION SERVICE

The Cooperative Extension Service is a partnership between the County and the University System that exists to bring university research and knowledge to help improve the quality of life in Granville County. This assistance is provided in the areas of family and consumer education, 4-H and youth development, and agriculture. More than ever, this agency is addressing broad based issues in reference to sustainability and profitability of agriculture, and the marketability of agricultural products. Additionally, this agency is the only agency in the County providing education and information in the areas of family economics, childcare provider training, preventive nutrition education, and youth development. This agency's product is education and the latest research-based information that benefits farmers, rural and urban residents, families, community and civic leaders, and youth.



- Dotted lines reflect grant-funded positions.

Accomplishments

- Re-certification classes continue to be offered to pesticide applicators in the County during the spring & fall of each year.
- Countywide forestry, animal science, and soil science production meetings are coordinated to provide producers the latest research information to protect, enhance, and manage their commodities/industry.
- Family and consumer education programs continue in the most critical areas of health, diet, foods & nutrition, and consumer education areas. A focus continues on strengthening and sustaining families through programming on building healthy and strong families, fostering resiliency for families in transition and promoting safe and healthy environments. Parent education is a key area of programming based on need identification.
- Emphasis in alternative crops focuses on “alternative/specialty crops” opportunities and marketing options.
- 4-H in the County continues to grow through school enrichment programs, activities, clubs, summer camp, and through limited resource community efforts and clubs.
- The Extension Volunteer Association continues to address strengthening the family and building strong communities through leadership development, continuing education, and community service projects; while serving as a “bridge from the university to the people.”
- This fiscal year the 4-H Best program provided services to over 37 Granville County juveniles through the Community Service and Restitution Program. Over 76 youth received behavior modification, career exploration and enrichment services through the Project Success Program and R.I.S.E. summer program.
- The SOS Program is currently reaching 56 at-risk students at Mary Potter Intermediate School and Hawley Middle School. These students are receiving tutoring services, home support, and opportunities to participate in enrichment and educational field trips.

COOPERATIVE EXTENSION SERVICE

Goals, Targets, and Performance Objectives

- Increase the profit potential of agricultural producers through optimized production practices and improved marketing strategies. Protect the environment and natural resources.
 - Increase number of participants implementing conservation practices – Target is 50 participants.
- Work with new and existing field crop producers and fruit and vegetable growers, helping them diversify their farm operations to include high value horticultural crops, realizing several marketing options, and obtaining a greater income per acre.
 - Increase farm income per participating farm by \$45,000.
- Strengthen the economy through profitable, sustainable and safe food, forest and green industry systems.
 - Increase number of farms growing/selling locally grown agricultural products – Target is 35 farms.
- Increase the visibility and number of youth in the 4-H program through more 4-H school enrichment and special interest programs. Will also “grow” the 4-H BEST, Juvenile Crime Prevention and SOS programs that target at-risk youth, through a myriad of curriculum offerings through the schools.
 - Improve study skills and test scores of students – Target is 180 youth.
- Develop and implement ongoing and new programs in the areas of family development, human environment, food, nutrition, diet, food safety, and family resource management for the enhancement of the economic and personal well being of individuals and families through research-based education. Expand the family and consumer science audience through targeted out-reach efforts (i.e. Faith-based initiative, agency collaborations, older adult population).
 - Increase number of participants reporting healthier food choices and increased food activity – Target is 300 participants.
 - Increase number of parents and caregivers who report using parenting skills learned through Extension program – Target is 50 participants.
 - Increase number of participants who report improved financial status – Target is 200 participants.
- Empower youth and families to lead healthier lives and become community leaders.
 - Increase number of youths demonstrating critical life skills – Target is 650 youth.

Co-operative Extension	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel (Send-In Salaries)	\$ 167,036	\$ 191,792	\$ 191,792	\$ 205,003
Operating	\$ 40,104	\$ 31,350	\$ 52,468	\$ 25,642
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0
4-H Best & Career Smarts	\$ 94,398	\$ 0	\$ 150,278	\$ 151,979
Total	\$ 301,538	\$ 223,142	\$ 394,538	\$ 382,624

SOIL & WATER CONSERVATION

The Granville County Soil and Water Conservation District, a political subdivision of State Government, provides local assistance in natural resource management. The District's major focus continues to be the implementation of State and Federal Regulations and Cost Share programs that effect water quality such as the North Carolina Agricultural Cost Share Program, Neuse River Basin regulations, Federal Conservation Reserve Programs (CRP), Environmental Quality Incentive Program (EQIP) and the regulations governing Animal Waste Management Systems (.0200 Regulations). Its involvement includes administration and technical

assistance for Farm Bills and a variety of State and Federal water quality programs. The District is involved in resolving resource problems created by housing developments, shopping centers, and highways. The District provides information and coordinates assistance from other agencies by means of newsletters, newspaper articles, magazines, and meetings in an effort to keep the public aware of soil and water conservation issues. This is accomplished through the provision of administrative and technical assistance and the coordination of local, state, and federal funding programs, which encourage land users and landowners to install and maintain Best Management Practices (BMPs). The District also reviews sedimentation and erosion control plans and special use permits in conjunction with other governmental agencies. The District offers an extensive environmental education program to encourage public awareness of soil and water conservation.

Warren Daniel, District Administrator

Granville County Soil & Water
Conservation District
146 South Main Street
Oxford, North Carolina 27565

Phone: (919) 693-4603 ext. 3

Fax: (919) 693-2137

Email: warren.daniel@nc.nacdnet.net

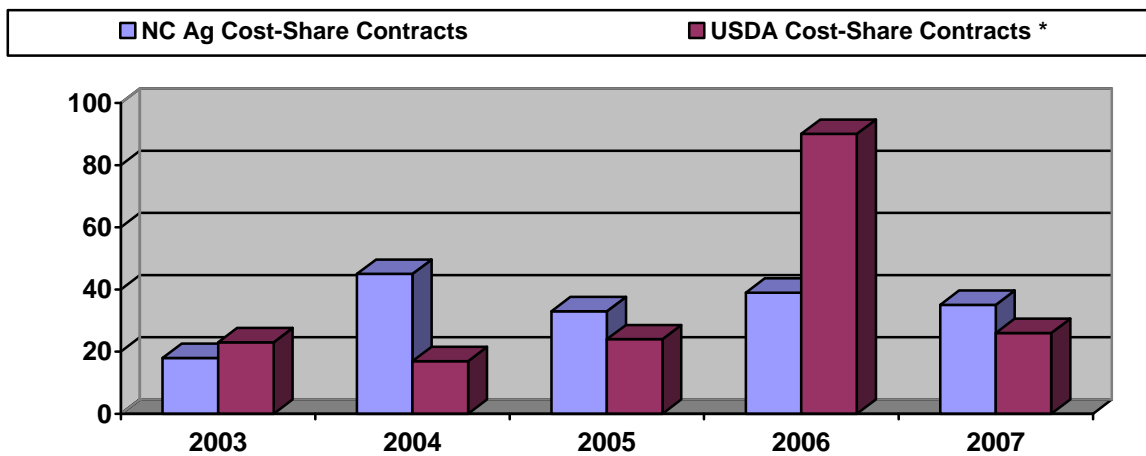
Department Highlights

- Received a no-till drill from the Golden Leaf Foundation.
- Distributed 850 hardwood seedlings to 75 landowners.
- Received \$150,071 in regular cost-share and grant applications to aid farmers for pasture renovation.
- Cost-shared and contracted with 71 farmers/landowners.
- Cost-shared with 7 farmers to remove sediment from irrigation ponds.

SOIL & WATER CONSERVATION

Department Goals

- Promote no-till drill applications.
- Cost-share 100% allocation 2009-2010.
- Host Area Fall Meeting in November 2009.
- Offer hardwood seedlings again in the Fall.



* The reduction in the USDA Cost-Share Contracts shows a reduction due to shifting this program to the North Carolina Forestry Service.

Soil Conservation	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 79,736	\$ 84,838	\$ 87,542	\$ 72,647
Benefits	\$ 13,409	\$ 14,428	\$ 14,634	\$ 12,644
Operating	\$ 3,395	\$ 7,895	\$ 7,895	\$ 15,395
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 96,540	\$ 107,161	\$ 110,071	\$ 100,686

RECREATION

For the past ten years, the Board of Commissioners has used the Recreation Master Plan to guide the development of programs to address the lack of recreational facilities in the County. Significant progress has been achieved in the implementation of the plan, which has been revised and updated periodically. Some of the successes have included the following: (1) Inclusion of systematic per capita funding plans and a mini-grant program into the annual continuation budget; (2) Activation of the occupancy tax to be earmarked for recreational facilities; (3) Creation of the Recreation Advisory Committee. (4) Development of a regional park facility; (5) Creation of a grant program to encourage the construction of new facilities; (6)



Development of a systematic funding approach that provides equitable funding for programs in all parts of the County; and (7) continued funding of the following programs:

City of Oxford Recreation: The County provides funding for the City to conduct a variety of programming options for children, youth and adults. These programs are open to all residents, although a higher fee is charged to non-city residents for most programs. The fiscal year 2009-2010 budget includes \$ 67,613

South Granville Athletic Association, Inc.: This is a non-profit, all volunteer agency that conducts sports leagues for youth and adults. Association activities were first developed in 1959, when Mr. Sid Oakley identified a need to provide youth amateur athletics to a group in the Butner area. In the same period, Mr. B. C. Roberts formed a Boy's Club and had the same goals for the Creedmoor community. Two ball teams were formed and continued to play in competitive sports in surrounding communities. The Association has grown rapidly in recent years and now serves more than 600 youth and adults in the County. The fiscal year 2010 budget is pending a recommendation from the Recreation Advisory Committee and will be funded from the parity in funding allocation.

City of Creedmoor: The City maintains several facilities available to County residents. These include a gymnasium, sports fields, and the Lake Rogers recreation area. The fiscal year 2010 budget is pending a recommendation from the Recreation Advisory Committee and will be funded from the parity in funding allocation.

Parity in Funding Effort: The Recreation Master Plan identified a disparity in the funding levels in the areas served by the Oxford program and the South Granville programs. This cost center sets aside funds for expanded or new programs for the three townships in southern Granville County. During the year, the Board will entertain proposals for these funds. The funding allocation of \$67,613 is in the account pending a resolution from the Recreation Advisory Committee.

Stovall Area Park: During the service expansion phase of the 2007-2008 budget process, the Granville County Commissioners set aside \$50,000 to purchase property in the Stovall area of the county to develop a recreational park. This is in accordance with the Granville County Parks and Recreation Master Plan which proposes the development of a new park in the northern area of the county by 2010.

RECREATION

Sample of Funded Mini – Grant Projects

Playground Equipment – Creedmoor Elementary
 Paved pathway to connect Butner-Stem Elementary & Middle Schools
 Multi-purpose game area – Stovall-Shaw Elementary
 Portable benches – Butner-Stem Middle School
 Covered patio area at Rucker Park Family Pool, picnic shelter at Granville Street Park, dugout covers at Hix Field and Rucker Park – City of Oxford
 Dugouts – Northern Granville Middle School
 Additional play equipment at Lake Rogers Park – City of Creedmoor

Matching Grant Program: The grant program is designed to provide matching funds as seed money for the development or continuation of public leisure services. In fiscal year 2005 funding was set at \$35,000 annually. The 2009-2010 budget defers this program to fund the additional staff position at the Granville Athletic Park needed due to the expansion. Traditionally the maximum amount of each grant is limited to \$10,000 and requires a dollar for dollar match. The facilities constructed must be available to the public when not used by the owner. The grants are typically advertised each year in August and are awarded in January or early February.

Butner Town Council: This was a service expansion funded in fiscal year 2000 and continued each year through 2008-2009. The funds were in lieu of funding a volunteer fire department, since these residents are taxed through a special district for the services. These funds were earmarked for recreation purposes. The Town of Butner was incorporated in November 2007, and now funding for the fire services is recommended in the Fire Services section of the budget.

Recreation	Actual 2007-2008	Original Budget 2008-2009	Amended Budget 2008-2009	Approved 2009-2010
City of Oxford	\$ 75,352	\$ 77,613	\$ 77,613	\$ 67,613
South Granville Athletic Assoc.	\$ 60,352	\$ 0	\$ 62,613	\$ 0
City of Creedmoor	\$ 15,000	\$ 0	\$ 15,000	\$ 0
Parity in Funding	\$ 0	\$ 77,613	\$ 0	\$ 67,613
Stovall Area Park	\$ 600	\$ 0	\$ 0	\$ 0
Matching Grant Program Projects	\$ 43,205	\$ 35,000	\$ 70,000	\$ 0
Butner Planning Council	\$ 18,553	\$ 29,000	\$ 29,000	\$ 0
Other	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 213,062	\$ 219,226	\$ 254,226	\$ 135,226

GRANVILLE ATHLETIC PARK/JONESLAND ENVIRONMENTAL PRESERVE



The Granville County Recreation Master Plan called for the creation of a regional park facility to serve all county residents. The Granville Athletic Park/Jonesland Environmental Preserve is the result of many groups' efforts to use land donated by the Jonesland Board of Directors and funds earmarked by the Tourism Development Authority to develop a state-of-the-art facility that includes both active and passive recreational opportunities. Granville Athletic Park/Jonesland Environmental Preserve is funded in part from a state grant, LWCF grant, and general obligation bond financing. The debt service on the G.O. Debt is being repaid through Occupancy Tax revenues provided by the Granville County Tourism Development Authority.

Larry Salisbury, Park Superintendent

4615 Belltown Road
Post Office Box 906
Oxford, NC 27565

Phone: (919) 693-3716
Fax: (919) 693-6281
Email: larry.salisbury@granvillecounty.org

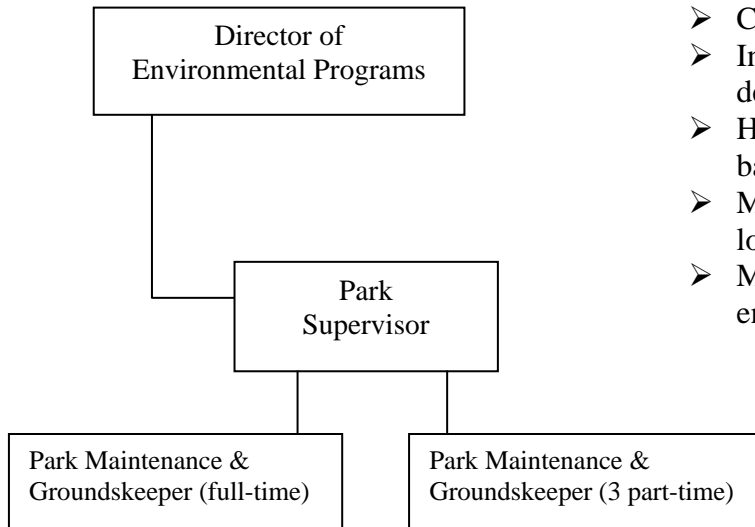
The existing park includes two and a half soccer fields, amphitheater, two regulation sized baseball/softball fields, paved walking trails, wetlands and forestry educational areas, and other amenities. The park is open from dawn to dusk each day. Phase II includes two lighted multi-purpose fields, a sports pavilion, trails, and a small water park.

FULL-TIME POSITIONS AUTHORIZED

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
1	1	1	1	2

GRANVILLE ATHLETIC PARK/JONESLAND ENVIRONMENTAL PRESERVE

ACCOMPLISHMENTS



- Completed construction of Phase II
- Installed traffic counters to assist in developing performance metrics
- Hosted regional tournament events for baseball, soccer, track and softball
- Marketed the facility to area businesses and local, state and national organizations
- Managed and maintained park in an environmentally and ecofriendly manner

GOALS, TARGETS, AND PERFORMANCE OBJECTIVES

- Develop education trail with grant award
- Assist in planning for Phase II
- Acquire additional sponsorships
- Work with local farmers on acquiring organic fertilizers
- Continue to work with TDA and others on promoting facility
- Provide on-site and web-based scheduling

GAP/JONESLAND	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 89,450	\$ 88,570	\$ 91,822	\$ 138,747
Benefits	\$ 13,997	\$ 14,449	\$ 14,777	\$ 24,359
Operating	\$ 94,878	\$ 140,250	\$ 136,670	\$ 139,720
Capital Outlay	\$ 9,577	\$ 24,700	\$ 24,700	\$ 6,500
Total	\$ 207,902	\$ 267,969	\$ 267,969	\$ 309,326

ECONOMIC DEVELOPMENT

The Granville County Board of Commissioners funds efforts to promote economic growth both directly and indirectly. Indirect efforts include involvement in the Chamber of Commerce, Private Industry Council, development of water and sewer infrastructure, and education and job-training programs. This section describes four direct efforts to enhance the County's economy – The Economic Development Commission, Inc., the Kerr-Tar Regional Economic Development Corporation, the Research Triangle Regional Partnership, and the Downtown Economic Development Corporation.

Economic Development Commission, Inc. (EDC): The Granville Economic Development Commission, Inc. is a non-profit corporation created by the Granville County Commissioners and the City of Oxford. The Board consists of nine members, six members appointed by the County and three members appointed by the City. The primary responsibility of the EDC is to assist in any commercial and industrial development that will have a positive impact on Granville County's economy. The fiscal year 2009-2010 budget includes the EDC's funding of \$134,616.

Kerr-Tar Regional Economic Development Corporation (KTREDC): The Kerr-Tar Regional Economic Development Corporation is a group of elected officials and stakeholders from Granville, Franklin, Vance and Warren counties. The purpose of the organization is to promote economic development in the four county region by developing a new industrial park in each county with a tax sharing agreement between the four counties. Through enabling legislation, tenants in all the parks will be eligible for tier one tax credits under the William S. Lee Act. The four parks collectively are marketed as "Triangle North" with each individual park adding its County name. "Triangle North – Granville" is marketed as a site for life science and technology based industries. Due to the location of the parks, the tax benefits for tenants, and the cooperative efforts of the four counties to promote the region as a whole, there is tremendous potential for economic growth.

Research Triangle Regional Partnership: The County participates in this regional effort to promote the Research Triangle and surrounding areas. Financial participation is based on the County's population. The dues for fiscal year 2009-2010 are \$ 2,784.

Downtown Oxford Economic Development: This is a non-profit corporation whose mission is to stimulate downtown economic development in Oxford, while preserving the historical character of the business district and immediate surrounding areas. The governing board consists of ten members appointed by the City of Oxford and three non-voting members, one of which is appointed by the County Commissioners. In recent years, the County has provided funding for specific improvement projects in downtown Oxford. The funding level for the County is based on the projected share of taxes that would be paid in the downtown district if the County were a private business.

CURRENT & PROPOSED FUNDING LEVELS:

Economic Development	Actual 2007-2008	Original Budget 2008-2009	Amended Budget 2008-2009	Approved Budget 2009-2010
EDC	\$ 149,696	\$ 134,617	\$ 134,617	\$ 134,616
Kerr-Tar REDC	40,000	40,000	40,000	36,000
Research Triangle Regional Partnership	2,668	2,692	2,692	2,784
Downtown Oxford EDC	20,000	20,000	20,000	20,000
TOTAL	\$ 212,364	\$ 197,309	\$ 197,309	\$ 193,400

GRANVILLE COUNTY DEPARTMENT OF DEVELOPMENT SERVICES

Granville County Development Services reorganized in fiscal year 2000 and combined the Granville County Planning Department and Granville County Inspections Department under one department manager and administrative staff. The purpose of this direction was to provide better service to the public as well as reduce the cost of operations. To date, the Department has significantly reduced public complaints regarding bureaucracy and the time involved with the process of permits and has reduced operating expenses by approximately 15%. In 2003, the department assumed the responsibility for management of construction and renovation of County owned facilities. The Department now includes the divisions of Planning, Inspections, and Construction Administration.

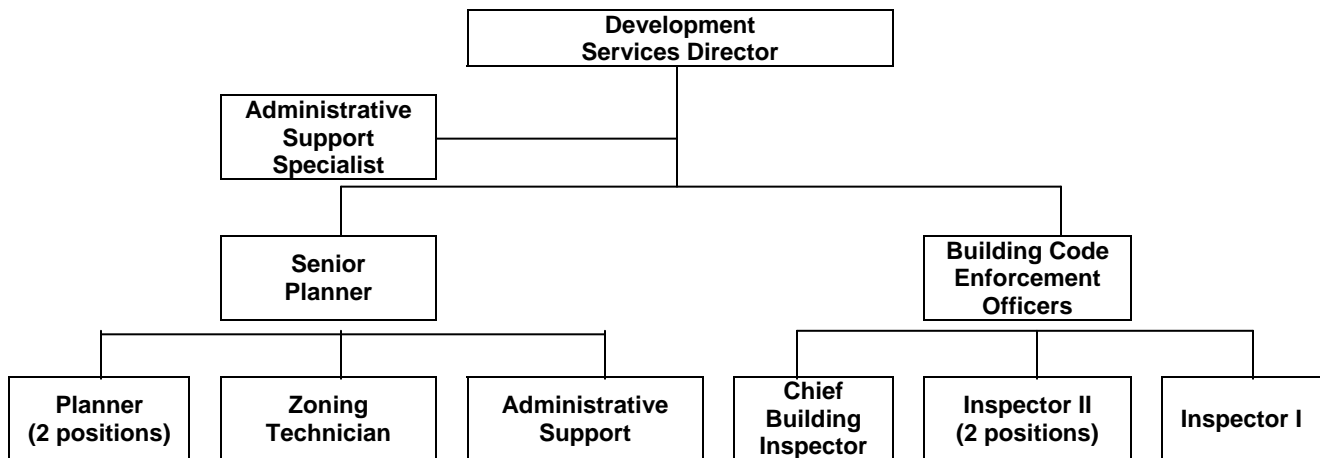
Scott Phillips, Director

Granville County Development Services
122 Williamsboro St.
Oxford, NC 27565

Phone: (919) 693-1326

Fax: (919) 693-6794

Email: scott.phillips@granvillecounty.org



*The Assistant Granville County Fire Marshall serves as a part-time level I inspector. His schedule is coordinated, when needed, with the Granville County Fire Marshall.

Full-Time Positions Authorized

	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
Inspections Division	6	6	6	6	6
Planning Division	4	5	5	5	5

<p>Department of Development Services Division of Planning</p>
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Description/Mission: The Planning Division's responsibilities include planning for, and managing, growth and land-use issues within the County. The division is responsible for the administration and enforcement of the Granville County Land Development Ordinance. The division reviews and approves Zoning and Watershed permits; reviews and approves minor subdivision plats; reviews major subdivision plats; processes Variance, Re-zoning, Conditional Use and Special Use requests; and provides assistance to the Granville County Board of Adjustment, Planning Board, and County Commissioners in their responsibilities and duties.

Barry Baker, Director

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Email: barry.baker@granvillecounty.org

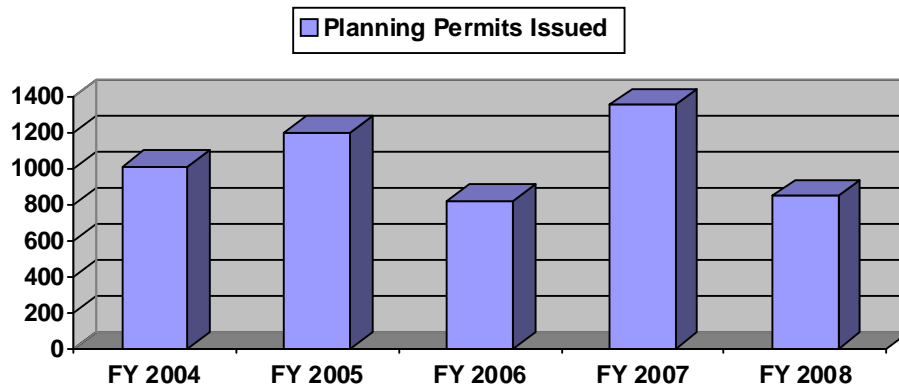
Accomplishments

- Assisted with re-write of the Wireless Telecommunication Facilities Ordinance. New cell tower providing service in the Wilton area is one result of the amendments.
- A new subdivision amendment pertaining to transportation right-of-way preservation was enacted that assists with the implementation of the recently enacted Comprehensive Transportation Plan. Granville County roadway projects scored higher in the regional transportation plan as a result of this amendment.
- New Greenway Committee of county and municipal elected officials began meeting on a quarterly basis.
- North Carolina Department of Transportation adopted the Granville County Comprehensive Transportation Plan.

Goals, Targets, and Performance Measures

- Help finalize and begin implementation of the National Guard Joint Land Use Study (JLUS)
- Begin construction of the second greenway trail in the NC 56 Highway and East Lyon Station Road area
- Provide input to the Falls Lake Study Stakeholders process being carried on by the North Carolina Division of Water Quality
- Assist Greenway Committees with writing new policy manual for greenway construction
- Issue 80% of zoning permits on the same day the application is received
- Issue 100% of zoning permits without errors
- 400 zoning permits estimated for FY 2009-2010

Department of Development Services
Division of Planning



Development Services
Planning Division

	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 162,967	\$ 190,129	\$ 229,279	\$ 200,240
Benefits	\$ 37,918	\$ 52,451	\$ 59,434	\$ 48,875
Operating	\$ 32,363	\$ 33,672	\$ 35,831	\$ 27,037
Capital Outlay	\$ 8,395	\$ 4,050	\$ 4,050	\$ 0
Total	\$ 241,643	\$ 280,302	\$ 328,594	\$ 276,152

<p>Department of Development Services Division of Inspections</p>

Description/Mission: The Inspections Division enforces the North Carolina Building Code(s) as determined by the North Carolina Building Code Council and adopted by the North Carolina Legislature. The Code applies to new construction, as well as alterations and modification to existing residential and non-residential buildings. The division reviews construction plans and approves permits for building, electrical, plumbing and mechanical construction or modifications. Certified Code Officials enforce the provisions of the Code by frequent field inspections during various stages of construction.

Scott Phillips, Director

Granville County Planning Division
122 Williamsboro St.
Oxford, North Carolina 27565

Phone: (919) 603-1331

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Email: scott.phillips@granvillecounty.org

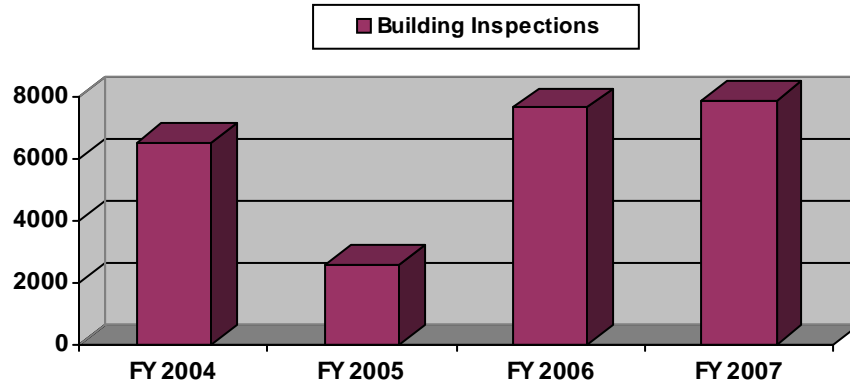
Accomplishments

- Purchased and installed truck computers and software for site data entry
- Continued to expand Public Notification board by posting Code-related information or notices, including information from the Granville-Vance District Health Department and the NC Department of Transportation.
- Providing forms and information on the County's website
- Cooperated with Granville-Vance Environmental Health to notify and educate the public of the new Water Well permit required starting July 2008

Goals, Targets, and Performance Measures

- Completion of truck computer implementation by installing ink-jet printers that will enable our inspectors to print inspection notices or construction site posting documents
- Continue to make citizens aware of changes and interpretations of the Building Code(s) by expanding information on the County website
- Provide 95% of inspections within 24 hours of call-in request.
- Respond within 5 days to 95% of complaints.
- Will not exceed original budgeted amount for office supplies.

Department of Development Services
Division of Inspections



Developmental Services
Inspections

	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 293,317	\$ 302,530	\$ 302,530	\$ 314,678
Benefits	\$ 67,134	\$ 72,654	\$ 72,654	\$ 68,422
Operating	\$ 36,089	\$ 43,482	\$ 43,482	\$ 29,471
Capital Outlay	\$ 6,891	\$ 600	\$ 600	\$ 1,580
Total	\$ 403,431	\$ 419,266	\$ 419,266	\$ 414,151

Department of Development Services
Division of Construction Administration

Description/Mission: The Construction Administration Division is responsible for implementation of the Capital Improvement Projects. The Division works with other departments or agencies in reviewing the project requirements based on needs and function. When necessary, staff retains design professionals for the preparation of drawings and specifications based on the scope of work to be executed. The Division prepares Requests for Proposals (RFP) for public bidding; processes contracts and reviews the work throughout to completion for compliance to the RFP. The Division is also responsible for minority participation while completing the Capital Improvement Projects. The Construction Administration's mission is to provide quality work that satisfies need and function while maintaining an efficient budget.

Scott Phillips, Director

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122 Williamsboro St.
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Phone: (919) 603-1331

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Accomplishments

- Completed the construction of the Granville County Athletic Park's general site package, multi-purpose athletic fields and Sports Pavilion.
- Completed the design phase of the Granville County Athletic Park's Spray Area and amphitheater.
- Completed the construction of the Granville County EMS / Wilton & Oak Hill stations.
- Completed the exterior renovation of the Granville County Courthouse.
- Completed parking lot improvements for Granville County Multi-purpose Complex.

Goals, Targets, and Performance Measures

- Coordinate the construction and completion of the Granville County Athletic Park's Spray Area and Amphitheater.
- Administer contracts for the interior renovations of the Granville County Courthouse.
- Coordinate the design and construction of parking improvements for the Watkins Barn site.
- Assist Granville County General Services in soliciting and contracting services needed for roof maintenance, plumbing repairs, electrical repairs, and general construction services.

Development Services

Construction Administration	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Operating	\$ 0	\$ 500	\$ 500	\$ 500
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 500	\$ 500	\$ 500

VANCE-GRANVILLE COMMUNITY COLLEGE

Vance-Granville Community College (VGCC) is a joint venture between Vance County, Franklin County, Warren County, and Granville County, and the State Board of Community Colleges. Local responsibility is divided between the County Commissioners and the VGCC Board of Trustees, the County's primary role being the funding source for the maintenance of facilities. Vance-Granville Community College operates the Main Campus in Vance County, and satellite campuses in: Butner (Granville County), Louisburg (Franklin County) and Warrenton (Warren County), and a Culinary Arts Program located at the Masonic Home for Children (Granville County). The South Granville campus also houses the southern branch of the R.H. Thornton Library.

Vance County	75% Current Expense & Capital Outlay
Granville County	25% Current Expense & Capital Outlay

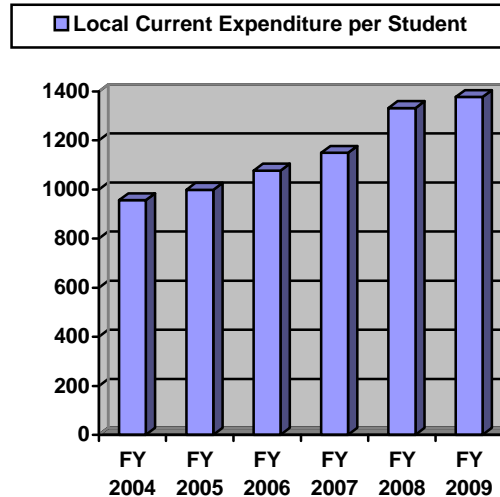
The table below shows the recommended funding for the operating and capital needs for both the Main Campus and the South Campus. The funding request by VGCC totaled \$621,019. The approved budget for fiscal year 2009-2010 totals \$572,789 and maintains agreed funding levels between Vance County and Granville County.

Vance-Granville Community College	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Main Campus- Capital Outlay	\$ 6,000	\$ 6,240	\$ 6,240	\$ 6,240
South Campus- Capital Outlay	\$ 10,000	\$ 10,400	\$ 10,400	\$ 10,400
Main Campus – Current Expenditures	\$ 302,156	\$ 314,242	\$ 314,242	\$ 314,242
South Campus – Current Expenditures	\$ 186,080	\$ 193,523	\$ 193,523	\$ 193,523
South Campus – Library Expenditures	\$ 26,523	\$ 27,584	\$ 27,584	\$ 27,584
Culinary Arts Program	\$ 20,800	\$ 21,632	\$ 21,632	\$ 20,800
Total	\$ 551,559	\$ 573,621	\$ 573,621	\$ 572,789

GRANVILLE COUNTY SCHOOLS

North Carolina General Statute 115C requires the County Commissioners to fund the following eight specific categories of school operations:

- Buildings, furniture, and apparatus [G.S. 115C-251(b)]
- Garage and maintenance equipment for school buses [G.S. 115C-249(e)]
- Liability insurance [G.S. 115C-47(25)]
- Maintenance of plant [G.S. 115C-521(c) and (d) , to 115C-524]]
- Sites [G.S. 115C-117]
- Proper furnishings of the superintendent's office [G.S. 115C-277]
- Supplies for school buildings [G.S. 115c-522(c)]
- Water supply and sewage facilities [G.S. 115C-522(c)]



The Granville County Board of Commissioners currently provides funding for the required categories and historically has funded instructional programs, pupil supporting services, and significant general administrative expenditures.

The County's appropriations to the Granville County Schools are made to three separate portions of the unit's budget: current expense, category one capital outlay (building construction and renovation) and category two (equipment) & three (vehicles) capital outlay, combined. The current expense and the category two and three capital outlay are funded by tax revenue that is generated locally. Category one capital outlay, including new construction and renovations to facilities, is funded from the restricted portion of sales tax and is shown in the Contributions to Other Funds and School Capital Reserve sections of this budget.

Over the last several years, the current expense budget has generally received a larger increase than most regular County departments. This is partially because of the additional facilities needed to address the increased enrollment in the County and the local desire to supplement the State's funding of the instructional and administrative portions of the budget.

The School Board requested a General Fund Budget of \$13,764,611, of which \$12,587,418 was for current expense, \$301,707 was for non-building related capital needs, and \$875,486 was for building maintenance and renovation.

The Recommended Budget included \$12,313,287 for current expense, \$301,707 for non-building related capital needs, and \$675,486 for building maintenance and renovation. Additional allocations for modular units at the Central High School were recommended during the Granville County Board of Commissioners budget work session on May 5, 2009. This resulted in one-time funding increases to current expense of \$72,000 and Category I funding of \$250,600. On June 15, 2009, the Granville County Board of Commissioners approved the fiscal year 2009-2010 budget which included a total allocation for Granville County Schools of \$13,613,080.

GRANVILLE COUNTY SCHOOLS

FY 2009-10 Budget Drivers:

2.0% Increase in Salaries
 7.29% Increase in Health Insurance Rates
 .4% Increase in Employer Retirement Rate
 10.0% Increase in Worker's Comp & Liability Insurance
 7.0% Increase in Utilities based on historical utilization
 10.0% Increase in Fuel expenditures
 3.0% Decrease in Workshop expenditures

The following table shows the school's local funding for the last 10 years and the requested and recommended funding for fiscal year 2009-2010.

Originally approved budgets:

Fiscal Year	Average Daily Membership	County Current Expense	Category II & III Capital	Total General Fund	Category I Capital (3)	Grand Total All Funds
99-00	7968	\$ 7,018,640	\$ 100,000	\$ 7,118,640	\$ 449,150	\$ 7,567,790
00-01	7968	\$ 7,439,757	\$ 106,000	\$ 7,545,757	\$ 455,478	\$ 8,001,235
01-02	8246	\$ 8,087,347	\$ 110,240	\$ 8,197,587	\$ 471,420	\$ 8,669,007
02-03	8554	\$ 8,087,347	\$ 185,240	\$ 8,272,587	\$ 561,108	\$ 8,833,695
03-04	8742	\$ 8,354,551	\$ 229,300	\$ 8,583,851	\$ 677,941	\$ 9,261,792
04-05	8768	\$ 8,747,275	\$ 251,698	\$ 8,998,973	\$ 601,059	\$ 9,600,032
05-06	8700	\$ 9,371,165	\$ 257,900	\$ 9,629,065	\$ 613,138	\$ 10,242,203
06-07 ^	8804	\$ 10,119,028	\$ 268,216	\$ 10,387,244	\$ 624,525	\$ 11,011,769
07-08 *	8988	\$ 11,968,276	\$ 464,059	\$ 12,432,335	\$ 649,506	\$ 13,081,841
08-09 ♦	8943	\$ 12,313,287	\$ 368,103	\$ 12,681,390	\$ 675,486	\$ 13,356,876

^ an additional request for one time funding of \$200,000 was authorized during the year. See actual expenditures below.

*Includes one time funding (after adjustment) of \$330,500 for current expense and \$185,114 for category II & III.

♦Includes one time funding of \$210,000 for current expense and \$850,000 for category I funding.

FY 09-10 School's Requested:

	\$ 12,587,418	\$ 301,707	\$ 12,889,125	\$ 875,486	\$ 13,764,611
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FY 09-10 Approved Budget:

	\$ 12,385,287	\$ 301,707	\$ 12,686,994	\$ 926,086	\$ 13,613,080
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Percentage Increase in Enrollment from FY 1999 to FY 2009 12.24%

Percentage Increase in Funding from FY 1998 to FY 2009 87.73%

Additional Budget Document Information:

FY 07-08 Actual	\$ 11,968,276	\$ 464,059	\$ 12,432,335	\$ 1,659,491	\$ 11,211,769
FY 08-09 Amended	\$ 12,313,287	\$ 368,103	\$ 12,681,390	\$ 1,525,486	\$ 14,206,876

**School Funding Estimates
FY 2009-2010**

Summary of Funding Levels - Granville County Schools

	FY 01-02 (4)	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 07-08 Revised (6)	FY 08-09	School's Request FY 09-10	Board Approved FY 09-10 Note (7)
Average Daily Membership	8246	8554	8742	8768	8700	8804	8988	8988	8943	8769	
County Current Expense - Base	\$7,907,347	\$8,087,347	\$8,354,551	\$8,747,275	\$9,371,165	\$10,119,028	\$10,925,516	\$11,637,776	\$12,103,287	\$12,587,418	\$12,313,287
<i>Current Expenses - One Time</i>	\$180,000					\$200,000	\$1,042,760	\$330,500	\$210,000	\$0	\$72,000
Capital - Category II & III - Base	\$110,240	\$185,240	\$229,300	\$251,698	\$257,900	\$268,216	\$278,945	\$278,945	\$290,103	\$301,707	\$301,707
<i>Category II & III - One Time</i>							\$185,114	\$185,114	\$78,000		\$0
Total General Fund	\$8,197,587	\$8,272,587	\$8,583,851	\$8,998,973	\$9,629,065	\$10,587,244	\$12,432,335	\$12,432,335	\$12,681,390	\$12,889,125	\$12,686,994
Capital - Category I - Base (3)	\$471,420	\$561,108	\$677,941	\$601,059	\$613,138	\$624,525	\$649,506	\$649,506	\$675,486	\$875,486	\$675,486
<i>Category I - One Time</i>							\$0	\$0	\$850,000		\$250,600
Grand Total - All Funds	\$8,669,007	\$8,833,695	\$9,261,792	\$9,600,032	\$10,242,203	\$11,211,769	\$13,081,841	\$13,081,841	\$14,206,876	\$13,764,611	\$13,613,080

- Notes
- 1) (FY 98-99) Current expense includes \$346,647 for new school startup expenses at Butner Stem Middle School.
[Not shown in above table]
 - 2) (FY 99-00) Includes \$480,412 for a 2% local supplement for all certified staff. [Not shown in above table]
 - 3) Category I capital is pursuant to 1998 agreement with Board of Education for sale of school bonds.
 - 4) (FY 01-02) Includes start up expenses at Mount Energy of \$270,000.
 - 5) Recommended funding level is based on prior year's funding level.
 - 6) Base and One Time funding were realigned to reconcile with the School System's actual use of FY 07-08 funding. This allows both the County and the School Systems base budgets to be reconciled to the same starting point. This realignment results in \$712,260 to be considered reoccurring from year to year.
 - 7) Board approved funding includes funding of \$322,600 for modular units to be placed at Granville Central High School. This funding is considered to be one-time funding and is suggested to be funded from General Fund Appropriated Fund Balance. The Board approved budget also includes a 4.5 cent tax increase to fund debt service for a new elementary school which is not shown in the above information.

Granville County Sheriff

Brindell B. Wilkins, Jr.



SHERIFF'S DEPARTMENT

The Granville County Sheriff's Department exists because there is a public need for the overall protection of Granville County citizens. Those needs range from calls for service to investigative matters. The department serves papers and conducts investigations ranging from larcenies to murders. The department issues gun permits, and conducts background investigations on applicants for gun permits as well as prospective employees for the Sheriff's Department and other county agencies when requested. The department also provides courtroom security and provides escorts for funerals as well as financial institutions. The deputies produce arrest and incident reports, and aid in the collection of unpaid bills. They provide solutions to problems and also issue jury notices for potential jurors. Revenues are produced from service of papers and gun permits. Calls are also dispatched from the Sheriff's Office on occasion.

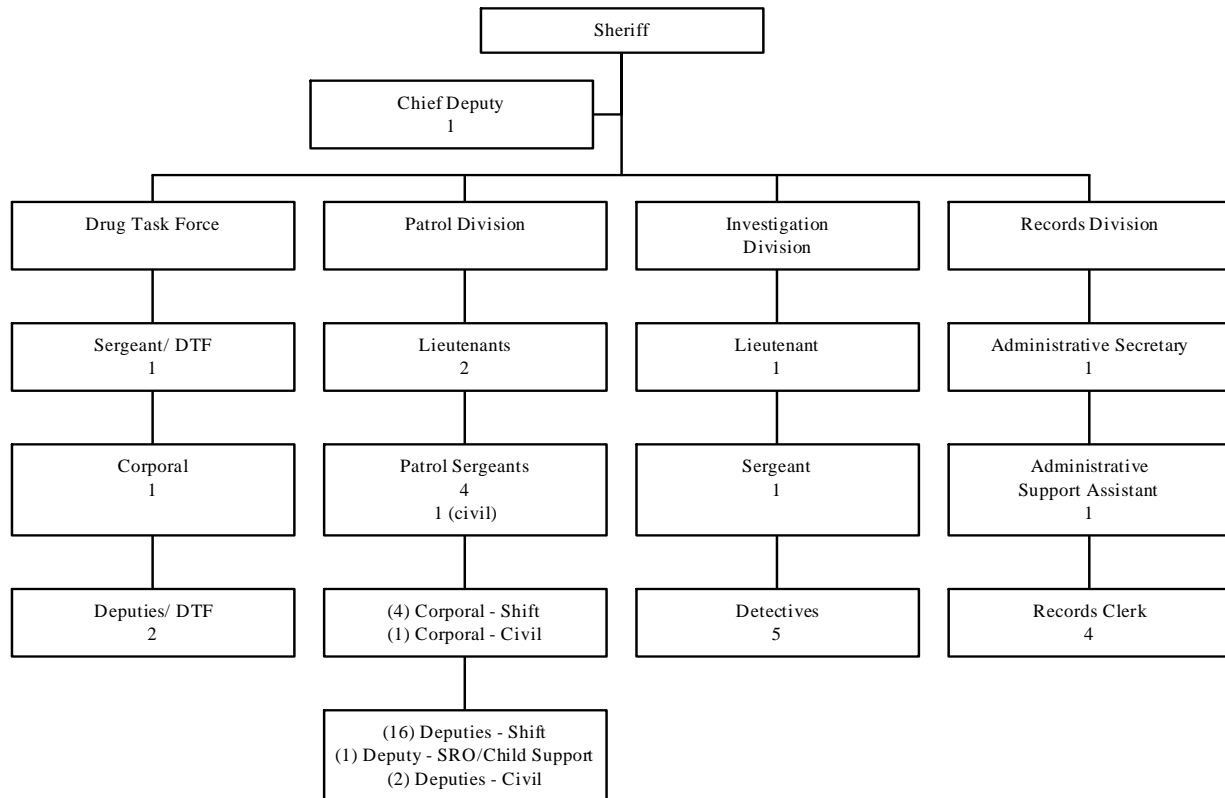
Brindell B. Wilkins, Jr., Sheriff

Granville County Sheriff's Department
143 Williamsboro Street
Oxford, North Carolina 27565

Phone: (919) 693-3213

Fax (919) 603-1315

E-mail: sheriff@granvillecounty.org



Full-Time Positions Authorized

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
46	50	51	51	51

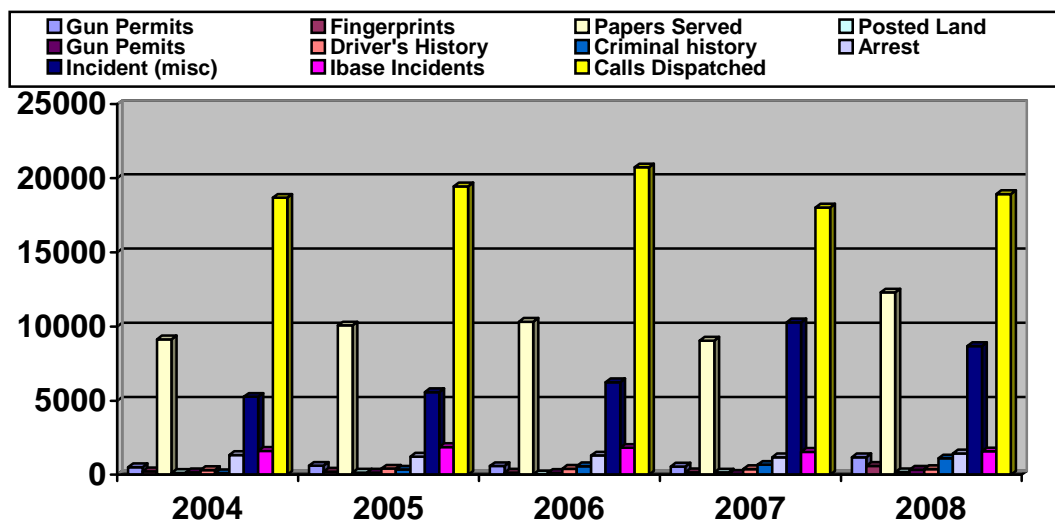
SHERIFF'S DEPARTMENT

Highlights

- Added more MDT units.
- Obtained new SAFIS machine, which replaced old AFIS machine.

Goals

- Obtain two full-time deputy positions for courthouse security.
- Obtain one part-time deputy to assist with fingerprints, paper processing, take incident reports and assist as back-up for courthouse security.



Sheriff	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 1,962,168	\$ 1,999,021	\$ 2,135,728	\$ 2,181,239
Benefits	\$ 580,581	\$ 637,328	\$ 637,328	\$ 608,984
Operating	\$ 347,398	\$ 385,441	\$ 385,441	\$ 366,585
Capital Outlay	\$ 7,857	\$ 12,100	\$ 12,100	\$ 7,800
Grant Expenditures	\$ 0	\$ 0	\$ 9,702	\$ 0
Total	\$ 2,898,004	\$ 3,033,890	\$ 3,180,299	\$ 3,164,608

DETENTION CENTER

The Granville County Detention Center houses inmates until they are tried in court and disposition is made in their case. The Detention Center strives to provide a safe and secure environment for the inmates and staff as well as the general public. The Detention Center is reimbursed by the Department of Corrections for backlogged state inmates. The Center is also reimbursed for local inmates sentenced for thirty days or more. Currently 34 employees staff the facility and the maximum capacity is 87, consisting of 73 male beds, 10 female beds, and 4 juvenile beds.

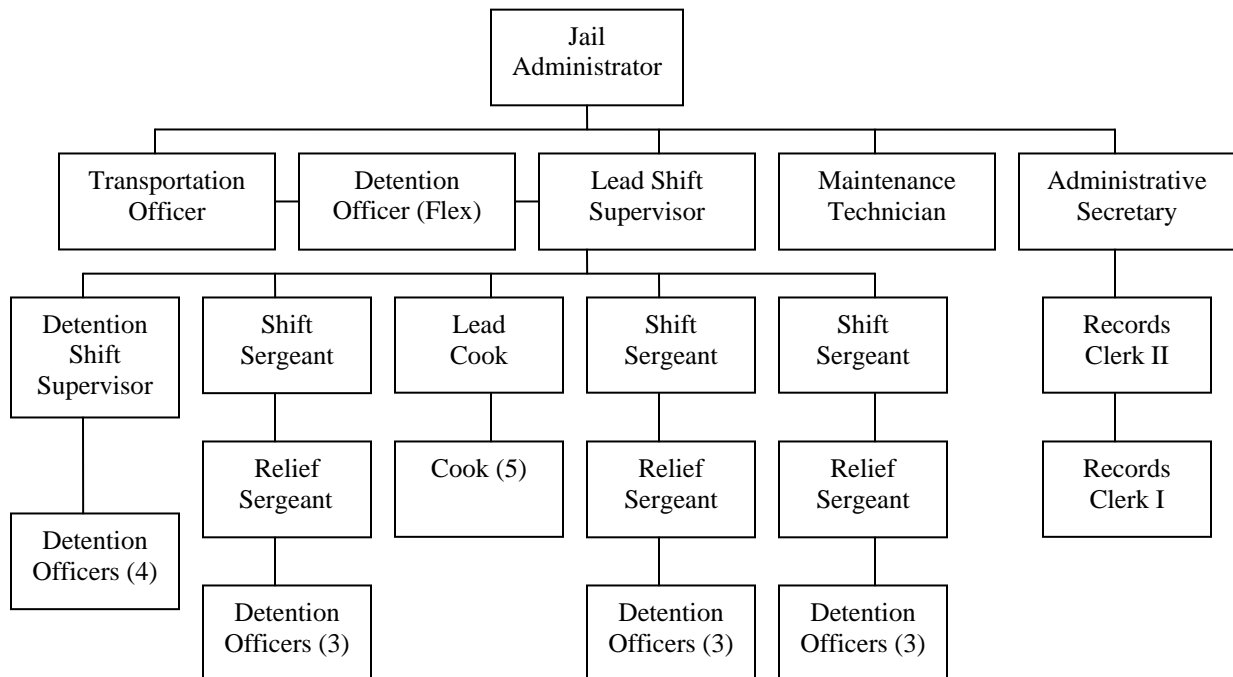
Jimmy Hayes, Detention Administrator

Granville County Sheriff's Department
143 Williamsboro Street
Oxford, North Carolina 27565

Phone: (919) 693-3717

Fax: (919) 693-1146

E-mail: sheriff@granvillecounty.org



FULL-TIME POSITIONS AUTHORIZED

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
32	33	34	34	34

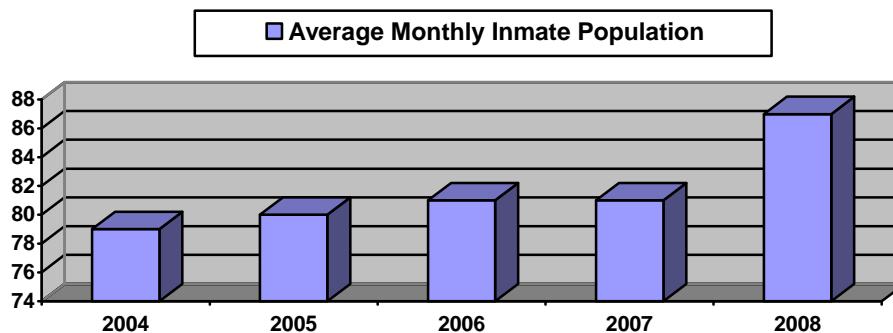
DETENTION CENTER

Accomplishments

- Replaced and updated the old round system to a real time system.
- Purchased shank vests for transportation officers
- Replaced roof over kitchen
- Entered into contract with US Food Service for cheaper pricing

Goals, Targets, and Performance Objectives

- Requesting four (4) additional detention officers These officers will be used for courtroom security, supervise inmates during recreation periods, fill-in on shifts during sickness, vacation, and basic detention officer school
- Request records clerk position to take court dispositions during District Court, Superior Court, and Child Support. This position would also serve as a court liaison.



Detention Center	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 1,057,344	\$ 1,022,870	\$ 1,102,594	\$ 1,073,251
Benefits	\$ 303,573	\$ 323,840	\$ 323,840	\$ 297,380
Operating	\$ 525,468	\$ 584,648	\$ 577,718	\$ 532,868
Capital Outlay	\$ 53,109	\$ 14,560	\$ 21,490	\$ 11,514
Total	\$ 1,939,494	\$ 1,945,918	\$ 2,025,642	\$ 1,915,013

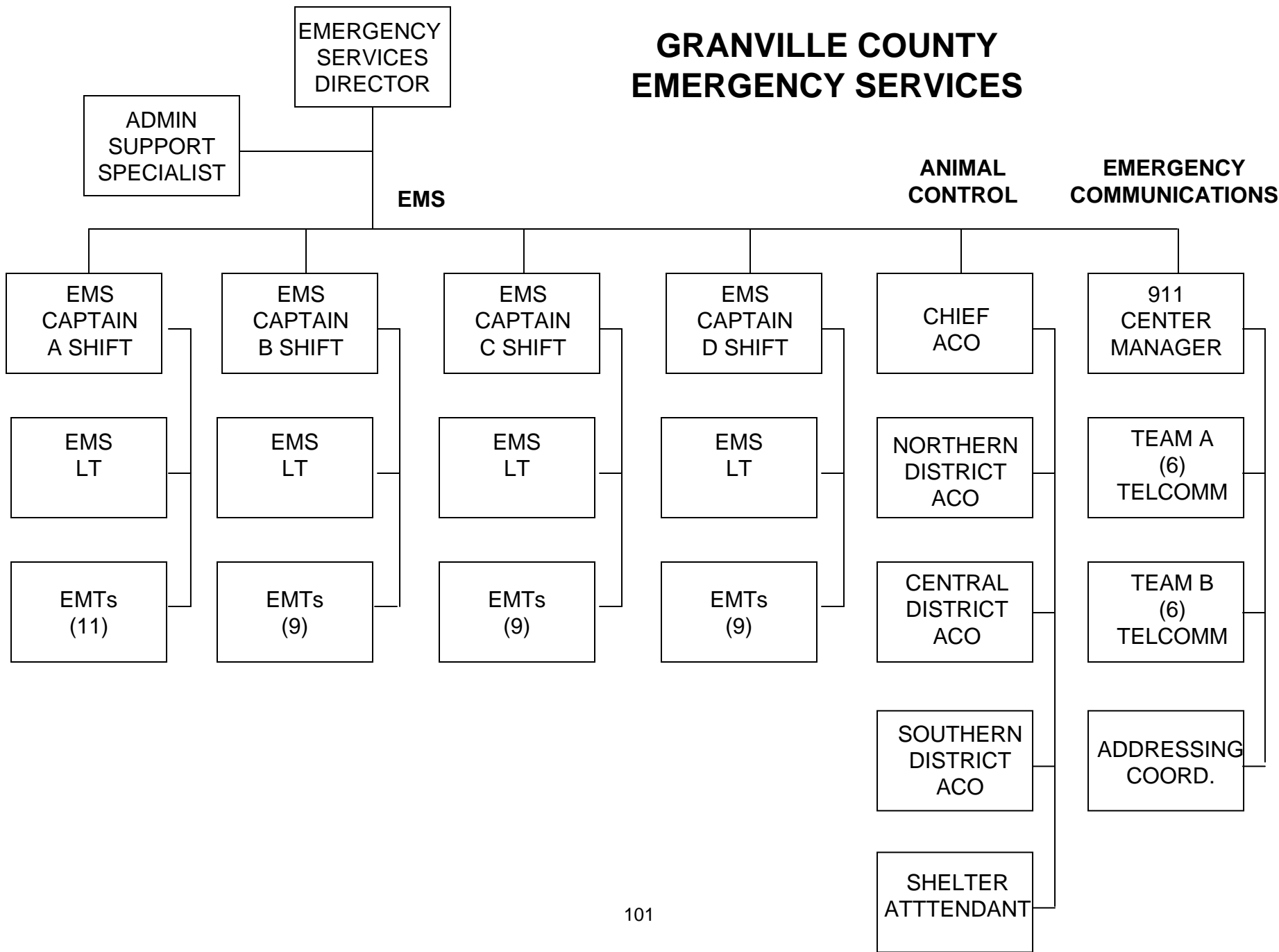
Granville County Department Of Emergency Services

The Department of Emergency Services is the safety net for citizens of and visitors to Granville County. Emergency Services includes both response services such as EMS and Animal Control and support services such as E-911 Communications. Response services are those that go directly to the scene of real or perceived emergencies and render aid or assistance. Support services receive information from the public and coordinate needed responses.

The overall goal of the Emergency Services Department is not only to manage emergencies but also to be proactive in its efforts so that emergency situations are decreased in number and severity. This occurs through public education and development of prevention strategies. Although emergencies will always occur, it is the function of the Emergency Services Department to return those situations to normal as soon as possible and with as little impact as possible.



GRANVILLE COUNTY EMERGENCY SERVICES



Animal Control

The Animal Control Division works to protect Granville County citizens and visitors from the potentially deadly threat of rabies, vicious wild or domestic animals and other dangerous situations that may occur from the daily interaction between humans and animals. Animal Control is responsible for enforcing the Granville County Animal Control Ordinance, operating the county animal shelter, controlling the population of unwanted or stray animals, investigating animal bite cases, directing the control of dangerous or potentially dangerous animals and assisting with animal cruelty investigations.

Cathy Hartley, Chief Animal Control Officer

Granville County Animal Control
5650 Cornwall Rd.
Oxford, NC 27565

Phone: (919) 603-1340

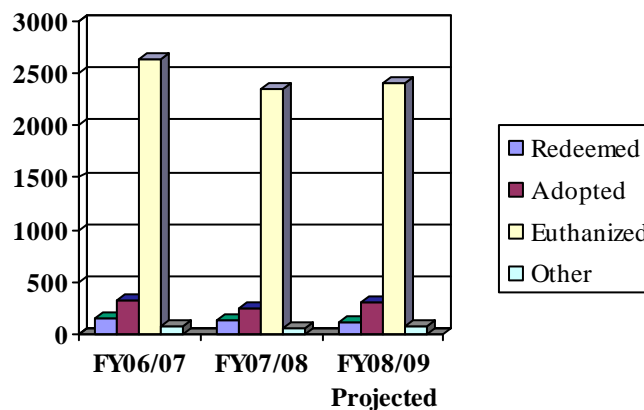
Fax: (919) 693-4231

ACCOMPLISHMENTS

- Developed process for state guideline Lethal Injection – expect DEA approval in 2009
- Developed process for large, injured animal disposition and contract for boarders
- Added part-time Data Entry Clerk position with positive results

GOALS, TARGETS, AND PERFORMANCE MEASURES

- Continue to foster Volunteer Program for additional shelter and administrative assistance
- Continue to pursue outstanding debt collection by tax garnishment and debt set-off programs
- Continue to develop ShelterPro database for efficiency metrics utilization
- Indicate the number of animals facilitated by month – Estimated Target is 275 animals
- Indicate and improve Animal Control Officer response time to the customer - Target is 48 hours from call received to completion.
- Indicate the overall condition of adopted animals after leaving the shelter - Target 100% as “Fair” or “Good” condition.



**Department of Emergency Services
Division of Animal Control**



Jake, adopted from Animal Shelter

Full Time Positions Authorized

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
5	5	5	5	5

	FY 07-08	FY 08-09	FY 08-09	FY 09-10
	Actual	Original	Amended	Approved
Personnel	\$ 143,280	\$ 148,815	\$ 156,943	\$ 155,861
Benefits	41,119	46,869	46,869	42,873
Operating	53,463	64,480	64,480	46,127
Capital Outlay	1,605	1,700	1,700	1,700
Total	\$ 239,467	\$ 261,864	\$ 269,992	\$ 246,561

Emergency Medical Services

The EMS Division exists to provide emergency medical care and assistance to all injured and sick persons in and around Granville County at the Paramedic level of care - highest level of pre-hospital emergency care available in North Carolina. Public education is provided by speaking engagements and demonstrations of equipment at various events.

Martin Bragg, Emergency Services Director

Granville County Emergency Medical Services
122 Williamsboro St.
Oxford, NC 27565

Phone: (919) 603-1340

Fax: (919) 693-4231

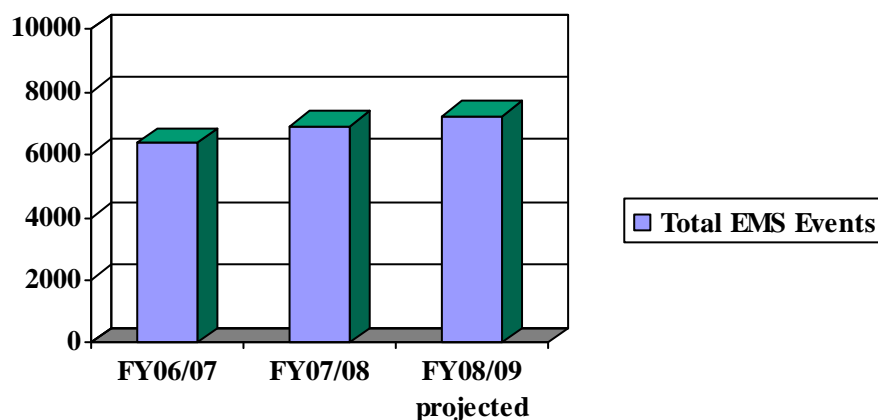
Email: martin.bragg@granvillecounty.org

ACCOMPLISHMENTS

- New Oak Hill EMS station opened August 2008
- Five (5) EMT students achieved paramedic certification
- Received Assistance to Firefighter's Grant for EMS extrication gear
- Average response time exceeded benchmark for rural counties - 7.95 minutes enroute to scene
- Successful 12-lead ECG monitor / defibrillator utilization, 14 patients to Duke
- Cath lab - all with good outcomes, over 2000 12-lead events

GOALS, TARGETS, AND PERFORMANCE MEASURES

- Continue to develop and implement paramedic recruiting strategies
- Continue to enhance data technology upgrades towards 'paperless' processes
- Develop a program to identify, correct and prevent leading causes of on-the-job injuries in EMS
- Develop a program to utilize EMS resources to promote existing and additional services to the community
- Indicate the number of monthly EMS dispatches by stations – Target is 625 dispatches
- Decrease response time from incoming call to on-scene arrival – Target is 10.5 minutes
- Indicate and decrease the number of errors on each patient report – Target is 3.5 errors



**Department of Emergency Services
Division of Emergency Medical Services**



EMS Paramedics in Action!

Full Time Positions Authorized

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
40	40	44	48	48

	FY 07-08	FY 08-09	FY 08-09	FY 09-10
	Actual	Original	Amended	Approved
Personnel	\$ 1,726,914	\$ 2,133,463	\$ 2,357,942	\$ 2,228,037
Benefits	414,092	539,191	539,191	497,797
Operating	405,792	485,050	485,050	389,310
Capital Outlay	180,150	14,050	43,148	9,000
Total	\$ 2,726,948	\$ 3,171,754	\$ 3,425,331	\$ 3,124,144

911 Center

The Granville County 911 Center is the central point of emergency communications for the general public and emergency response agencies. The effect of having one central coordinating point for emergency communications is an efficient reaction and response to emergency and disaster situations.

The 9-1-1 Center currently receives all 911

Wireless and Wireline calls in the county except for those addresses located within the Butner district. We dispatch county EMS, all county and Oxford Fire Departments except for the Butner district and the Sheriff's Dept. for all law enforcement events in the county except for the Oxford, Butner and Creedmoor jurisdictions. If we receive a 911 call requesting law enforcement for Oxford, Creedmoor or Butner, the call is transferred accordingly. The Granville County Sheriff's Department is dispatched to Stem and Stovall unless one of these township officers is on duty.

William Wheeler, 911 Center Manager

Granville County 911 Center
122 Williamsboro St.
Oxford, NC 27565

Phone: (919) 692-0141

Fax: (919) 693-4231

Email: william.wheeler@granvillecounty.org

ACCOMPLISHMENTS

- Installation completed for the replacement/addition of radio, telephony, UPS, recording, CAD/GIS equipment, and console furniture at Butner Public Safety for a county back-up system, to include Wireless Phase II
- Assisted in implementation of the microwave system for radio communications for better interoperability between local, county, and state agencies. This system has allowed the county to discontinue the use of the vulnerable T1 line between the 911 Center and Department of Transportation tower on Cornwall Rd
- Successfully trained all telecommunicator staff and additional new hires on equipment and consoles to include Butner Public Safety staff
- Successfully certified all telecommunicator staff for annual In-Service training required by NC Sheriff Standards for Telecommunicators
- Implemented capability to remotely update CAD and map files to back-up system at Butner Public Safety
- Implemented a 911 and EMS Customer Survey - 100% satisfaction rating

GOALS, TARGETS, AND PERFORMANCE MEASURES

- Successfully train and maintain a full-time and part-time telecommunicator staff certified according to the NC Sheriff Standards for Telecommunicators
- Continue to add a structure file layer to our existing GIS mapping system
- Establish Butner Public Safety as a true back-up 911 center according to the NC 911 Board with assistance from Embarq and Verizon telephone companies
- Implement a MOU of responsibilities between the county and state regarding the use of equipment and facilities at Butner Public Safety for the county back-up system
- Implement the Emergency Medical Dispatch (EMD) program for pre-arrival instructions for EMS utilizing Priority Dispatch for protocols, training, materials and QA program
- Maintain fully-trained full-time telecommunicator staff – Target is 100%
- Dispatch emergency personnel within 90 seconds from call to dispatch
- Maintain a 100% satisfaction rating on the customer surveys

**Department of Emergency Services
Division of E-911**



Granville County 911 Center



Full Time / Part-time Positions Authorized

Classification	FY 06-07	FY 07-08	FY 08-09	FY 09-10
Telecommunicator (FT)	12	12	12	12
Telecommunicator (PT)	8	8	8	8
Addressing Coordinator	1	1	1	1
Manager	1	1	1	1

	FY 07-08	FY 08-09	FY 08-09	FY 09-10
	Actual	Original	Amended	Approved
Personnel	\$ 418,406	\$ 457,622	\$ 537,935	\$ 462,733
Benefits	\$ 115,630	\$ 137,346	\$ 137,346	\$ 124,796
Operating	\$ 102,494	\$ 163,363	\$ 187,765	\$ 177,580
Capital Outlay	\$ 1,983	\$ 2,000	\$ 208,198	\$ 2,500
Total	\$ 638,513	\$ 760,331	\$ 1,071,244	\$ 767,609

EMERGENCY MANAGEMENT

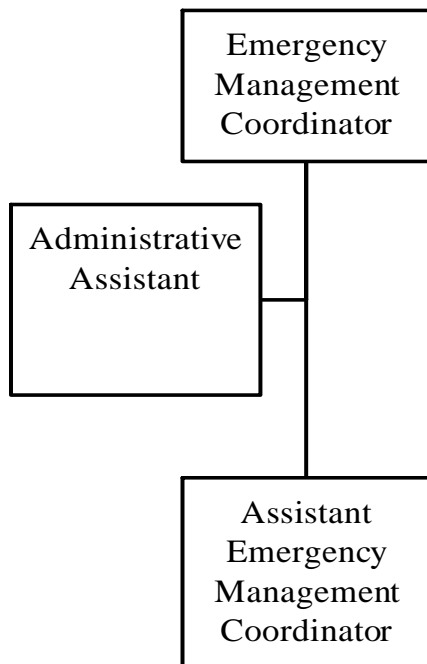
Granville County Emergency Management provides overall coordination, planning, response and recovery efforts for emergency and disaster situations. Through the Fire Marshal's office, fire prevention inspections, as mandated by the NC State Office of State Fire Marshal, public fire prevention education, coordination of overall fire fighting efforts in the County, fire investigations and regulatory reporting of fire conditions within the County are performed. Through coordinated planning,

response, recovery and mitigation efforts with all emergency response and law enforcement agencies in the County, the threat of major personal injury or negative economic impact due to emergency or disaster situations is reduced for the general public of the County.

Doug Logan, Emergency Management
Coordinator/Fire Marshal

Emergency Management/Fire Marshal
143 Williamsboro Street
Post Office Box 598
Oxford, NC 27565

Phone: (919) 603-1310
Fax: (919) 603-1399
Email: doug.logan@granvillecounty.org



ACCOMPLISHMENTS

- Coordinated two multi-county, multi-agency exercises to test response to a school shooter situation
- Facilitated communications interoperability with surrounding counties via VIPER talk group coordination
- Began work on design and construction of County Mobile Incident Command Post

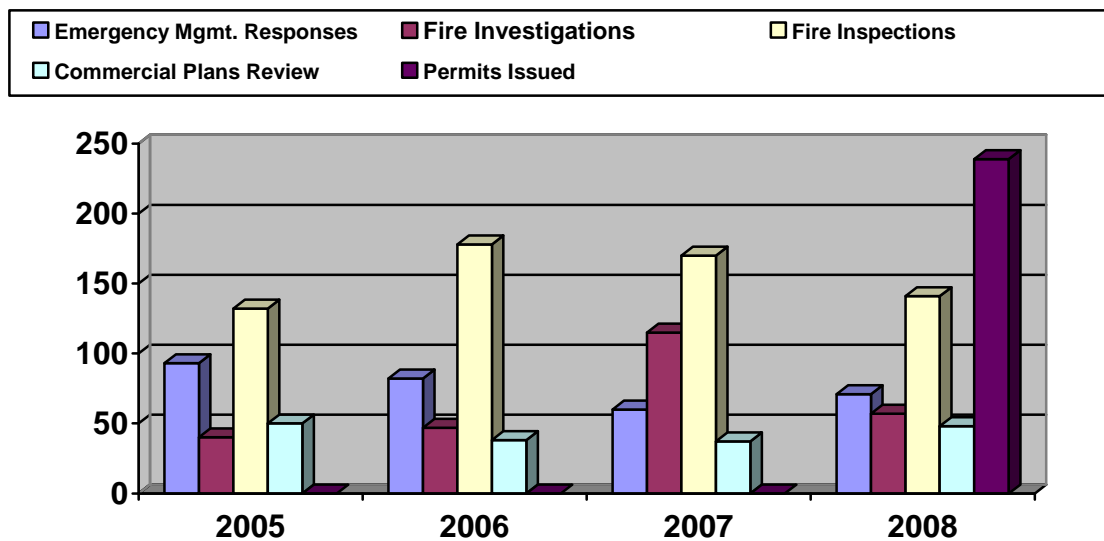
FULL-TIME POSITIONS AUTHORIZED

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
3	3	3	3	3

EMERGENCY MANAGEMENT

GOALS, TARGETS, AND PERFORMANCE OBJECTIVES

- Coordinate two multi-agency exercises per the Homeland Security Exercise and Evaluation Program (HSEEP).
- Finish and place into service the County Mobile Incident Command Post
- Create a POD (Point of Distribution) Plan for future disaster relief commodity distribution
- Begin work on voluntary Medically Fragile Population registration



***Most Fire Departments are now entering fire reports directly online with the NC Office of State Fire Marshal.

Emergency Management	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 116,324	\$ 120,911	\$ 122,308	\$ 126,201
Benefits	29,598	32,523	32,523	30,286
Operating	23,675	30,040	32,131	23,417
Grant Expenditures	10,133	0	15,300	0
Capital Outlay	4,564	0	755	0
Total	\$ 184,294	\$ 183,474	\$ 203,017	\$ 179,904

FIRE SERVICES

Fire Services in Granville County are provided by 12 volunteer and 2 paid departments. The City of Oxford operates a department consisting of paid drivers and volunteer firefighters. Fire suppression and response in The Town of Butner is provided by Butner Public Safety. In fiscal year 2009-2010, The Town of Butner Fire Services is included in the County's funding plan. Each department maintains and provides 24-hour fire protection services within a NC Department of Insurance approved primary six (6) mile district. In addition to fire protection services, five (5) departments provide Emergency Medical First Responder services to an expanded response district to provide additional support to the County Emergency Medical Services (EMS) Department.

Doug Logan, Granville County Fire Marshal

Granville County Fire Marshal
5662 Cornwall Road
Oxford, North Carolina 27565

Phone: (919) 603-1310

E-mail: doug.logan@granvillecounty.org

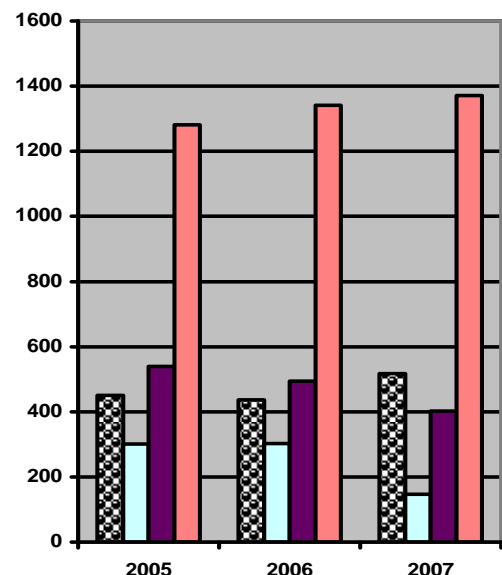
Mission and Goals

- Provide and maintain fire protection services to the citizens of the respective districts.
- Participate in inter-departmental mutual-aid drills and training.
- Assist Emergency Communications Center with proper addressing/dispatch locations within the fire districts.

Highlights

- Underwent and successfully passed the NC Office of State Fire Marshal's 9E department inspection for insurance ratings.
- Participated in countywide Incident Command System Training.
- Participated in National Fire Prevention Week by providing firefighters and apparatus at fire prevention events.

- ▣ Fires (Structure, auto, or wooded areas)
- ▣ Alarms
- ▣ Auto Accidents
- ▣ Other (Hazmat, Medical, SAR, Good Intent)



	Actual 2007-2008	Original Budget 2008-2009	Revised Budget 2008-2009	Approved Budget 2009-2010
Antioch Fire Dept	\$ 52,026	\$ 53,956	\$ 54,194	\$ 54,194
Berea Fire Dept - First Responder	55,756	57,817	58,055	\$ 58,055
Bullock Fire Dept - First Responder	55,756	57,817	58,055	\$ 58,055
Corinth Fire Dept	52,026	53,956	54,194	\$ 54,194
Creedmoor Fire Dept	52,025	53,956	54,194	\$ 54,194
City of Oxford Fire Dept	52,025	53,956	54,194	\$ 54,194
Granville Rural Fire Dept	52,025	53,956	54,194	\$ 54,194
Providence Fire Dept	52,025	53,956	54,194	\$ 54,194
Stem Fire Dept - First Responder	55,756	57,817	58,055	\$ 58,055
Stovall Fire Dept	52,485	53,956	54,194	\$ 54,194
South Virgilina Fire Dept - First Responder	33,458	34,690	34,834	\$ 34,834
Brassfield Fire Dept - First Responder	55,756	57,817	58,055	\$ 58,055
Cornwall Fire Dept - First Responder	55,756	57,817	58,055	\$ 58,055
Town of Butner - Fire Services	-	-	-	\$ 54,194
Total	\$ 676,875	\$ 701,467	\$ 704,467	\$ 758,661

**Recommended Budget is based on the revised budget for 2008-2009. No increase is planned for 2009-2010.

Previous year budget amounts have been adjusted by the rate of tax base growth over the previous year. Tax growth over the previous year was 2.9%





Call Type	2005	2006	2007	2008
Structure Fires	212	203	206	218
Vehicle Fires	87	60	72	79
Grass/Woods Fires	151	173	240	183
Alarms	301	302	147	255
Auto Accidents	539	494	402	539
Other (Hazmat, Medical, SAR, Good Intent)	1281	1342	1371	1471

FORESTRY ADMINISTRATION

DESCRIPTION: The North Carolina Forestry Service develops, protects and manages the abundant resources of Granville County's forests through professional stewardship, thereby enhancing the quality of life for citizens while ensuring the continuity of these resources. The Forestry Service provides fire protection and suppression services for brush and woodland fires as an important part of forestry management. In Fiscal Year 1999-2000, the Granville County Board of Commissioners funded a service expansion for a part-time position to assist the agency with its paperwork and administrative needs and continues funding for this position during fiscal year 09-10. The Board recognized the benefits of the promotion of forest management and protection as a renewable resource, and as a critical part of Granville County's rural economic development. This position, which is entirely funded by Granville County, remains in the Continuation Budget. All other expenditures for Forestry Services are funded 60% by the State and 40% by the County under a memorandum of understanding dated November 19, 2001.

Robert Montague, County Ranger

NC Forestry Service, Granville County
5087 Herbert Henly Road
Oxford, NC 27572

Phone: (919) 693-3154

Email: rob.montague@ncdenr.gov



Forestry Activities	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$ 18,981	\$ 19,875	\$ 21,923	\$ 20,800
Benefits	\$ 1,452	\$ 1,520	\$ 1,520	\$ 1,590
Operating & Capital	\$ 2,225	\$ 2,300	\$ 2,300	\$ 2,300
Forestry Activities	\$ 62,728	\$ 67,144	\$ 67,144	\$ 66,898
Total	\$ 85,386	\$ 90,839	\$ 92,887	\$ 91,588

OTHER EMERGENCY SERVICES

Description/Mission: This service area represents the County's contribution to the general operating budgets of other agencies that provide emergency services within Granville County. The line item for Medical Examiner represents funds designed for use in investigating suspicious deaths. Statewide, nearly 15% of all deaths are investigated by appointed County Medical Examiners. These physicians are appointed by the NC Chief Medical Examiner to serve three-year terms, and are charged with investigating all suspicious deaths in the County. The Granville Rescue Squad provides land searches for missing persons and water rescue and recovery. The Sheriff's Auxiliary Unit assists the Sheriff's Department with staffing needs and other special activities.



Other Emergency Services	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Medical Examiner	\$ 24,725	\$ 24,700	\$ 24,700	\$ 24,700
Sheriff's Auxiliary	\$ 2,438	\$ 5,000	\$ 5,000	\$ 5,000
Granville Lifesaving/Rescue	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000
Total	\$ 37,163	\$ 34,700	\$ 34,700	\$ 34,700

AREA PROJECTS/ SPECIAL APPROPRIATIONS

OVERVIEW: Area Projects/Special Appropriations is a budgetary category, which includes appropriations from the General Fund for support to non-profit agencies and other appropriations authorized by the Commissioners. Agencies are required to request funding annually and appropriations are reviewed annually by County staff and the Board of Commissioners for continued funding. New agencies can submit funding request as part of the service expansion budget process each year. A brief description of each agency or program is included below. Prior year actuals and current and proposed appropriations for each are shown in the chart following the descriptions.

- **City of Oxford (Coon & Fishing Creeks)** – The Granville County Commissioners funded this effort in past years to assist the City of Oxford with protecting and restoring Coon and Fishing Creeks as public resources.
- **Beaver Management Program** – The Granville County Commissioners continue to fund this statewide effort, which provides assistance to landowners having problems with beaver dams.
- **Four Rivers RC&D** – The Four Rivers Resources Conservation & Development Council is an incorporated 501c3 tax exempt Council comprised of six counties in central/northeastern North Carolina. These counties are Granville, Vance, Warren, Halifax, Northampton and Edgecombe. Its mission is to initiate actions that will improve the economic, social and environmental conditions of the six counties. Its specific goals are: To increase recreational opportunities and facilities, to protect and improve water quality, to promote economic opportunities and our environment, and to improve educational opportunities and retain our youth.
- **Granville County Museum** – A non-profit organization, the Museum seeks to celebrate Granville County's past by constant acquisition and display of local historical artifacts and traveling exhibits.
- **HOVG Airport Authority** – Granville County participates with Vance County, the City of Henderson and the City of Oxford in the operation of a quality air transportation facility. In fiscal year 2004-2005, The Board of County Commissioners approved a five-year funding plan for the facility. The fiscal year 2009-2010 appropriation is consistent with the funding plan.
- **Kerr Tar Rural Planning Organization** – This is an initiative to improve regional transportation planning efforts and is administrated by the Kerr Tar Council of Governments.
- **Kerr Tar Council of Governments** - Created by the State in order to address regional issues, the Council of Governments provides a forum for assessing regional issues and technical support to the member agencies (5 counties and 15 municipalities). The COG also serves as Region K's Area Agency on Aging.
- **Kerr Area Regional Transportation Services (KARTS)** – A five-county authority, KARTS provides public transportation services on a "reserved ride" basis. KARTS receives funding from federal, state and local sources. The local funding is divided among the participating counties.
- **Central Children's Home** – A non-profit residential childcare facility for children who are dependant, neglected or abused. These funds are used for the continued upkeep of facilities available to the public. Historically, the County has made appropriations to the Central Children's Home to aid in repair of their buildings, specifically the gymnasium, due to the fact the gym is often used by citizens of the County.
- **Franklin, Vance, Warren Opportunity, Inc.** - This agency provides a wide variety of community services from weatherization, to home ownership and counseling to persons living with HIV. The County's contribution help defray the cost of developing and applying for new programs and projects and provides funds to match federal and state grants while also supporting a host of other expenditures.

- **Granville Arts Council** - The Granville Arts Council sponsors and encourages cultural and educational related activities by making available opportunities in these areas to the citizens of Granville County. Granville County funds help enable the Arts Council to secure funding from the North Carolina Arts Council, as this funding must be matched dollar to dollar.
- **Chamber of Commerce** – Granville County participates in the Chamber of Commerce in an effort to maintain the vital partnership with business and industry.
- **Oxford Business & Professional Chain/Transportation** - With the absence of readily available public transportation, this agency offers transportation to assist with basic needs to seniors and low-income citizens. Without this service, some seniors would fail to meet medical appointments or would have to depend on some other individual to attend to these needs. The Oxford Business and Professional Chain Shuttle Program give the citizens that use the service a sense of independence.
- **Upper Neuse River Basin Association** – This Association consists of representatives from member governments located in the Upper Neuse Basin. The mission of the association is to address the environmental, economic, and governmental issues facing the member government.
- **Human Relations Council** – Established to encourage understanding and good will between all citizens regardless of race, sex religion, creed, nationality or economic status, this (20) member committee reports and recommends to the Board of Commissioners programs designed to promote the welfare of the community. It also seeks to identify Human Relations concerns within the community which could jeopardize the welfare of the community. The Human Relations Council acts as an impartial public forum to the end that there will be better communications between all segments of the community and to promote peace and understanding.
- **Tar River Land Conservation** – The Tar River Land Conservation, a nonprofit land trust, preserves the natural and cultural resources of the Tar River Basin by working in partnership with private landowners, businesses, public agencies, and others to protect rural landscapes and riparian corridors.
- **Live Well Granville** – This is an initiative by the Health Department to collaborate with public and private organizations countywide to promote healthy living.
- **Granville Little Theater** - The Granville Little Theater provides an additional recreational outlet for the citizens of Granville County through the presentation of several productions annually.
- **Civic Education Support** – The North Carolina City and County Managers Association, in conjunction with the County Commissioners Association and the League of Municipalities, work to promote a stronger local government curriculum in the public school system. Funding was discontinued in fiscal year 2007-2008.
- **Roanoke River Basin Association** – Founded in 1945, RRBA's mission is to establish and carry out programs for the development, use, preservation and enhancement of the water resources of the Roanoke River basin. RRBA seeks to balance water resource conservation and the sustainable, in-basin use of the basin's water resources for economic development.
- **Jobs for Life** - A subsidiary of the Work Force Development Program, Jobs For Life, is a non-profit organization that offers a nine-week training program designed to develop and enhance individual job skills. It addresses the needs of the unemployed as well as the underemployed.

CURRENT & PROPOSED SPENDING LEVELS

Agency	Actual 2007-2008	Original Budget 2008-2009	Revised Budget 2008-2009	Approved Budget 2009-2010
City of Oxford (Coon & Fishing Creeks)	\$ -	\$ 1,625	\$ 1,625	\$ -
Beaver Management Program	4,000	4,000	4,000	4,000
Four Rivers RC&D	500	500	500	500
Granville County Museum	23,000	23,000	23,000	23,000
HOVG Airport Authority*	25,264	26,022	26,022	26,022
Kerr Tar Council of Government	20,154	16,124	16,124	14,930
KARTS	20,482	20,994	23,531	23,531
Central Children's Home	4,465	4,580	4,580	4,580
Franklin, Vance, Warren, Inc.	17,120	17,120	17,120	17,120
Granville Arts Council	2,575	2,640	2,640	2,640
Friends of the Library	926	-	1,594	-
Chamber of Commerce	984	985	985	985
CAMPO	8,552	8,847	8,847	8,847
Oxford Bus. & Prof. Chain - Trans.	5,150	5,279	5,279	5,279
Upper Neuse River Basin	8,508	8,046	8,046	8,046
Human Relations Council	4,198	3,010	3,010	3,010
Tar River Land Conservancy	-	1,000	1,000	1,000
Live Well Granville	4,500	4,500	4,500	4,500
Granville Little Theater	2,000	2,000	2,000	2,000
Roanoke River Basin Association	1,800	1,800	1,800	1,800
Jobs for Life	2,000	2,000	2,000	2,000
Camp Butner Society Inc.	10,000	-	-	-
One time funded projects & Other Special Appropriations	591	-	-	-
Total	\$ 166,769	\$ 154,072	\$ 158,203	\$ 153,790

AREA PROJECTS/ NON-DEPARTMENTAL

Non-Departmental - This cost center records expenditures that apply to all departments and that cannot be easily attributed to a specific department. A brief description of each activity included in this department is listed below and a chart depicting prior year actual expenditures, current year budgeted expenditures, and next year's estimated expenditures immediately follows.

- **Workers' Compensation** – General Statute 97-2, -7, provides that all county employees are covered by North Carolina's workers' compensation law. A county may not legally reject coverage. The County is insured for losses through the NC Association of County Commissioners' Risk Management Pool. The last several years have seen a tremendous increase in claims which has driven up premiums. Through deliberate efforts by the Human Resources and Finance Departments, claims in fiscal year 2008-2009 have declined in both frequency and severity. Premiums are rated on the previous three years, if claims continue to decrease in fiscal year 2009-2010; a decrease in premium is expected in future years.
- **Retirees' Health Insurance** – Section 140 of the County's Personnel Ordinance provides for the continuation of health insurance for those retiring employees that meet certain criteria. The Ordinance states "that the County shall provide hospitalization insurance in an amount equal to a single employee's coverage for employees, who upon retirement, meet one of the following criteria: (1) Age 65 or older and have been previously employed by Granville County on a permanent full-time basis for at least twenty (20) years; (2) Age 62 or older and have been previously employed by Granville County on a regular full-time basis for at least twenty-two (22) years; (3) Age 55 or older and have been previously employed by Granville County on a permanent full-time basis for at least twenty-five (25) years, or (4) have been employed by Granville County on a permanent full-time basis for at least thirty (30) years regardless of age". Based on recent retirements, the County expects the premiums for this benefit to increase by 18.75% in fiscal year 2009-2010.
- **Unemployment Compensation** – Unemployment compensation coverage, extended to County employees by the Federal Unemployment Compensation Amendments of 1976, requires that counties be charged for each qualified employee that separates from his job and is qualified to receive unemployment benefits. All of North Carolina's counties have elected to pay this cost by reimbursing the state for benefits paid to separated workers for which the employer is liable.
- **Property & Liability Insurance** – Granville County is a member of the Sedgwick James of the Carolinas insurance pool through the North Carolina Association of County Commissioners. This provides special benefits to the County due to the fact that the County is not rated on its experience alone, but by the experience of the entire membership. The premium paid includes a blanket performance bond for all employees, property insurance, including vehicles and buildings, and liability insurance.
- **Performance Based Pay Adjustments & COLA** – Periodic pay adjustments are important to recruiting and retaining good employees. The County Manager recommends budgeting three (3.7%) percent of the total salaries for performance-based adjustments. This means that employees will receive different adjustments for different levels of performance: meeting standards, exceeding standards and significantly exceeding standards. Individual departmental salary budgets include 3.7% over their base salary calculation. A reserve of \$100,000 is included in this section to provide for the potential affects of over-time and holiday pay on the departments salaries.

- **Position Reclassification** – Each year during the budget process, requests are received from department managers for recommended reclassifications of positions. The County then contracts with an outside agency, which interviews the supervisors and employees to determine if a reclassification is justified. The outside agency's recommendation is forwarded to the Board for action.
- **Allocation for Health Insurance Increases** – In FY 06-07 the county withdrew from the NCACC Health Insurance Pool because the NCACC changed administrators from BCBS to Cigna. The County stayed with BCBS. The County's claim history has improved over the past few years and premiums reflect that history. The fiscal year 2009-2010 premium rates from BCBS are 18% lower compared to last year.
- **Health & Wellness Challenge** – The Board funds a volunteer program that provides health screenings for employees and provides wellness education and opportunities to County employees. This program has positively impacted employee morale and identified several potential health problems in the early stages. The approved budget includes increased funding for this program and allows for the program to be coordinated with the County's Health Insurance Plan.

	Actual 2007-2008	Original Budget 2008-2009	Revised Budget 2008-2009	Approved Budget 2009-2010
Worker's Compensation	\$ 638,205	\$ 332,623	\$ 367,723	\$ 367,388
Retirees' Health Insurance	\$ 133,337	\$ 160,000	\$ 160,000	\$ 190,000
Unemployment Compensation	\$ 15,378	\$ 30,000	\$ 18,900	\$ 20,000
Legislative Services	\$ 4,282	\$ 5,000	\$ 5,000	\$ 3,000
Legal Fees	\$ 58,536	\$ 80,000	\$ 75,000	\$ 80,000
Property & Liability Insurance	\$ 276,060	\$ 254,293	\$ 228,493	\$ 215,160
Performance Based Pay Adjustments & COLA	\$ -	\$ 105,000	\$ -	\$ 100,000
Position Reclassifications	\$ 2,801	\$ 10,000	\$ 1,200	\$ 20,000
HR Assistance (CAI)	\$ -	\$ 5,000	\$ 11,800	\$ -
Available for Mileage Increase & Drug Testing	\$ 3,738	\$ 5,000	\$ 5,000	\$ -
Available for Health Insurance Increase	\$ 30,000	\$ 61,500	\$ 30,000	\$ -
Health & Wellness Challenge	\$ 8,221	\$ 15,000	\$ 15,000	\$ 45,000
Economic Incentive/Debt Payment	\$ 292,989	\$ -	\$ 802,301	\$ -
Available for Grant Match	\$ -	\$ 10,000	\$ 4,975	\$ 10,000
Information Technology, GIS, Web, & Other Services	\$ 36,510	\$ 43,000	\$ 50,240	\$ 11,000
Time & Attendance Program	\$ 38,827	\$ 15,000	\$ 15,000	\$ 9,500
Reserve for Fund Balance Debt Repayment	\$ -	\$ 250,000	\$ 250,000	\$ 250,000
Total	\$ 1,538,884	\$ 1,381,416	\$ 2,040,632	\$ 1,321,048

AREA PROJECTS – PASS THRU FUNDS

OVERVIEW: This cost center includes expenditures that are completely offset by dedicated revenues, resulting in no general tax subsidy for these programs. Some of these funds are collected by departments of the County and distributed to other governmental agencies, while some funds remain in the General Fund Budget to be used for a specific purpose.

- **Register of Deeds Domestic Violence** – The North Carolina General Assembly, during its 1991 session, enacted Chapter 693, Subsection 161-11.2 of SB 935 “Fees for Domestic Violence Center,” which reads as follows:

“Twenty dollars (\$20.00) of each fee collected by a register of deeds for issuance of a marriage license pursuant to G.S. 161-10(a)(2), shall be forwarded by the register of deeds to the county finance officer, who shall forward the funds to the Department of Administration, to be credited to the Department of Administration, to be credited to the Domestic Violence Center Fund, established under G.S. 50b-9”.

- **Register of Deeds Children’s Trust Fund** – According to G.S. 151-11.1(a), five dollars (\$5.00) of each fee collected by a register of deeds on or after October 1983, for the issuance of a marriage license pursuant to G.S. 161.10(a)(2) shall be forwarded to the State Treasurer for deposit in the Children’s Trust Fund.
- **Register of Deeds Recreation & Natural Heritage - Pursuant** to G.S. 105-228.30, “the register of deeds of each county shall submit the net proceeds of the tax levied by this section to the county finance officer on a monthly basis. The finance officer of each county shall distribute the tax proceeds on a monthly basis as follows: one half of the net proceeds shall be retained by the county and placed in its general fund and one half of the net proceeds shall be remitted to the Department of Revenue. Of the funds remitted to it pursuant to this section, the Department of Revenue shall credit fifteen (15%) percent to the Recreation and Natural Heritage Trust fund established under G.S. 113—77.7, and the remainder to the General Fund. As used in this subsection, the term “net proceeds” means gross proceeds less the cost to the county of collecting and administering the tax.”
- **DJJCP (JCPC) Programs** – Funded by the North Carolina Department of Health and Human Services, Division of Youth Services, these funds pass through Granville County for the purpose of assessing the needs of youth in Granville County, giving particular attention to the needs of status offenders on a continuing basis. Governed by the Granville County Task Force on Delinquency Prevention, these funds assist the county in planning and administering community based alternatives to training schools and delinquency prevention programs. The fiscal year 2009-2010 budget includes \$144,696 in grant funds for these programs (\$75,647 in this Non-Departmental section and \$69,049 in the County administered 4-H Best Grant section), and approximately a 20% County match of \$28,940.
- **KARTS/ROAP Allocation** - The County serves as the conduit for Rural Operating Assistance funds paid to the Kerr Area Transportation System (KARTS).
- **Harold Sherman Adult Day Care & Granville Health Systems- Transportation/ROAP Allocation** - The County serves as the conduit for Rural Operating Assistance funds paid to the Harold Sherman Adult Day Care and Granville Health Systems.
- **Area Mental Health - Transportation/ROAP Allocation** - The County serves as the conduit for Rural Operating Assistance funds paid to the Area Mental Health.

AREA PROJECTS – PASS THRU FUNDS

The following table shows the financial information related to this cost center.

	Actual 2007-2008	Original Budget 2008- 2009	Revised Budget 2008-2009	Approved Budget 2009-2010
Register of Deeds Domestic Violence	\$ 5,120	\$ 4,400	\$ 4,400	\$ 4,500
Register of Deeds Children's Trust	\$ 1,280	\$ 1,100	\$ 1,100	\$ 1,200
Register of Deeds Recreation & Natural Heritage	\$ 233,207	\$ 254,000	\$ 254,000	\$ 146,000
Register of Deeds Flood Plain Mapping Fund	\$ -	\$ -	\$ 15,120	\$ 10,000
JCPC Programs*	\$ 120,358	\$ 144,696	\$ 98,022	\$ 75,647
County JCPC Match	\$ -	\$ 28,940	\$ 7,607	\$ 28,940
KARTS/ROAP Allocation	\$ 73,241	\$ 73,241	\$ 84,291	\$ 73,241
Harold Sherman Adult Daycare - Transportation	\$ 12,000	\$ 8,000	\$ 10,000	\$ 8,000
Granville Health Systems - Transportation Grant	\$ 2,000	\$ 2,000	\$ 1,000	\$ 1,000
Area Mental Health - Transportation Grant	\$ -	\$ -	\$ 2,500	\$ 1,000
Total	\$ 447,206	\$ 516,377	\$ 478,040	\$ 349,528

* Note: Actual expenditures and amended budget amounts shown above for the JCPC Programs do not include the 4-H Best program that is administered by Granville County. This program is shown in the Community Services section of the budget document.

CONTRIBUTION TO OTHER FUNDS

Overview: Certain governmental activities are accounted for in funds other than the General Fund because of statutory requirements or because of the need for multi-year accounting. Included in this appropriation is the schools' portion of Article 40 and 42 sales taxes, the General fund's contribution to Revaluation Reserve, contribution to the Capital Improvement Plan and Vehicle Replacement Fund, and any debt paid and /or subsidized by property taxes.

History: The transfer to the School's Capital Reserve grows at the same rate as the Article 40 and 42 sales taxes in the General Fund, since the amount reserved for schools is a fixed percentage by state statute. Currently Sales Taxes are projected to be relatively flat for fiscal year 2009-2010 based on most current economic trend data at the time of the budget preparation. The debt service portion is based on the County's bonded debt obligations and installment purchase payments, discussed later in the Debt Service Fund.

Outlook: Contributions to Other Funds depend on the growth and needs of the fund that it supports. The level of the appropriation to School's Capital Reserve is projected to remain fairly constant based on current sales tax revenue projections. The most recent bonds were sold in 2005 and 2006, which required an additional contribution equal to 5¢ on the tax rate in 2006. Additionally, the Granville County Board of Commissioners recommended another 4.5¢ increase to fund the debt service on a new Elementary School. A contribution of \$3,071,188 is being made in fiscal year 2009-2010 to cover the cost of these school related debt service requirements. Revaluation Reserve is based on the estimated cost of the next revaluation scheduled in the year 2010.

	Actual 2007-2008	Original Budget 2008-2009	Revised Budget 2008-2009	Approved Budget 2009-2010
School's Capital Reserve Fund	\$ 2,618,534	\$ 2,335,844	\$ 2,335,844	\$ 2,147,193
Revaluation Reserve Fund	\$ 58,000	\$ 63,000	\$ 63,000	\$ 63,000
Capital Projects and Vehicle Replacement Funds	\$ 830,000	\$ 200,000	\$ 227,359	\$ 400,000
Debt Service	\$ 302,327	\$ 372,854	\$ 372,854	\$ 1,256,214
School's Capital Reserve Fund (Debt Service for Schools)	\$ 1,635,174	\$ 1,468,500	\$ 1,468,500	\$ 3,321,788
Transfer to Tourism Development Authority	\$ 156,295	\$ 177,300	\$ 177,300	\$ 177,300
Transfer to Library Memorial Fund	\$ 1,302	\$ -	\$ 3,485	\$ -
Transfer to Phase II Granville Athletic Park	\$ 127,200	\$ -	\$ -	\$ -
Transfer to Landfill Capital Reserve Fund	\$ 458,460	\$ 310,603	\$ 310,603	\$ 304,996
Total	\$ 6,187,292	\$ 4,928,101	\$ 4,958,945	\$ 7,670,491

CONTINGENCY

The General Fund Contingency appropriation allows for unexpected needs that change departmental, function or program budgets. The movement of funds to a department or program requires a Board approved budget ordinance amendment. North Carolina General Statute (N.C.G.S. 159-13(b)(3) restricts the “contingencies” to 5% of all other appropriations in the fund, or approximately \$ 2,354,728, based on the recommended budget. The amount approved for contingency in fiscal year 2009-2010 is well below the limit. However, it should be sufficient to provide for most shortfalls.

History: Although the Governing Board has always budgeted contingencies conservatively, the fund historically is not depleted at the end of the fiscal year. An amount equal to the contingency appropriation in fiscal year 2008-2009 was approved for fiscal year 2009-2010. The Granville County Board of Commissioners weighs very carefully, as with all other funds, each and every appropriation from contingency.

During fiscal year 2008-2009, the Board amended the contingency appropriations as shown in the table below:

General Contingency:				
Date	Description/Action	Adjustment Amount	Balance	
7/1/2008	Budget Ordinance		\$	180,000
8/4/2008	Cell Tower Ordinance consultant work for planning Board	\$ (2,159)	\$	167,841
9/2/2008	Ethics/Fraud Reporting Service – “Silent Whistle”	\$ (9,000)	\$	158,841
1/5/2009	2008 General Elections – Cost Increases	\$ (26,500)	\$	132,341
1/5/2009	Replacement patrol car for Sheriff’s Department	\$ (22,359)	\$	109,982
1/20/2009	Increased KARTS funding (due to increased fuel costs)	\$ (2,537)	\$	117,445

Contingency Summary

Actual Contingency Utilized during FY 2007-2008	Original Budget 2008-2009	Total 2008-2009 Contingency Amendments	Remaining 2008-2009* Contingency Budget	Approved 2009-2010*
\$ 33,744	\$ 180,000	\$ (62,545)	\$117,445	\$180,000

*Includes a \$10,000 appropriation for Environmental / Disaster Contingencies.

REVALUATION RESERVE

Overview: North Carolina General Statute 153-A-150 mandates that counties set aside funds to finance the octennial reappraisal of real property. Each year a county must appropriate funds to its reappraisal reserve fund in an amount that will accumulate enough to finance the next reappraisal. Once placed in these accounts, the funds must be used only for this purpose.

Outlook: According to the Tax Administrator and Finance Director the 2002 reappraisal cost a total of \$434,594. In planning for the 2010 Revaluation, it is assumed that the expected reserve fund balance of \$48,341 plus future deposits and investment earnings will be more than sufficient to meet the projected cost.

Assumptions used to project cost for the 2010 Revaluation:

- Annual Contributions of \$63,000 will be made at the end of each remaining fiscal year.
- Projection assumes an average investment earnings rate of 2% annually.
- Amount required is calculated on 31,750 parcels being reviewed at \$17.50 each.

Historical Review of Granville County Property Revaluation

<i>Revaluation Year</i>	<i>Number of Parcels</i>	<i>Rate per parcel *</i>	<i>Cost</i>
1994 (actual)	26,852	\$ 12.95	\$ 347,733
2002 (actual)	26,977	\$ 16.60	\$ 434,594
2010 (estimated)	31,750	\$ 17.50	\$ 555,625

Revised as of 4/15/2009

* Rate per parcel includes associated cost such as advertising, mailings, and printing cost.

Summary of Actual & Projected Fund Balances

	Actual Fiscal Year 2003	Actual Fiscal Year 2004	Actual Fiscal Year 2005	Actual Fiscal Year 2006	Actual Fiscal Year 2007	Actual Fiscal Year 2008	Amended Budget Fiscal Year 2009	Approved Budget Fiscal Year 2010
Contributions	57,000	57,000	58,000	58,000	58,000	58,000	63,000	63,000
Investment Earnings	980	972	3,183	8,816	16,245	16,266	10,000	5,000
Expenditures	21,170	0	0	0	0	0	323,000	232,625
Fund Balance	85,150	149,334	210,517	277,333	351,578	425,844	175,844	11,219

SCHOOL'S RESTRICTED CAPITAL

Overview: This fund accounts for the school's portion of the Article 40 & 42 sales tax and the ADM and Lottery funds held by the State in the Public School Construction Fund (PSCF). Expenditures include both ongoing capital requirements that are eligible to be funded by sales taxes, and the large construction or renovation projects necessary to meet the growth in students and the changing regulatory requirements. The restricted revenues in this fund can be used for Category I capital (This is a term used by the NC Department of Public Instruction). Eligible Category I expenditures include renovations, new construction, or the debt service for such expenditures.

In 1983, the General Assembly authorized G.S. Chapter 105, Article 40, a local option ½ cent sales and use tax. It was required, in the first five years, that 40 percent of the proceeds be used for school capital outlay or to retire debt incurred by the county for school capital purposes. In the next five years, 30 percent was required to be used for school capital. In 1986, another ½ cent sales tax was authorized by G.S. Chapter 105, Article 42. Counties must use 60 percent of Article 42 for capital purposes or debt service for the schools. The County is allowed to hold these funds in an investment account, with any interest earned earmarked for the same purpose as the tax. Although the County may petition the Local Government Commission for authorization to use part or all of these funds for other purposes, the County continues to earmark these funds for ongoing capital needs and debt retirement.

The County Commissioners and the Board of Education still use an agreement made during the discussions on the school bonds approved by the Granville County voters in November 1998 to guide the level of Category I funding and debt issuance. In order to ensure sufficient funds were available to pay the debt service without a tax increase, the Board of Education agreed to the following:

- Holding the programmed or Category I expenditures at or below the County's projections;
- Staggered issuance of debt as described in the County's Sufficiency Analysis;
- Intergovernmental cooperation to take advantage of the opportunity to recoup sales tax.

Outlook: To address school facility needs, voters approved a \$35,000,000 bond referendum in November of 2004. Approximately five cents of the property tax rate is used to pay the debt service on these bonds. A transfer from the General Fund to the School's Restricted Capital Fund in the amount of \$1,468,500 is reflected in the approved budget for fiscal year 2009-2010 and the debt service payment shown below includes that amount. As part of the 2009-2010 budget process, the Board of Education has identified additional facility needs totaling approximately \$30 million and has requested funding from the County. The Board has approved increasing property taxes an additional 4.5¢ to cover the debt service on a \$17,000,000 new elementary school and one-time funding for modular units. These funds are also reflected in the table below.

	Actual Expenditures FY 07-08	Original Budget FY 08-09	Revised Budget FY 08-09	Approved Budget FY 09-10
Debt Service	\$ 4,442,563	\$ 4,488,753	\$ 4,488,753	\$ 5,993,384
Other Capital Projects	1,009,985	-	850,000	250,600
Category I Expenditures	649,506	675,486	675,486	675,486
Total	\$ 6,102,054	\$ 5,164,239	\$ 6,014,239	\$ 6,919,470

**School's Restricted Capital
Forecast of Fund Balance and Planning Tool**

Fiscal Year	Revenues							Expenditures				Fund Balance
	Portion ART. 40	Portion ART. 42	ADM Funds	Lottery Funds	Interest Rev	Contribution from General Fund & Other	Total Revenue Earmarked for Schools	Cat. I Expenditure Programmed Capital Outlay	160A(20) Financing Debt Service	Planned Bond Debt Pymts	Total Expenditures for Schools	
	(1)	(1) (7)	(2)	(5)	(4)	(6)		(4)				
6/30/97												1,473,752
97/98	510,763	991,481	350,000		65,009		1,917,253	(1,264,439)		(1,066,500)	(2,330,939)	1,060,066
98/99	544,066	1,056,127	500,000		136,384	1,000,000	3,236,577	(717,009)		(992,000)	(1,709,009)	2,587,634
99/00	592,228	1,149,619	360,000		121,041		2,222,888	(420,880)		(1,684,600)	(2,105,480)	2,705,042
00/01	602,716	1,195,161	309,000		106,073		2,212,950	(1,488,939)		(1,623,400)	(3,112,339)	1,805,653
01/02	620,695	1,230,281	535,650		51,416	2,000,000	4,438,042	(1,608,556)		(1,757,075)	(3,365,631)	2,878,064
02/03	619,290	1,228,028	100,000		55,181		2,002,499	(672,708)		(1,740,750)	(2,413,458)	2,467,105
03/04	610,910	1,214,994	100,000		25,582		1,951,486	(676,878)		(1,699,475)	(2,376,353)	2,042,238
04/05	655,808	1,305,947	200,000		53,023	1,000,000	3,214,778	(601,059)		(1,657,600)	(2,258,659)	2,998,357
05/06	753,039	1,500,002	400,000		116,977	250	2,770,268	(613,138)		(2,615,900)	(3,229,038)	2,539,587
06/07	850,624	1,694,302	223,400	535,293	113,056	1,468,500	4,885,175	(624,525)		(3,714,810)	(4,339,335)	3,085,427
07/08	772,131	1,538,123	470,000	633,970	128,278	2,224,453	5,766,955	(1,659,491)	(142,545)	(4,300,019)	(6,102,055)	2,750,327
08/09	718,199	1,428,994	720,000	1,200,000	51,000	1,468,500	5,586,693	(1,525,486)	(279,984)	(4,208,769)	(6,014,239)	2,322,781
09/10	718,199	1,428,994	-	600,000	34,842	3,071,188	5,853,223	(926,086)	(1,875,865)	(4,117,519)	(6,919,470)	1,256,534
10/11	739,386	1,471,149	-	800,000	18,848	3,071,188	6,100,571	(695,751)	(1,837,148)	(4,222,019)	(6,754,918)	602,188
11/12	761,198	1,514,548	-	800,000	9,033	3,071,188	6,155,967	(716,623)	(1,830,341)	(4,104,519)	(6,651,483)	106,671
12/13	783,653	1,559,227	-	800,000	1,600	3,071,188	6,215,669	(738,122)	(1,823,534)	(3,986,519)	(6,548,175)	(225,835)
13/14	806,771	1,605,225	-	800,000	-	3,071,188	6,283,183	(760,265)	(1,816,726)	(3,868,519)	(6,445,510)	(388,162)
14/15	830,571	1,652,579	-	800,000	-	3,071,188	6,354,337	(783,073)	(1,809,919)	(3,760,519)	(6,353,511)	(387,336)
15/16	855,072	1,701,330	-	800,000	-	3,071,188	6,427,590	(806,566)	(1,803,112)	(3,692,019)	(6,301,697)	(261,442)
16/17	880,297	1,751,519	-	800,000	-	3,071,188	6,503,004	(830,763)	(1,796,306)	(3,580,669)	(6,207,738)	33,824
17/18	906,266	1,803,189	-	800,000	507	3,071,188	6,581,150	(855,685)	(1,789,499)	(3,471,319)	(6,116,503)	498,471
18/19	933,001	1,856,383	-	800,000	7,477	3,071,188	6,668,049	(881,356)	(1,782,692)	(3,364,850)	(6,028,898)	1,137,621
19/20	960,524	1,911,146	-	800,000	17,064	3,071,188	6,759,923	(907,797)	(1,775,884)	(3,258,263)	(5,941,944)	1,955,600
20/21	988,860	1,967,525	-	800,000	29,334	3,071,188	6,856,907	(935,031)	(1,769,078)	(3,152,425)	(5,856,534)	2,955,973
21/22	1,018,031	2,025,567	-	800,000	44,340	3,071,188	6,959,126	(963,082)	(1,762,270)	(3,048,850)	(5,774,202)	4,140,897
22/23	1,048,063	2,085,321	-	800,000	62,113	3,071,188	7,066,686	(991,974)	(1,663,972)	(2,945,275)	(5,601,221)	5,606,362
23/24	1,078,981	2,146,838	-	800,000	84,095	3,071,188	7,181,102	(1,021,733)	(1,553,495)	(4,392,271)	(6,967,499)	5,819,965
24/25	1,110,811	2,210,170	-	800,000	87,299	1,468,500	5,676,780	(1,052,385)	-	(2,257,275)	(3,309,660)	8,187,085
25/26	1,143,580	2,275,370	-	800,000	122,806	-	4,341,756	(1,083,957)	-	(544,950)	(1,628,907)	10,899,935
26/27	1,177,315	2,342,493	-	800,000	163,499	-	4,483,308	(1,116,475)	-	-	(1,116,475)	14,266,767
27/28	1,212,046	2,411,597	-	800,000	214,002	-	4,637,644	(1,149,970)	-	-	(1,149,970)	17,754,441

- (1) Increase by 2.95%.
- (2) Ten Year State Estimate used through FY2018, with 85% annual estimate shown for years following FY2018. Balance of ADM funds as of June 2008 is \$1,437,336.
- (4) Increase by 3%
- (5) Planning numbers represent amounts calculated at 65% of the expected FY 07-08 annual distribution amount as projected by DPI. No growth is currently projected for this revenue source.
- (6) Contributions from the County include: Special appropriations and beginning in Fiscal Year 2007 Proceeds of \$1,468,500 from a property tax increase, which continues until the 2005 and 2006 GO Bond Debt Service is complete in 2025.
- (7) The projected impact of the Medicaid Relief Act on School Restricted Capital Funding from Article 42 sales tax is shown beginning in fiscal-year 2008-2009

DEBT SERVICE FUND

- Granville County strictly adheres to the requirements set forth by the Local Government Bond Act (G.S. Chapter 159). G.S. 159-55 provides that the net General Obligation debt of the County not exceed 8 percent of the appraised value of property subject to taxation. As of the most recent audited financial statements dated June 30, 2008 the County had a legal debt margin of \$225,169,099.

> Percentage of total debt to Appraised Value of Property	1.55%
> Total Debt per Capita as of June 30, 2009	\$ 896
> GO Debt per Capita as of June 30, 2009	\$ 764

- Granville County has taken the approach to finance projects with a “pay-as-you-go” basis whenever possible, however in 2005, the county issued GO Bond Debt for school projects which required a 5¢ tax increase for anticipated debt service. The County also increased taxes in fiscal year 2009-2010 4.5¢ to provide funds for the debt service on a new elementary school.
- The County currently holds the following ratings: Moody’s rating is at A1, Standard and Poor’s rating at A+, and the North Carolina Municipal Council Rating of 84.
- The County Finance Department has adopted the following targets and outside guidelines to measure the recommended amount of debt that the County could prudently authorize and issue over the next five (5) years. Net Tax-Supported Debt Service as a percentage of General Tax Revenues should be targeted at no more than 15% and not exceed 18%; and Net Tax-Supported Debt as a percentage of Personal Income should be targeted at no more than 3% and not exceed 4%. More information about these targets and the County’s performance can be reviewed in the *Debt Affordability Study* that is located in the appendixes of this budget document. This plan is updated in December of each year and the County Administrative Team and the Granville County Board of Commissioners reviews the assumptions each year as part of the County’s Long Range Planning Process.

The following table shows the interest expenditures and principle reduction for fiscal year 2009-2010.

Category of Debt	Principle	Interest
General Government ***	\$813,745	\$442,469
Hospital	675,656	136,410
Schools	3,372,827	2,620,557
Total Debt Service 2009-2010	\$4,862,228	\$3,199,436

DEBT SERVICE

Overview: A debt service fund is established to account for the payment of principal and interest on general obligation bonds and other notes. In Granville County the Debt Service fund includes various sources of revenues, which are used to retire each obligation. The current sources of revenue are transfers from the County's General Fund, School's Restricted Sales Tax and Granville Health Systems (Hospital). The levels of funding and the revenue sources depend on the type of debt issuance. At present, the County uses three different types of financing: General Obligation Bonds, Installment Purchase, and Refunding.

GO or General Obligation debt is issued by the County and pledges the full faith and credit of the County. Therefore, GO bonds must be approved by the citizens of a jurisdiction and are guaranteed by future tax revenue. The most important County obligation is for payment of GO debt. **Refunded GO bonds** represent general obligation bonds that are refinanced to obtain a lower net interest cost.

Installment Purchase (referred to as a 160A-20), is a lease purchase in which the item or items purchased or renovated serve as collateral. There is no public approval necessary and these instruments are generally used for smaller projects due to the low issuance cost of these types of debt. The term of the note is generally shorter than GO bonds.

<i>Analysis of Debt for Granville County</i>		Balances At Fiscal Year End				
	Funding Source	As of 6/30/2006	6/30/2007	6/30/2008	6/30/2009	6/30/2010
Outstanding Debt as of June 30		45,123,749	53,372,821	53,367,886	49,873,412	70,011,184
GO School Bonds – Series 1999	Restricted Sales Tax	6,500,000	5,900,000	5,300,000	4,700,000	4,100,000
GO School Bonds – Series 2001	Restricted Sales Tax	7,500,000	7,000,000	6,500,000	6,000,000	5,500,000
GO School Bonds – Series 2005	Restricted Sales Tax	24,700,000	23,900,000	23,100,000	22,300,000	21,500,000
GO School Bonds – Series 2006	Restricted Sales Tax	0	9,500,000	9,025,000	8,550,000	8,075,000
Public Improvement Bonds (2/3 Bonds)	General Fund	740,000	715,000	690,000	665,000	640,000
Park & Recreation Facility Bonds	General Fund	450,000	400,000	350,000	300,000	250,000
Installment Purchase – Hospital Renovation (Refinanced 10/2003)	GHS	2,174,306	1,792,587	1,396,228	984,664	557,313
Installment Purchase – Hospital Construction (January 2003)	GHS	1,930,556	1,763,889	1,597,222	1,430,555	1,263,888
Installment Purchase – Industrial Park Infrastructure	General Fund	467,126	380,581	290,725	197,432	100,569
Installment Purchase – Lyon Station Water Loop	Enterprise Fund	661,761	539,156	0	0	0
Installment Purchase – Hospital Window Renovations	GHS	0	1,481,608	1,406,193	1,327,727	1,246,089
Installment Purchase – Schools & E-911 Communications	Schools Capital & General Fund	0	0	3,712,518	3,418,034	3,123,550
Installment Purchase – Libraries***	General Fund	0	0	0	0	7,469,618
Installment Purchase – Elem. School **	School Capital & General Fund	0	0	0	0	16,185,157
Granville County Population		53,840	54,606	55,045	55,667 (est)	56,617 (est)

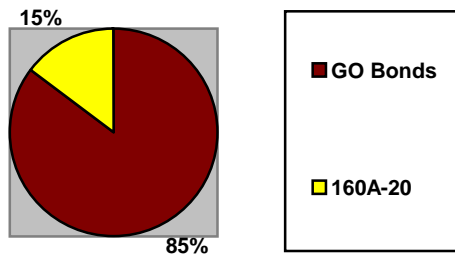
DEBT SERVICE

Debt Service Requirements

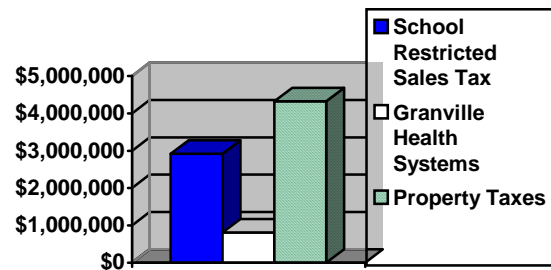
Issue Date	Final Pay Date	Debt Description	Actual Fiscal Year 2007-2008	Budget Fiscal Year 2008-2009	Budget Fiscal Year 2009-2010	Interest Rate	Type
5/96	5/11	So. Granville Industrial Park	103,437	103,437	103,437	3.790	160A-20
5/96	5/11	Lyon Station Water & Sewer	554,765	0	0	3.790	160A-20
05/99	9/11	Hospital – Renovation	457,139	457,139	457,139	3.770	160A-20
6/99	6/17	GO School Bonds – Series 1999	866,600	839,600	812,600	4.519	GO Bond
10/01	4/20	GO School Bonds – Series 2001	809,000	787,750	766,500	4.423	GO Bond
10/01	4/15	Park & Recreation Facilities Bonds	67,400	65,275	63,150	4.423	GO Bond
1/03	1/18	Hospital – Renovation	235,533	228,869	222,053	4.090	160A-20
6/05	5/23	GO School Bonds – Series 2005	1,784,500	1,760,500	1,736,500	4.074	GO Bond
6/05	5/23	Public Improvement Bonds	55,025	54,275	53,525	4.074	GO Bond
11/06	5/26	GO School Bonds – Series 2006	839,919	820,919	801,919	3.732	GO Bond
3/07	3/22	Hospital – Window Renovation	132,873	132,874	132,874	3.970	160A-20
11/07	11/22	Schools & Equipment	219,034	429,851	418,897	3.20	160A-20
7/09	TBD	Elementary School **	0	0	1,602,688	TBD	160A-20
7/09	TBD	County Library System **	0	0	890,382	TBD	160A-20
		Totals	\$ 6,125,225	\$ 5,680,489	\$ 8,061,664		

**** Note:** In November 2008, Granville County received voter approval to issue \$8,000,000 in General Obligation Bonds to fund library construction and renovations. The Board has also recommended \$17,000,000 for a new elementary school. These debts are slated to be issued in July 2009. Funds raised by the approved tax increase are shown on this schedule until financing terms are finalized.

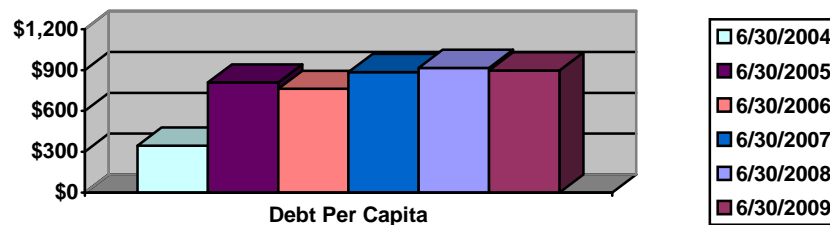
**Outstanding Debt by Type
As of June 30, 2009**



**Fiscal Year 2010 Debt Service
by Funding Source**



**Debt Per Capita
for the years ended**



<p style="text-align: center;">Department of Emergency Services Emergency Telephone System Fund (ETSF)</p>
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Description: The original intention of the E-911 fund was to make Enhanced 911 services available for all Granville County residents and visitors. This critical service allowed Telecommunicators to identify the caller's location without the caller verbally explaining the location of the incident. In March 2007, the Granville County E-911 Center achieved Wireless Phase II status, allowing our staff the ability to also see wireless phone caller location information, utilizing our new GIS mapping system.

History: In 1989 the General Assembly authorized counties and cities to impose a charge on telephone subscribers to pay for certain costs associated with E-911 services. The charge was collected by the local telephone company and remitted to the County. The funds were used either for non-recurring costs of establishing a system such as the lease or purchase of equipment, or to pay the charges associated with the continued operation of fixed-end equipment and charges imposed by the telephone company for the operation of the service. Both Embarq and Verizon provide telecommunication services to residents of Granville County. The telephone companies charged each subscriber \$0.83 per month to pay for E-911 services and remitted the revenue, minus a 1% service charge, to the County. In 1999, an E-911 Wireless Board was established to oversee the distribution of funds from cellular surcharges. This surcharge was \$0.80 per phone per month. The board distributed these funds to wireless companies and E-911 centers to cover the cost of wireless enhancement. The E-911 center used both funds to replace all existing telecommunications equipment while adding a new, dedicated generator and electrical system and Geographic Information System (GIS) for viewable land-line and wireless phone caller location abilities. Effective January 2008, the E-911 Wireless Board transitioned into the E-911 Board, facilitating *all* subscriber fee collections and allocations, both Wireline and Wireless, from the new, combined Emergency Telephone System Fund (ETSF). The subscriber fee also changed to \$0.70 or lower per each active voice communications service connection. The new E-911 Board will determine the rate depending on each county's eligible expenses. While the new E-911 Board has indicated that each county will not receive less funding than prior years, many of the previously funded E-911 Center expenses have now been deemed ineligible by the E-911 Board, adding pressure to the County's General Fund.

Future: As the County's wireless-user population grows, the requirement for additional Wireless trunks feeding the E-911 Center will increase. It is anticipated that two (2) additional trunks should be added in the upcoming years.

Granville County Emergency Telephone Fund (ETSF)

	ACTUAL 2006-07	ACTUAL 2007-08
Revenues		
Wireline		
911 Subscriber Fees	\$ 224,034	\$ 110,844
Interest on Investments	\$ 15,209	\$ 71
Grant Funding & Other Revenues	\$ 6,115	\$ 188
GIS Subscription Fees	\$ 19,750	\$ 16,650
Loan Proceeds		\$ 1,115,000
Appropriated Fund Balance		
Total	\$ 265,108	\$ 1,242,753

Wireless		
State Wireless Surcharge*	\$ 253,315	\$ 367,042
Interest on Investments	\$ 18,604	\$ 12,879
GIS Subscription Fees		
Loan Proceeds		
Appropriated Fund Balance		
Total	\$ 271,919	\$ 379,921

Total Revenues \$ 537,027 \$ 1,622,674

Expenditures

Wireline		
Operating		
Equipment Maintenance	\$ 110,323	\$ 57,855
Phone	\$ 111,642	\$ 48,361
Foreign Language Support	\$ 575	\$ 1,081
Street Signs	\$ 26,224	\$ 11,745
Pagers	\$ 429	\$ 28
Utilities	\$ 1,466	\$ 369
911 Center Upgrade	\$ 1,098,902	\$ 396,103
Addressing Coordinator (MSAG)	\$ 36,328	\$ 19,776
Transfer to County General Fund	\$ -	
Routine Capital	\$ -	\$ 4,864
Total	\$ 1,385,889	\$ 540,182

Wireless		
Operating		
Equipment Maintenance	\$ 4,390	\$ 47,551
Phone	\$ 9,943	\$ 72,019
Foreign Language Support	\$ 575	\$ 1,788
911 Center Upgrade	\$ 259,686	\$ 39,281
Addressing Coordinator (GIS)	\$ -	
Street Signs	\$ -	
GIS Contracted Svc.	\$ 36,383	\$ 8,050
Due to Debt Service	\$ -	
Routine Capital	\$ -	\$ 1,676
GIS Module	\$ -	
Training	\$ -	
Total	\$ 310,977	\$ 170,365

Total Expenditures \$ 1,696,866 \$ 710,547

Projected Fund Balances

Wireline	\$ (702,571)	\$ -
Wireless	\$ 472,529	\$ 682,085

	Original ↓ Budget 2008-09	Amended ↓ Budget 2008-09	Approved ↓ Budget 2009-10
Revenues			
ETSF Revenues from 911 Board	\$ 224,750	\$ 224,750	\$ 180,000
Interest on Investments	\$ 5,000	\$ 5,000	\$ 4,400
Other Revenues	\$ -	\$ -	\$ -
Appropriated Fund Balance	\$ -	\$ -	\$ -

Total Revenues \$ 229,750 \$ 229,750 \$ 184,400

Expenditures

Operating			
Equipment Maintenance	\$ 75,000	\$ 75,000	\$ 59,000
Phone	\$ 123,000	\$ 123,000	\$ 119,000
Foreign Language Support	\$ 2,000	\$ 2,000	\$ 1,200
Registration & Training	\$ 2,750	\$ 2,750	\$ 2,000
Street Signs	\$ 25,000	\$ -	\$ -
Travel	\$ -	\$ -	\$ 1,200
Other Operating Expenditures	\$ -	\$ 25,000	\$ -
Capital Outlay	\$ 2,000	\$ 2,000	\$ 2,000

Total Expenditures \$ 229,750 \$ 229,750 \$ 184,400

Projected Fund Balances

Fund Balance	\$ 682,085	\$ 682,085	\$ 682,085
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* Note: The Wireless and Wireline subscriber funds have transitioned into the Emergency Telephone System Fund (ETSF), effective January 1, 2008. This view of fiscal year revenue and expenditures is based on current information provided by the 911 Board, administrators of the ETSF. The county 911 Center Manager and Finance Director will continue to monitor the progress of the 911 Board and their list of eligible ETSF expenses updating this document as required. A meaningful 5-year forecast will not be possible until more ETSF variables are resolved.

CAPITAL IMPROVEMENT PROGRAM (CIP)

Since 1997, the Board of Commissioners has relied on the Capital Improvement Program Fund (CIP) as a financial management tool to identify and set aside funds for future capital needs. The Fund allows the County Commissioners to set aside funds over several years for construction projects. Examples include the new animal shelter and future EMS stations. By using a “pay as you go” strategy, the cost of borrowing is avoided. The CIP’s major revenue source is annual appropriations from the General Fund.



A unique element of the Granville County CIP is that a target fund balance of \$2 million was identified when the fund was originally established. The purpose of the target fund balance is to generate interest earnings that could be used to maintain the County’s 20 plus buildings and facilities. The fund balance listed in the amended budget, however, bears some explanation as it relates to prior year and future year fund balances. The fund balance listed in the amended budget column and in future year columns is considered undesignated fund balance. Prior year fund balances are based on audited statements and show funds remaining in the CIP based on actual revenues and expenditures. Many of the CIP projects are sinking fund projects which means funds are set aside several years in advance in small installments to build up to the estimated total project expenditure that will happen in a future year. Because these funds are designated for specific projects they cannot be used for other projects. These sinking funds do however remain in the CIP fund and help earn interest. It is estimated that \$1.8M in CIP project expenditures will occur in fiscal year 2008-2009. This will result in an approximate fund balance of \$544,994 at the end of fiscal year 2008-2009.

Due to budget constraints in fiscal year 2009-2010 and the previous year, several new projects scheduled for implementation have been deferred to later years. Fiscal year 2009-2010 marks the second year the contribution from the General Fund to the CIP has also been reduced. This reduction has a noticeable impact on future project funding levels and has reduced fund balance well below the target level creating a point of concern for the County. Future budgets will look to restore funding levels as soon as possible to minimize these impacts.

Overview of projects expected to be completed during fiscal year 2009-2010:

- Courthouse Projects: \$123,750 to renovate the interior of the Courthouse. This will complete the renovation of the Courthouse that began in FY 07-08 with a new roof, window renovations, and exterior painting and renovations.
- Government Center and Annex: \$34,000 to fund general building repairs such as painting, tile repair, carpet replacement, and other routine repairs.
- Emergency Services: \$34,000 for renovations and \$6,500 for a bay heater for the Creedmoor EMS Station.
- Senior Center: \$20,000 for window repairs and sealing to improve energy efficiency and overall maintenance of the Orange Street Facility. \$3,500 to fund replacement carpet is also included in this category.

- Library System: \$3,000 is included for ADA improvements.
- Wall Street Complex: \$3,000 is reserved for general building repairs as needed and \$5,000 earmarked for telephone system replacement.
- Granville Athletic Park: \$24,300 to add bird screening at the newly constructed pavilion, scoreboards for new multi-purpose fields, site fencing, and safety hold-backs for retractable backboards at the sports pavilion..
- Harris Exhibit Hall: \$30,000 to replace asphalt-shingle roof and replace exterior trim and paint.
- Other Projects: \$74,575 for other general projects, which includes roof maintenance, automation/GIS projects, HVAC repairs, and parking lot repairs.

Overview of significant projects planned for future years:

Currently the County is earmarking funds for a future Detention Center expansion. Specific plans have not been drafted; however, current capacity levels may require the future expansion.

Types of Projects:

Each project funded for fiscal year 2009-2010 is identified by one of two types; Routine (R) or Major (M). Routine projects primarily are for the upkeep of facilities or reserves based on outside agreements. These items typically do not significantly extend the life of facilities, however should the projects not be completed the life of the facilities could be reduced.

Projects identified as Major typically increase the value or life the facility. These projects can improve energy efficiency, reduce operating cost, or extend the life of the facility.

**Granville County
Capital Improvement Plan (CIP)
FY 2009-2010 Budget**

TYPE		Actual	Actual	Amended Budget	Approved				
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Revenues									
	Interest on Reserve	\$154,668	\$111,896	\$100,000	\$10,000	\$10,000	\$15,000	\$25,000	\$40,000
	Transfer from General Fund	\$375,770	\$275,000	\$105,000	\$100,000	\$400,000	\$400,000	\$500,000	\$500,000
	Transfer from Capital Projects Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Grant Funds/Intergovernmental	\$47,228	\$0	\$431,489	\$0	\$0	\$0	\$0	\$0
	Register of Deeds Automation Fund	\$0	\$0	\$70,000	\$0	\$0	\$0	\$45,000	\$0
	Debt Financing Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Revenues	\$0	\$500	\$0	\$0	\$0	\$0	\$0	\$0
	Appropriated Fund Balance	\$0	\$0	\$1,093,367	\$251,625	\$0	\$0	\$0	\$0
	Total	\$577,666	\$387,396	\$1,799,856	\$361,625	\$410,000	\$415,000	\$570,000	\$540,000

Summary of Expenditures									
	Courthouse	\$20,848	\$325,691	\$153,520	\$123,750	\$29,000	\$41,500	\$53,500	\$41,000
	Government Center and Annex	\$51,596	\$44,468	\$256,425	\$34,000	\$180,000	\$112,000	\$86,500	\$61,500
	Emergency Services Facilities	\$101,875	\$418,383	\$69,785	\$40,500	\$15,000	\$15,000	\$10,000	\$10,000
	Senior Centers	\$4,441	\$1,260	\$56,500	\$23,500	\$9,000	\$7,000	\$9,000	\$7,000
	Granville County Library System	\$50,662	\$0	\$68,500	\$3,000	\$3,000	\$10,000	\$0	\$0
	Wall Street Office Complex	\$0	\$29,829	\$5,600	\$8,000	\$5,000	\$3,000	\$8,000	\$28,000
	Water and Sewer Projects	\$199,946	\$6,893	\$31,750	\$0	\$0	\$0	\$0	\$0
	Other Projects	\$490,626	\$422,932	\$1,157,776	\$128,875	\$63,500	\$54,500	\$109,000	\$55,000
	Total	\$919,994	\$1,249,456	\$1,799,856	\$361,625	\$304,500	\$243,000	\$276,000	\$202,500

Fund Balance * target of \$2,000,000	\$2,500,419	\$1,638,361	\$544,994	\$293,369	\$398,869	\$570,869	\$864,869	\$1,202,369
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Summary of Projects

Courthouse Projects									
M	Courthouse Paint - Int./Ext	\$3,250	\$0	\$30,000	\$0	\$2,000	\$2,000	\$5,000	\$5,000
	Courthouse Interior Renovations	\$0	\$850	\$70,000	\$123,750	\$2,000	\$2,000	\$5,000	\$5,000
	Courthouse Roof	\$898	\$94,208	\$13,500	\$0	\$25,000	\$25,000	\$25,000	\$25,000
	Courthouse Windows	\$1,800	\$230,633	\$20	\$0	\$0	\$0	\$0	\$0
	District Courtroom chairs/benches	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$0
	Integrated LRS - ROD	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Phone System - ROD	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Elevator Safety Devices	\$11,930	\$0	\$20,000	\$0	\$0	\$7,500	\$7,500	\$0
	Courthouse - Carpet/Tile	\$2,970	\$0	\$20,000	\$0	\$0	\$0	\$6,000	\$6,000
	Total	\$20,848	\$325,691	\$153,520	\$123,750	\$29,000	\$41,500	\$53,500	\$41,000

Granville County
Capital Improvement Plan (CIP)
FY 2009-2010 Budget

TYPE		Actual	Actual	Amended Budget	Approved					
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	
		Government Center and Annex								
R	Fuel Pump Improvements	\$0	\$0	\$17,625	\$0	\$0	\$0	\$0	\$0	
	Detention Center/ Mag Office Ren	\$0	\$0	\$0	\$0	\$2,000	\$2,000	\$5,000	\$5,000	
	Detention Center - Expansion	\$0	\$0	\$90,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000	
	Detention Center - Security	\$0	\$0	\$0	\$0	\$2,000	\$2,000	\$2,500	\$2,500	
	Detention Center - Roof	\$143	\$30,619	\$36,000	\$0	\$25,000	\$25,000	\$25,000	\$0	
	Detention Center - Kitchen HVAC	\$18,134	\$1,197	\$9,100	\$0	\$0	\$20,000	\$0	\$0	
	Detention Center - General Repairs	\$0	\$0	\$22,000	\$10,000	\$15,000	\$5,000	\$0	\$0	
	Sheriff's PAK Software & 5 Yr. Maint.	\$0	\$0	\$0	\$0	\$72,000	\$0	\$0	\$0	
	General Building Repairs	\$0	\$0	\$5,000	\$20,000	\$0	\$0	\$0	\$0	
R	Carpet Replacement	\$3,644	\$1,278	\$2,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	
	ADA Improvements - DSS	\$0	\$0	\$7,500	\$0	\$0	\$4,000	\$0	\$0	
	Renovation/Repairs - DSS	\$0	\$0	\$15,000	\$0	\$10,000	\$0	\$0	\$0	
	Accounting System/Admin Server	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Sheriff - Evidence Room Renovation	\$4,877	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Space Needs Study	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	
	Meeting Room - Audiovisual	\$2,554	\$7,102	\$2,200	\$0	\$0	\$0	\$0	\$0	
	Mast Building - Demolition/Paving	\$22,244	\$4,272	\$0	\$0	\$0	\$0	\$0	\$0	
	Total	\$51,596	\$44,468	\$256,425	\$34,000	\$180,000	\$112,000	\$86,500	\$61,500	
	Emergency Services Facilities									
	R	Station 1 Garage Addition/Repair	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$0	\$0
		Creedmoor EMS Station Renovations	\$0	\$0	\$29,950	\$34,000	\$0	\$0	\$0	\$0
Animal Shelter/ Prison Camp Renovation		\$14,059	\$32,365	\$17,705	\$0	\$0	\$0	\$0	\$0	
Relocate EMS - Central		\$1,250	\$0	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000	
Facilities Study		\$0	\$0	\$12,000	\$0	\$0	\$0	\$0	\$0	
New Station - Wilton Area		\$18,166	\$386,018	\$130	\$0	\$0	\$0	\$0	\$0	
Radio System Improvements		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
R	Creedmoor EMS Station - Bay Heater	\$3,380	\$0	\$0	\$6,500	\$0	\$0	\$0	\$0	
	Stovall Improvements	\$65,020	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Total	\$101,875	\$418,383	\$69,785	\$40,500	\$15,000	\$15,000	\$10,000	\$10,000	
Senior Centers/Area Mental Health										
R	Orange Street - Repair	\$452	\$0	\$0	\$0	\$2,000	\$0	\$2,000	\$0	
	Carpet/Repairs	\$3,989	\$0	\$5,000	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	
	Paint Exterior - Senior Center	\$0	\$0	\$22,500	\$0	\$0	\$0	\$0	\$0	
M	Senior Ctr - Window Repair and Sealing	\$0	\$0	\$17,000	\$20,000	\$0	\$0	\$0	\$0	
	Interior Renovation - Paint	\$0	\$1,260	\$12,000	\$0	\$3,500	\$3,500	\$3,500	\$3,500	
	Total	\$4,441	\$1,260	\$56,500	\$23,500	\$9,000	\$7,000	\$9,000	\$7,000	
Granville County Library System										
R	Roof Repair - R.H. Thornton	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	
	ADA Improvements	\$0	\$0	\$3,000	\$3,000	\$3,000	\$0	\$0	\$0	
	Gates Foundation Grant Project	\$774	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	LSTA Grant Project	\$39,888	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Interior Improvments - HVAC	\$0	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0	
	Thornton Facility - Addition	\$10,000	\$0	\$60,500	\$0	\$0	\$0	\$0	\$0	
	Total	\$50,662	\$0	\$68,500	\$3,000	\$3,000	\$10,000	\$0	\$0	

**Granville County
Capital Improvement Plan (CIP)
FY 2009-2010 Budget**

TYPE		Actual	Actual	Amended Budget	Approved				
		FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14
Wall Street Complex - CES/Probation									
	Roof Repair	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
R	Telephone System - CES	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0
R	General Building Renovation	\$0	\$2,773	\$5,600	\$3,000	\$5,000	\$3,000	\$3,000	\$3,000
	Interior Renovations	\$0	\$27,056	\$0	\$0	\$0	\$0	\$5,000	\$0
	Total	\$0	\$29,829	\$5,600	\$8,000	\$5,000	\$3,000	\$8,000	\$28,000
Water and Sewer Projects									
	Hester Road Water Project	\$0	\$0	\$16,750	\$0	\$0	\$0	\$0	\$0
	Water and Sewer Master Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Stovall Water Line Improvements	\$198,046	\$1,893	\$0	\$0	\$0	\$0	\$0	\$0
	Wilton Water Tank Maintenance	\$1,900	\$5,000	\$15,000	\$0	\$0	\$0	\$0	\$0
	Total	\$199,946	\$6,893	\$31,750	\$0	\$0	\$0	\$0	\$0
Other Projects									
	UDO/Land Development Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
R	Tolar/Oak Hill Community Center	\$33,793	\$278,760	\$101,400	\$1,800	\$2,000	\$2,000	\$2,000	\$2,000
	GMC Strategic Study	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Wilton Slopes Park Project	\$2,746	\$8,651	\$260,757	\$0	\$5,000	\$0	\$5,000	\$0
	Election System Upgrade	\$54,238	\$0	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
	Elections Site (HAVA grant)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
M	Museum Roof and Exterior Repairs	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0
	Radio System Enhancement	\$119,206	\$53,101	\$20,000	\$0	\$0	\$0	\$0	\$0
	HRSA Bioterrorism Grant Project	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
R	Countywide Automation/GIS Improv.	\$25,163	\$12,165	\$22,000	\$10,000	\$5,000	\$5,000	\$5,000	\$5,000
	Library Building Fund	\$0	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0
	Water Supply Pond Improv. - Park	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0
	Lightning Detection & Warning System	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0
R	Jonesland Environmental Park/GAP	\$0	\$0	\$0	\$24,300	\$5,000	\$5,000	\$5,000	\$5,000
	Watkins Barn	\$75,397	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Watkins Barn Parking Lot Construction	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
	GAP - Phase II/Transfer to Park Project	\$0	\$0	\$85,019	\$0	\$0	\$0	\$0	\$0
	South Granville Admin Building	\$11,234	\$754	\$47,100	\$0	\$4,000	\$0	\$4,000	\$0
R	HVAC Repairs	\$1,739	\$13,577	\$10,000	\$10,000	\$15,000	\$15,000	\$15,000	\$15,000
R	Maintenance of Roofs	\$8,170	\$561	\$10,000	\$45,275	\$10,000	\$10,000	\$10,000	\$10,000
R	Maintenance of Parking Lots	\$3,850	\$2,100	\$15,000	\$7,500	\$7,500	\$7,500	\$8,000	\$8,000
	Certainited Road Project	\$125,765	\$0	\$210,000	\$0	\$0	\$0	\$0	\$0
	Greenway Project - CMAQ Match	\$1,395	\$681	\$225,000	\$0	\$0	\$0	\$0	\$0
	Southern Livestock Arena	\$107	\$12,490	\$0	\$0	\$0	\$0	\$0	\$0
	Adequate Public Facilities Ordinance	\$27,823	\$16,092	\$0	\$0	\$0	\$0	\$0	\$0
	Register of Deeds - Scanning Project	\$0	\$0	\$70,000	\$0	\$0	\$0	\$45,000	\$0
	Orange Street Community Center Roof	\$0	\$0	\$1,500	\$0	\$0	\$0	\$0	\$0
	Total	\$490,626	\$422,932	\$1,157,776	\$128,875	\$63,500	\$54,500	\$109,000	\$55,000

VEHICLE REPLACEMENT PROGRAM (VeRP)

One of the most important expenditures for Granville County Government is for the timely replacement of vehicles and rolling stock. The public safety departments rely on vehicles as a critical tool in life and death situations. The Granville County Board of Commissioners created the Vehicle Replacement Program – or VeRP – to ensure that sufficient funds are available to replace patrol cars, ambulances, animal control officers' vehicles, and emergency management vehicles in a systematic manner.



The VeRP is a financial management tool. Setting money aside in a separate fund essentially allows the Commissioners to provide a regular and predictable stream of funds, rather than experiencing large fluctuations in funding that may be difficult to generate in tough financial times. In some years the fund may carry a large surplus, only to be spent in a subsequent year. Meanwhile, the amount appropriated by the Board may remain relatively constant.

Vehicle purchases for newly funded positions are generally included in the General Fund as a service expansion. Once the position is funded, the vehicle is included in the VeRP for eventual replacement. Patrol cars are generally replaced in the fifth year, van style ambulances are generally replaced in the fourth year, truck style ambulances are replaced in the fifth year, and other vehicles are replaced in the fourth year. The actual replacement year may fluctuate with mileage and condition of the vehicle. Once the vehicle is eligible for replacement, the department manager and county manager consider whether to defer the replacement for each vehicle on a case-by-case basis.

Revenues available to the fund consist of an annual appropriation from the General Fund, investment earnings on the available fund balance, and proceeds from the sale of surplus vehicles. Total revenues approved for fiscal year 2009-2010 are \$305,000. Vehicles eligible for replacement include one Ambulance in EMS, one Quick Response Vehicle in EMS, one truck in Inspections, and seven vehicles in the sheriff's department. \$72,500 is shown as appropriated from fund balance for fiscal year 2009-2010. Due to budget constraints, the funding for fiscal year 2008-2009 was reduced, resulting in several vehicle purchases being deferred. Vehicles deferred last year included, one Quick Response Vehicle (QRV) in EMS, four patrol cars in the sheriff's department, one crime scene truck in the sheriff's department, one truck for inspections, and one animal control truck. While a few of these vehicles are included in the 2009-2010 budget, not all deferred vehicles could be funded for replacement due to the current economic conditions. The funding plan shows the necessary contributions needed in order to return to the full replacement program by fiscal year 2013-2014.

The schedule on the following pages includes all County-owned vehicles and the anticipated replacement of those designated as front-line vehicles. The abbreviation "NSFR" denotes those vehicles "not scheduled for replacement", although they are often kept as spare vehicles. Vehicles assigned to the enterprise fund, Solid Waste Management, are funded directly from those funds.

FY 2009-2010 Proposed Vehicle Replacement Schedule

Summary Revenues and Expenditures

	Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
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REVENUES:

Contributions from general fund	\$374,500	\$555,000	\$122,359	\$300,000	\$550,000	\$600,000	\$500,000	\$525,000
Contributions from other funds	\$0	\$0	\$0	\$0	\$18,150	\$0	\$0	\$0
Investment earnings	\$0	\$0	\$10,000	\$5,000	\$5,000	\$1,165	\$775	\$1,860
Sale of fixed assets & Insurance Reimbursements	\$6,652	\$1,228	\$45,320	\$0	\$18,000	\$30,100	\$23,000	\$15,600
Use of fund balance	\$0	\$0	\$80,690	\$72,500	\$0	\$0	\$0	\$0

Total Revenues	\$381,152	\$556,228	\$258,369	\$377,500	\$591,150	\$631,265	\$523,775	\$542,460
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EXPENDITURES:

Emergency Medical Services (EMS)	\$92,251	\$256,333	\$98,952	\$166,500	\$219,000	\$227,000	\$180,000	\$190,000
Animal Control Services	\$29,961	\$17,825	\$538	\$0	\$20,900	\$46,200	\$24,000	\$0
Emergency Management Department	\$0	\$27,807	\$0	\$0	\$0	\$0	\$33,000	\$0
Inspections Department	\$14,172	\$13,361	\$0	\$19,000	\$21,500	\$23,000	\$24,500	\$26,000
Parks and Recreation Department	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sheriff's Department	\$182,380	\$228,206	\$153,879	\$182,000	\$376,000	\$346,500	\$239,750	\$302,000
Detention Center	\$0	\$24,500	\$0	\$0	\$0	\$0	\$0	\$31,275
Cooperative Extension	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Social Services Department	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Senior Services Department	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Services & Fleet Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Solid Waste Operations	\$0	\$0	\$0	\$0	\$18,150	\$0	\$0	\$0
Fleet Management	\$2,477	\$2,306	\$5,000	\$10,000	\$10,000	\$10,000	\$12,000	\$15,000

Total Expenditures	\$321,241	\$570,338	\$258,369	\$377,500	\$665,550	\$652,700	\$513,250	\$564,275
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Fund Balance	\$275,238	\$261,128	\$180,438	\$107,938	\$33,538	\$12,103	\$22,628	\$813
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FY 2009-2010 Proposed Vehicle Replacement Schedule

Emergency Medical Services (EMS) currently maintains seven (9) front-line vehicles, six (8) box style ambulances and one (1) truck used as a Quick Response Vehicle (QRV). The department also maintains six (3) van style back-up ambulances and two (2) staff vehicles used for addressing and administration. These five autos are not scheduled for replacement. When possible, the box style ambulances are remounted on new chassis providing a lower replacement cost. Several box style ambulances are scheduled for full replacement. This allows them to replace the old van style back-ups with box style back-ups by the year 2014. The actual replacement year may fluctuate with mileage and condition of the vehicle.

Emergency Medical Services			Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted			\$92,251	\$256,333	\$98,952	\$166,500	\$219,000	\$227,000	\$180,000	\$190,000
Number of Vehicles Purchased or Scheduled for Purchase			1 - new	2-new 1-remount	1 - new	1- new 1-QRV	1-new 1-remount	1-new 1-remount	2 - remounts	2 - remounts
Department Vehicle Inventory										
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost
3905	61203-R	1994	Ford	Ambulance	Ambulance	n/a	EMS - backup	7919	NSFR	\$ -
6570	31787-S	1996	Ford	Crown Victoria	Private Passenger	n/a	EMS-Addressing	7398	NSFR	\$ -
5001	89685-R	1997	Ford	Ambulance	Ambulance	n/a	EMS - backup	7919	NSFR	\$ -
7795	37635-S	1997	Ford	Explorer	Truck	n/a	EMS - Admin	7919	NSFR	\$ -
6363	10344-S	1998	Ford	Ambulance	Ambulance	n/a	EMS - backup	7919	NSFR	\$ -
7202	46395-S	2002	Ford	Ambulance	Ambulance	n/a	EMS	7919	FY 2009-2010	\$ 130,000
3490	59068-S	2003	Ford	Ambulance	Ambulance	n/a	EMS	7919	FY 2010-2011	\$ 135,000
6467	62796-S	2005	Chevrolet	Truck	Light Truck	n/a	EMS - QRV	01499	FY 2009-2010	\$ 36,500
6568	63807S	2005	Ford	Ambulance	Ambulance	n/a	EMS	7919	FY 2010-2011	\$ 84,000
2548	82803S	2006	Ford	E-450	Truck	n/a	EMS	01499	FY 2011 - 2012	\$ 140,000
8969	71776S	2006	Ford	Ambulance	Ambulance	n/a	EMS	7919	FY 2011 - 2012	\$ 87,000
3374	92847-S	2007	Pace	Trailer	Trailer - Over 2000	n/a	EMS	68499	NSFR	\$ -
4206	94558-S	2007	Chevrolet	Ambulance	Ambulance	n/a	EMS	7919	FY 2012 - 2013	\$ 90,000
5786	91379S	2007	Ford	E-450 Amb.	Ambulance	n/a	EMS	7919	FY 2012 - 2013	\$ 90,000
2597		2008	Ford	E-450 Amb.	Ambulance	n/a	EMS	7919	FY 2013 - 2014	\$ 95,000
9900		2008	Ford	E-450 Amb.	Ambulance	n/a	EMS	7919	FY 2013 - 2014	\$ 95,000

FY 2009-2010 Proposed Vehicle Replacement Schedule

Animal Control currently maintains four (4) front-line trucks and one (1) secondary truck. Front-line trucks are typically replaced in the fourth year of operation. The actual replacement year may fluctuate with mileage and condition of the vehicle. Once the vehicle is eligible for replacement, the department manager and County Manager consider whether to defer the replacement for each vehicle on a case-by-case basis. Due to funding constraints identified in fiscal year 2009-2010, the administrative staff is recommending that the replacement of the truck purchased in 2005 be deferred until fiscal year 2010-2011.

Animal Control			Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted			\$29,961	\$17,825	\$538	\$0	\$20,900	\$46,200	\$24,000	\$0
Number of Vehicles Purchased or Scheduled for Purchase			2	1	0	0	1	2	1	0
Department Vehicle Inventory										
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost
4183	71480-R	1996	Ford	Truck	Light Truck	n/a	Animal Control	01499	NSFR	\$ -
6833	56632-S	2004	Chevrolet	Truck	Light Truck	n/a	Animal Control	01499	FY 2011	\$ 20,900
8776	85512-S	2007	Chevrolet	Truck	Light Truck	n/a	Animal Control	01499	FY 2012	\$ 23,100
8903	85511-S	2007	Chevrolet	Truck	Light Truck	n/a	Animal Control	01499	FY 2012	\$ 23,100
288		2008	Chevrolet	Truck	Light Truck	n/a	Animal Control	01499	FY 2013	\$ 24,000

Emergency Management currently maintains one (1) front-line auto and two (2) secondary vehicles, one of which is a camper trailer used as a mobile command unit. Front-line vehicles are typically replaced in the fourth or fifth year of operation. The actual replacement year may fluctuate with mileage and condition of the vehicle. Once the vehicle is eligible for replacement, the department manager and County Manager consider whether to defer the replacement for each vehicle on a case-by-case basis. The department also has use of a Forestry truck to pull the camper trailer, however title for this truck remains with the Forestry Service. The County insures and maintains the truck under a 2008 agreement.

Emergency Management			Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted			\$0	\$27,807	\$0	\$0	\$0	\$0	\$33,000	\$0
Number of Vehicles Purchased or Scheduled for Purchase			0	1	0	0	0	0	1	0
Department Vehicle Inventory										
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost
0694	87914-S	2006	Layton	Nomad	Camper Trailer	n/a	Emergency	Unknown	NSFR	\$ -
7977	7607-S	2006	Chevrolet	Truck	Light Truck	n/a	Emergency	01499	NSFR	\$ -
8654	96013-S	2008	Ford	Expedition	Light Truck	n/a	Emergency	01499	FY 2013	\$ 33,000

FY 2009-2010 Proposed Vehicle Replacement Schedule

The Inspections Department maintains five (5) front-line trucks. Front-line trucks are typically replaced in the fifth year of operation. The actual replacement year may fluctuate with mileage and condition of the vehicle. Once the vehicle is eligible for replacement, the department manager and County Manager consider whether to defer the replacement for each vehicle on a case-by-case basis. Replaced trucks, if in good condition are typically re-tasked to the Parks or General Services departments. Due to funding constraints identified in fiscal year 2009-2010, the administrative staff is recommending that the replacement of the truck purchased in 2005 be deferred until fiscal year 2010-2011.

Inspections			Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted			\$14,172	\$13,361	\$0	\$19,000	\$21,500	\$23,000	\$24,500	\$26,000
Number of Vehicles Purchased or Scheduled for Purchase			1	1	0	1	1	1	1	1
Department Vehicle Inventory										
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost
9928	44198-S	2003	Ford	Truck	Sedan	Inspection	Inspection	7398	FY 2009-2010	\$ 19,000
3462	57995-S	2005	Chevrolet	Truck	Light Truck	Inspection	Inspection	01499	FY 2010-2011	\$ 21,500
4620	TY12407	2005	Chevrolet	Truck	Light Truck	Inspection	Inspection	01499	FY 2011-2012	\$ 23,000
8160	85625-S	2007	Chevrolet	Truck	Light Truck	Inspection	Inspection	01499	FY 2012-2013	\$ 24,500
4833	96240-S	2008	Ford	Truck	Light Truck	Inspection	Inspection	01499	FY 2013-2014	\$ 26,000

The Parks and Recreation Department maintains one (1) truck for the daily operations of the park. In addition to this truck, the Parks department also maintains several pieces of large equipment including a large and small commercial mower, compact utility tractor, and a reel mower. Since these items are not rolling stock used on the road they are not on this schedule, however this fund is used to plan and monitor the purchase of these items. The truck used by this department is not scheduled for replacement. Typically, when trucks are replaced in the Inspections department, the replaced truck is usually re-tasked to the Parks or General Services department.

Parks and Recreation Department			Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Number of Vehicles Purchased or Scheduled for Purchase			0	0	0	0	0	0	0	0
Department Vehicle Inventory										
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost
0488	19780-T	1997	Falcon	Trailer	Trailer - Over 2000	General	GAP - Park	68499	NSFR	\$ -
0972	19781-T	1997	Falcon	Trailer	Trailer - Over 2000	General	GAP - Park	68499	NSFR	\$ -
5891	37347-S	2002	Ford	Truck	Light Truck	Inspection	GAP - Park	01499	NSFR	\$ -

FY 2009-2010 Proposed Vehicle Replacement Schedule

The Sheriff's Department currently maintains forty-five (45) front-line vehicles, five (5) secondary vehicles, and a trailer. Typically, the Sheriff's patrol cars are replaced in the fifth or sixth year of operations. The actual replacement year may fluctuate with mileage and condition of the vehicle. Once the vehicle is eligible for replacement, the department manager and County Manager consider whether to defer the replacement for each vehicle on a case-by-case basis. When older autos are replaced, the Sheriff and the County Manager review the vehicles coming off line for possible Sheriff's back-up cars, or possible transfer to other departments, for county fleet autos, or for use as spare parts. Due to funding constraints identified in fiscal year 2009-2010, the administrative staff is recommending that the replacement of four (6) 2004 patrol cars and the 2004 Dodge Sedan. The Dodge Durango will be recommended for replacement in fiscal year 2010-2011. Because of deferrals due to budget constraints in 2008-2009 and 2009-2010, the replacement schedule is adjusted to recover the integrity of the model by 2012-2013, but will require significant funding to the Vehicle Replacement Schedule over the 2010-2011 and 2011-2012 fiscal years.

Sheriff			Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted			\$182,380	\$228,206	\$153,879	\$182,000	\$376,000	\$346,500	\$239,750	\$302,000
Number of Vehicles Purchased or Scheduled for Purchase			9	10	6	7	13	11	7	8
Department Vehicle Inventory										
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost
					Police Private	n/a	Sheriff's	7911	NSFR	\$ -
					Police Commercial	n/a	Sheriff's	7912	NSFR	\$ -
					Police Private	n/a	Sheriff's	7911	NSFR	\$ -
					Police Private	n/a	Sheriff's	7911	NSFR	\$ -
					Police Private	n/a	Sheriff's	7911	NSFR	\$ -
					Police Private	n/a	Sheriff's	7911	FY 2009-2010	\$ 26,000
6873	50294-S	2004	Dodge	Durango	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 34,000
6934	50039-S	2004	Ford	Patrol Car	Police Private	n/a	Sheriff's	7911	FY 2009-2010	\$ 26,000
6935	50038-S	2004	Ford	Patrol Car	Police Private	n/a	Sheriff's	7911	FY 2009-2010	\$ 26,000
6936	50035-S	2004	Ford	Patrol Car	Police Private	n/a	Sheriff's	7911	FY 2009-2010	\$ 26,000
6937	50037-S	2004	Ford	Patrol Car	Police Private	n/a	Sheriff's	7911	FY 2009-2010	\$ 26,000
6938	50036-S	2004	Ford	Patrol Car	Police Private	n/a	Sheriff's	7911	FY 2009-2010	\$ 26,000
6940	SST-1309	2004	Ford	Patrol Car	Police Private	n/a	Sheriff's	7911	FY 2009-2010	\$ 26,000

FY 2009-2010 Proposed Vehicle Replacement Schedule

Sheriff (Continued)	VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost
	3171	88462S	2005	International	Travel Trailer	Trailer - Over 10,000	n/a	Sheriff's		NSFR	\$ -
	4567	62395-S	2005	Ford	4S	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 28,500
	4568	62397-S	2005	Ford	4S	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 28,500
	4569	62391-S	2005	Ford	4S	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 28,500
	4570	62394-S	2005	Ford	4S	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 28,500
	4571	37359-S	2005	Ford	4S	Police Private	n/a	Sheriff's	7398	FY 2010-2011	\$ 28,500
	4572	62392-S	2005	Ford	4S	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 28,500
	4573	63235-S	2005	Ford	4S	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 28,500
	4574	62393-S	2005	Ford	4S	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 28,500
	4576	TVB-7510	2005	Ford	4S	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 28,500
	4577	TVJ-3726	2005	Ford	4S	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 28,500
	5840	66095-S	2005	Ford	4S	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 28,500
	5842	66096-S	2005	Ford	4S	Police Private	n/a	Sheriff's	7911	FY 2010-2011	\$ 28,500
	2514	77325-S	2006	Ford	Sedan	Police Private	n/a	Sheriff's	7911	FY 2011-2012	\$ 31,500
	2515	77323-S	2006	Ford	Sedan	Police Private	n/a	Sheriff's	7911	FY 2011-2012	\$ 31,500
	2516	77324-S	2006	Ford	Sedan	Police Private	n/a	Sheriff's	7911	FY 2011-2012	\$ 31,500
	2517	VSD-7280	2006	Ford	Sedan	Police Private	n/a	Sheriff's	7911	FY 2011-2012	\$ 31,500
	3739	USD7279	2006	Ford	MP	Police Private	n/a	Sheriff's	7911	FY 2011-2012	\$ 31,500
	4638	78177-S	2007	Ford	Sedan	Police Private	n/a	Sheriff's	7911	FY 2011-2012	\$ 31,500
	4639	78176-S	2007	Ford	Sedan	Police Private	n/a	Sheriff's	7911	FY 2011-2012	\$ 31,500
	4640	78173-S	2007	Ford	Sedan	Police Private	n/a	Sheriff's	7911	FY 2011-2012	\$ 31,500
	4641	78175-S	2007	Ford	Sedan	Police Private	n/a	Sheriff's	7911	FY 2011-2012	\$ 31,500
	4642	WSD-7468	2007	Ford	Sedan	Police Private	n/a	Sheriff's	7911	FY 2011-2012	\$ 31,500
	7849	78479-S	2007	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2011-2012	\$ 31,500
	6069	93419-S	2008	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2012-2013	\$ 34,250
	6070	93422-S	2008	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2012-2013	\$ 34,250
	6071	93426-S	2008	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2012-2013	\$ 34,250
	6072	93421-S	2008	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2012-2013	\$ 34,250
	6073	93420-S	2008	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2012-2013	\$ 34,250
	6074	93424-S	2008	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2012-2013	\$ 34,250
	6075	93425-S	2008	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2012-2013	\$ 34,250
	9846		2008	Chevrolet	Impala	n/a	n/a	Sheriff's	7911	FY 2013-2014	\$ 37,750
	9605		2008	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2013-2014	\$ 37,750
	9324		2009	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2013-2014	\$ 37,750
	6535		2009	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2013-2014	\$ 37,750
	6536		2009	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2013-2014	\$ 37,750
	6537		2009	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2013-2014	\$ 37,750
	6538		2009	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2013-2014	\$ 37,750
	7842		2009	Dodge	Charger	Police Private	n/a	Sheriff's	7911	FY 2013-2014	\$ 37,750

FY 2009-2010 Proposed Vehicle Replacement Schedule

The Detention Center (Jail) currently maintains four (4) vehicles. The 2008 passenger van is used for inmate transports and is scheduled for replacement in the sixth year. The 2004 van is maintained as a back-up security van, while the 2002 Ford Crown Victoria is used for administrative travel. They also maintain a 1994 truck used for maintenance of the facility. These three vehicles are not scheduled for replacement (NSFR).

Detention Center				Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted				\$0	\$24,500	\$0	\$0	\$0	\$0	\$0	\$31,275
Number of Vehicles Purchased or Scheduled for Purchase				0	1	0	0	0	0	0	1
Department Vehicle Inventory											
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost	
2918	55805-R	1994	Chevrolet	Truck	Light Truck	Solid Waste	Detention Center	01499	NSFR	\$	-
4573		2002	Ford	Crown Victoria	Car	Sheriff	Detention Center	01499	NSFR	\$	-
9524	50033-S	2004	Ford	Van	Light Truck	n/a	Detention Center	01499	NSFR	\$	-
5421	92790-S	2008	Ford	Van	Private Passenger	n/a	Detention Center	7398	2013-2014	\$	31,275

Cooperative Extension Service maintains a grant funded van (1997) and a locally funded van (2005) for use by the Department and is made available to other departments on a scheduled basis. These vans are not scheduled for replacement (NSFR). Specific funding is allocated as the need for additional vehicles or replacement vehicles are identified.

Co-Op Extension				Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Number of Vehicles Purchased or Scheduled for Purchase				0	0	0	0	0	0	0	0
Department Vehicle Inventory											
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost	
0032	89013-R	1997	Ford	Van	Light Truck	n/a	Co-Op Extension	01499	NSFR	\$	-
2387	89615-S	2005	Ford	E-350	Light Truck	n/a	Co-Op Extension	01499	NSFR	\$	-

FY 2009-2010 Proposed Vehicle Replacement Schedule

The Social Services Department currently maintains six (6) vehicles for the daily operations of their department. These autos are not scheduled for replacement. The County is reviewing the possibility of providing new economy model cars for this department's operations. If purchased, these new cars would be scheduled for replacement on a seven year cycle, with the Social Services Department maintaining them until they are replaced. The full analysis of this purchasing decision will be included in the long term financial planning efforts of the County in fiscal year 2009-2010.

Social Services			Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Number of Vehicles Purchased or Scheduled for Purchase			0	0	0	0	0	0	0	0
Department Vehicle Inventory										
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost
9880	68814-R	1995	Ford	Van	Light Truck	Social Services	Social Services	01499	NSFR	\$ -
0255	91294-R	1998	Ford	Car	Crown Victoria	Sheriff's	Social Services	7911	NSFR	\$ -
5130	13000-S	2000	Ford	4S	Crown Victoria	Sheriff's	Social Services	7911	NSFR	\$ -
6849	64248-S	2001	Ford	4S	Crown Victoria	Sheriff's	Social Services	7911	NSFR	\$ -
4576		2002	Ford	4S	Crown Victoria	Sheriff's	Social Services	7911	NSFR	\$ -
9546	42645-S	2003	Ford	4S	Crown Victoria	Sheriff's	Social Services	7911	NSFR	\$ -

The Senior Services Department maintains two (2) vehicles for daily operations and county facility maintenance. Typically, when front-line cars are replaced in the Sheriff's department, the replaced car is usually re-tasked to the Senior Services Department or the General Services Department. From time to time older vehicles are declared surplus and auctioned through GovDeals.com.

Senior Services			Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Number of Vehicles Purchased or Scheduled for Purchase			0	0	0	0	0	0	0	0
Department Vehicle Inventory										
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost
5131	16201-S	2000	Ford	4S	Crown Victoria	General Services	Sr. Services	7911	NSFR	\$ -
5132	77642-S	2000	Ford	4S	Crown Victoria	General Services	Sr. Services	7911	NSFR	\$ -

FY 2009-2010 Proposed Vehicle Replacement Schedule

The General Services Department maintains four (4) trucks for daily operations and county facility maintenance. In addition to these trucks, the General Services Department also maintains several fleet vehicles for use by county staff for county business. Typically, when front-line trucks are replaced in other departments, the replaced truck is usually re-tasked to the Parks or General Services Department. From time to time older vehicles are declared surplus and auctioned through GovDeals.com.

General Services & Fleet Autos			Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Number of Vehicles Purchased or Scheduled for Purchase			0	0	0	0	0	0	0	0
Department Vehicle Inventory										
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost
3878	73999-R	1996	Ford	Truck	Light Truck	General	General Services	01499	NSFR	\$ -
4556		1997	Ford	Van	Van	Jail	Fleet		NSFR	\$ -
2894	82336-R	1997	Chevrolet	Truck	Light Truck	Inspection	General Services	01499	NSFR	\$ -
2664		1997	Ford	Truck	Light Truck	General	Fleet	01499	NSFR	\$ -
7430	77641-S	1999	Ford	Explorer	SUV	n/a	Fleet	7912	NSFR	\$ -
1788	18257-S	2000	Ford	Truck	Light Truck	Inspection	Fleet	01499	NSFR	\$ -
1789	18258-S	2000	Ford	Truck	Light Truck	Inspection	General Services	01499	NSFR	\$ -
5135	64244-S	2000	Ford	4S	Crown Victoria	Sheriff's	Fleet	7911	NSFR	\$ -
5136	MYD2483	2000	Ford	4S	Crown Victoria	Sheriff's	Fleet	7911	NSFR	\$ -
6850	55262-S	2001	Ford	4S	Crown Victoria	Sheriff's	Fleet	7911	NSFR	\$ -
6851	NXJ6658	2001	Ford	4S	Crown Victoria	Sheriff's	Fleet	7911	NSFR	\$ -
4213	41016-S	2002	Dodge	Durango	SUV	Emer. Mgmt.	Fleet	7911	NSFR	\$ -
2078		2005	Chevrolet	Truck	Truck		General Services	7911	NSFR	\$ -

The Solid Waste Management Operations maintains one (1) truck for daily operations. In addition to this truck, the department also maintains two (3) trucks, two (2) trailers, and one (1) dump truck which are not scheduled for replacement. Since this department operates as an enterprise fund, when the truck is scheduled for replacement it is funded by the Solid Waste Operations. Once the vehicle is eligible for replacement, the department manager and County Manager consider whether to defer the replacement for each vehicle on a case-by-case basis.

Solid Waste			Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted			\$0	\$0	\$0	\$0	\$18,150	\$0	\$0	\$0
Number of Vehicles Purchased or Scheduled for Purchase			0	0	0	0	1	0	0	0
Department Vehicle Inventory										
VIN	License Plate#	Year	Make	Description	Type	Former Department	Current Department	Class	Year Scheduled for Replacement	Estimated Replacement Cost
5304	90524-R	1988	International	Dump Truck	Medium Dump Truck	Sheriff's	Landfill	23479	NSFR	\$ -
4182	71480-R	1996	Ford	Truck	Light Truck	Water & Sewer	Landfill	01499	NSFR	\$ -
0743	82372-R	1997	Chevrolet	Truck	Light Truck	General Services	Landfill	01499	NSFR	\$ -
6899	90524-R	1999	Ford	Truck	Light Truck	Solid Waste Mgt.	Landfill	01499	NSFR	\$ -
2236	AY-39338	1999	Carson	Trailer	Trailer - Over 2000	Solid Waste Mgt.	Solid Waste Mgt.	68499	NSFR	\$ -
2237	AY-39339	1999	Carson	Trailer	Trailer - Over 2000	Solid Waste Mgt.	Solid Waste Mgt.	68499	NSFR	\$ -
3675	54088-S	2004	Chevrolet	Truck	Medium Truck	Solid Waste	Landfill	21499	FY 2010-2011	\$ 18,150

FY 2009-2010 Proposed Vehicle Replacement Schedule

The County also includes cost associated with the routine maintenance of the fleet vehicle in the Vehicle Replacement Program Fund (VeRP) since these autos are used by multiple departments. The table below shows the actual expenditures, current budget, and planned expenditures for the next several years.

Fleet Management	Actual 2006-2007	Actual 2007-2008	Amended Budget 2008-2009	Approved Budget 2009-2010	Planning Budget 2010-2011	Planning Budget 2011-2012	Planning Budget 2012-2013	Planning Budget 2013-2014
Amount Expended or Budgeted	\$2,477	\$2,306	\$5,000	\$10,000	\$10,000	\$10,000	\$12,000	\$15,000

SOLID WASTE MANAGEMENT C&D LANDFILL AND CONVENIENCE CENTERS

ENTERPRISE FUNDS

The County operates a construction and demolition (C&D) landfill at the site of the former municipal solid waste landfill north of Oxford off Sterl Carrington Road. The North Carolina Division of Solid Waste authorizes operation of the facility through permit number 39-02. The permit allows the following materials to be accepted at the site: waste or debris resulting solely from construction, remodeling, repair, or demolition operations on pavement, buildings, or other structures and land clearing waste, concrete block, uncontaminated soil, gravel, and rock, untreated and unpainted wood, and yard trash. In addition, the County has also been asked to accept wastes generated by a roofing shingle manufacturer, waste materials from a mobile home manufacturer, and wooden pallets.

Chapter 130A of the North Carolina General Statutes requires counties to provide adequate disposal for municipal solid waste and to recycle in accordance with the goals established in the County's Solid Waste Management plan. Granville County achieves this through two methods: (1) operation of six fully staffed convenience/recycling centers, which is operated through a private company, and (2) negotiation and maintenance of a collection franchise that ensures the availability of residential, commercial and industrial collection services at a uniform rate throughout the County. The Director of Environmental Programs also investigates illegal dumping, coordinates recycling efforts, and works with schools and businesses to promote recycling.

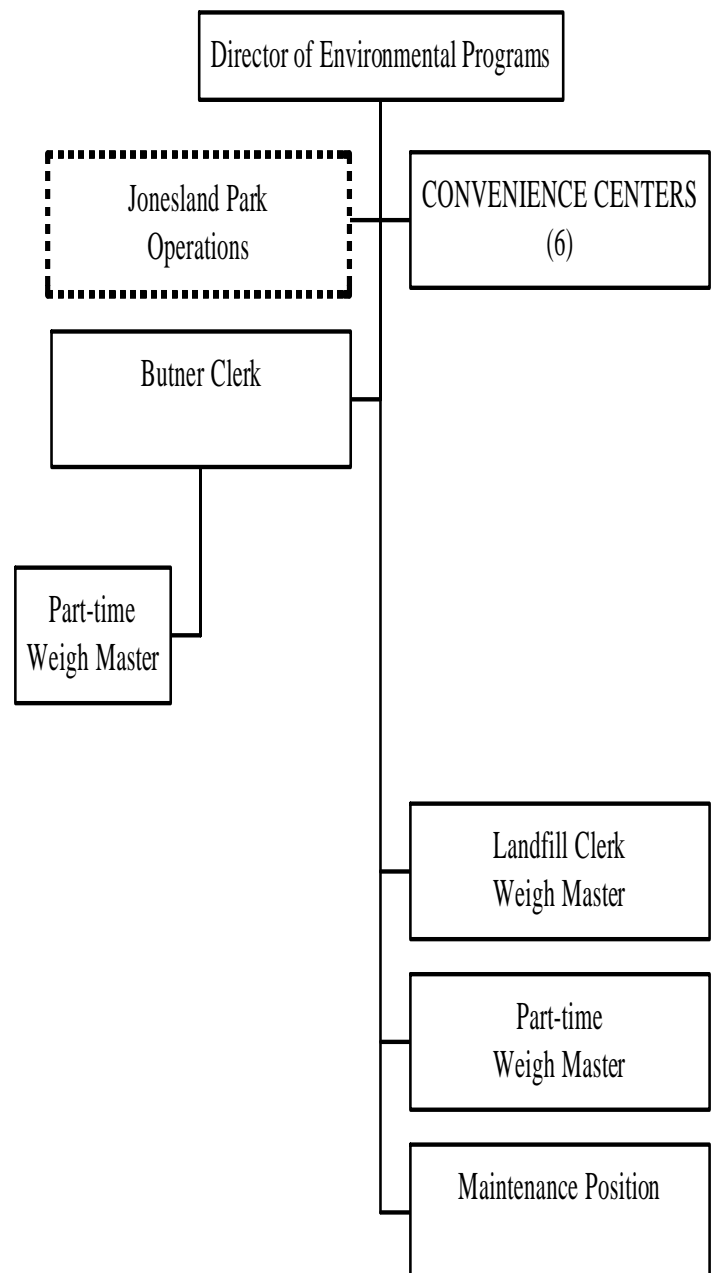
In FY 2004-2005, the Board opened the Butner Material Management Facility at the site of the Butner Landfill off Old Highway 75. The scale house is operational and the facility accepts residential and commercial yard waste, tires, metal and sells mulch products.

Jason Falls, Director of Environmental Programs

Solid Waste Management
6584 Landfill Road, PO Box 906
Oxford, North Carolina 27565

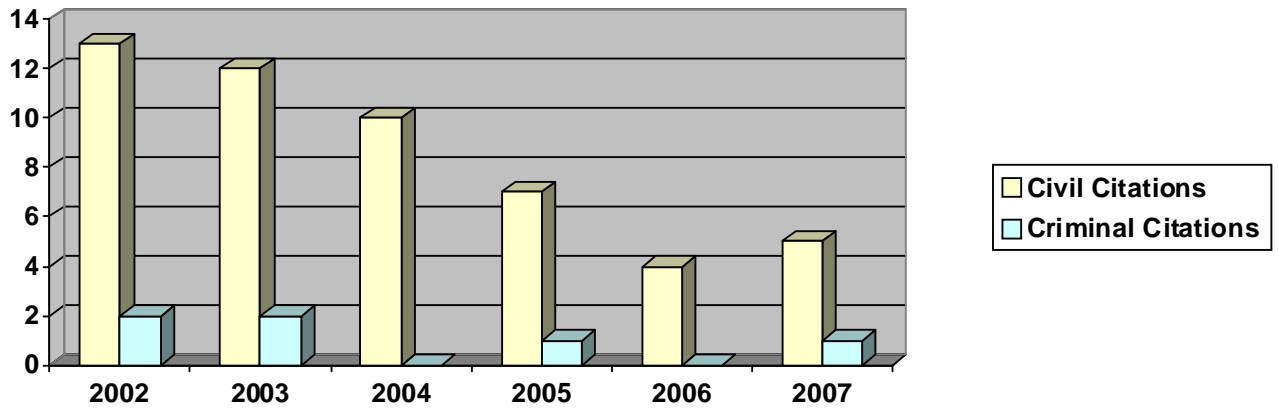
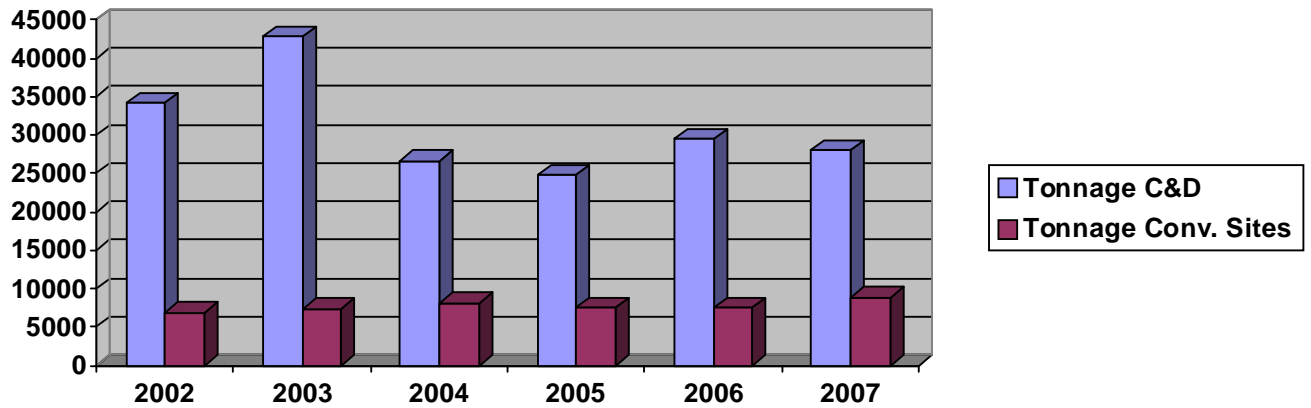
Phone: (919) 603-1354

Email: jason.falls@granvillecounty.org



FULL-TIME POSITIONS AUTHORIZED

FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
4	4	4	4	4



C&D LANDFILL OPERATIONS

Description: County staff operates the scale house while landfill operations are outsourced. The hours are Monday-Friday, 7:30 a.m. until 3:00 p.m. and Saturday 8:00 a.m. – 12:00 noon. The maintenance of the landfill, including covering the material and maintaining erosion control measures, is contracted to a local firm. The Director of Environmental Programs supervises the day-to-day activities at the facility, enforces local and state illegal dumping and littering laws, coordinates recycling efforts, and works with businesses and industries to promote recycling.

Accomplishments

- Received revenue on scrap metal
- Levied fines for illegal dumping/littering
- Submitted to DENR permit for an MSW Landfill in 2011
- Countywide Solid Waste Plan Update
- Implemented the Methane Gas Remediation Project
- Maintained all County-owned grounds, including libraries, courthouse, Cooperative Extension, Senior Services, Wilton Slopes, and EMS Stations

Goals, Targets, and Performance Measures

- Work with schools and other local governments on a comprehensive recycling program
- Continue to work toward permitting MSW Landfill
- Increase litter awareness through the public and various groups
- Continue to improve County grounds appearances
- Increase tonnage collections to 30,000 tons
- Limit lost time to 30 hours a year

REVENUES	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Solid Waste Fees	\$526,848	\$525,000	\$525,000	\$410,000
Scrap Tire	60,774	65,000	65,000	50,000
Investment Earnings	31,539	35,000	35,000	10,000
Other Revenues	250	500	500	500
Compost Sales	4,575	6,000	6,000	3,000
Use of Retained Earnings	-	208,241	648,258	370,649
Transfer from Other Funds	-	-	-	-
Total	\$623,986	\$839,741	\$1,279,758	\$844,149

EXPENDITURES	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Personnel	\$132,857	\$145,170	\$146,671	\$161,357
Benefits	31,379	39,996	40,874	40,083
Operating	215,968	261,075	259,075	168,475
Contracted Services	271,356	305,000	305,000	264,734
Disposal Cost	66,903	86,500	86,500	77,500
Capital Outlay	1,297	2,000	441,638	132,000
Total	\$719,760	\$839,741	\$1,279,758	\$844,149

CONVENIENCE CENTERS

Description: Granville County operates six sites within the Oxford, Butner, Wilton, Berea, Grassy Creek and Oak Hill communities. Each site is staffed and managed by Waste Industries. The Director of Environmental Programs oversees the convenience site contract that ensures cost effective service.

Accomplishments

- Diverted estimated 600 tons of recyclables and reusables through recycling and swap shops
- Added special waste containers for vegetable oil and oil filters
- Solid waste tonnage at sites decreased dramatically with ailing economy
- Decrease in solid waste costs through container transportation, staffing, and disposal
- Maintained less than a 3:2 (1.5) ratio of open top to compactor hauls (actual was 1.17)
- Achieved \$106.00 per ton in collecting, transporting, and disposal of solid wastes
- Recycled 1,500 tons of recyclables

Goals, Targets, and Performance Measures

- Improve hauling ratios
- Improve customer service
- Improve and maintain site appearances
- Continue to work towards securing two convenience sites in northern and southern areas to provide an 8 mile driving radius for all County residences
- Decrease and maintain at least a 3:2 (1.5) ratio of open top to compactor hauls
- Maintain \$107.50 per ton in collecting, transporting, and disposal of solid wastes
- Increase countywide recycling rates to at least 1,700 tons

REVENUES	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Solid Waste Fees	\$865,176	\$810,000	\$810,000	\$929,000
Previous Year Fees	82,471	55,000	55,000	50,000
Other Revenues	55,612	31,000	31,000	11,000
Investment Earnings	47,639	40,000	40,000	40,000
Use of Retained Earnings	-	93,700	93,700	86,885
Total	\$1,050,898	\$1,029,700	\$1,029,700	\$1,116,885

EXPENDITURES	FY 07-08 Actual	FY 08-09 Original	FY 08-09 Amended	FY 09-10 Approved
Operating	24,249	64,700	64,700	55,000
Site Management	349,504	374,500	374,500	387,502
Waste Disposal	269,934	318,000	318,000	392,797
Container Transportation	241,358	252,500	252,500	261,586
Site Construction/Remodeling	2,545	20,000	20,000	20,000
Total	\$887,590	\$1,029,700	\$1,029,700	\$1,116,885

GRANVILLE COUNTY 2009-2010 BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Granville County, North Carolina:

Section 1. The following amounts are hereby appropriated in the General Fund for the operation of the County Government and its activities for the fiscal year beginning July 1, 2009 and ending June 30, 2010, in accordance with the chart of accounts heretofore established for this County.

General Government:

Board of Commissioners	218,687
Administration	321,348
Human Resources	136,437
Finance Department	384,006
Internal Auditor	60,556
Board of Elections	259,741
Register of Deeds	258,754
Tax Administration	563,468
General Services & Court Facilities	507,937
Total General Government	2,710,934

Human Services:

Social Services	8,549,160
Veterans Services	13,750
Health and Medical Services	856,001
Senior Services	489,167
Senior Services - Nutrition/In-Home Aid	421,137
Total Human Services	10,329,215

Community Services:

Library System - Operating	587,778
Library System - Materials	160,943
Cooperative Extension/4-H Best	382,624
Soil Conservation Program	100,686
Recreation	135,226
Jonesland Park Operations/GAP	309,326
Development Services (Planning/Inspections/Const Admin)	690,803
Economic Development	193,400
Total Community Services	2,560,786

Education:

Granville County Schools (Current Expense)	12,385,287
Granville County Schools (Capital - Cat. 2 & 3)	301,707
Vance-Granville Community College	572,789
Total Education	13,259,783

Public Safety:

Sheriff's Department/Detention Center	5,079,621
Emergency Services	4,138,314
Emergency Management	179,904
Fire Services	758,661
Forestry Administration	91,588
Other Emergency Services	34,700
Total Public Safety	10,282,788

Area Projects & Other Appropriations:

Special Projects	153,790
Non-Departmental	1,321,048
Pass Thru Funds	349,528
Total Area Projects & Other Appropriations	1,824,366
<u>Contributions to Other Funds:</u>	
Transfer to School's Capital Reserve	5,468,981
Transfer to Debt Service	1,256,214
Transfer to Other Funds	945,296
Total Contributions to Other Funds	7,670,491
<u>Contingency:</u>	
General Contingency	170,000
Contingency for Natural Disasters	10,000
Total Contingency	180,000

TOTAL GENERAL FUND BUDGET 2009-2010 **48,818,363**

Section 2: It is estimated that the following revenues will be available in the General Fund for the fiscal year beginning July 1, 2009 and ending June 30, 2010:

Ad Valorem Taxes - County General Fund	29,382,608
Prior Years Taxes	980,000
Penalties & Interest	257,500
Less Tax Discount	(150,000)
Sales & Other Taxes	7,520,540
Licenses, Fees & Other Revenue	2,691,800
Investment Earnings & Operating Transfers In	670,000
Restricted & Intergovernmental	6,973,480
Appropriated Fund Balance	492,435

TOTAL REVENUES - GENERAL FUND 2009-2010 **48,818,363**

Section 3. The following amount is appropriated in the Revaluation Reserve Fund, a Special Revenue Fund, for fiscal year beginning July 1, 2009 and ending June 30, 2010:

Revaluation Reserve	<u>232,625</u>
Total Expenditures	232,625

Section 4. It is estimated that the following revenues will be available in the Revaluation Reserve Fund, a Special Revenue Fund, for fiscal year beginning July 1, 2009 and ending June 30, 2010:

Contribution from General Fund	63,000
Investment Earnings	5,000
Appropriated Fund Balance	<u>164,625</u>
Total Revenues	232,625

Section 5. The following amount is appropriated in the School's Restricted Capital Reserve Fund, a Special Revenue Fund, for the fiscal year beginning July 1, 2009 and ending June 30, 2010:

Transfer to Debt Service	5,993,384
School's Capital Outlay Category I	<u>926,086</u>
Total Expenditures	6,919,470

Section 6. It is estimated that the following revenue will be available in the School's Restricted Capital Reserve Fund, a Special Revenue Fund, for the fiscal year beginning July 1, 2009 and ending June 30, 2010:

Sales Tax Revenue (Transfer from General Fund)	2,147,193
Lottery Proceeds	600,000
Transfer from General Fund	3,071,188
Appropriated Fund Balance	1,066,247
Investment Earnings	<u>34,842</u>
Total Revenues	6,919,470

Section 7. The following amount is appropriated in the Debt Service Fund for fiscal year beginning July 1, 2009 and ending June 30, 2010:

Debt Payments - South Granville Industrial Park	103,437
Debt Payments - School Bond Series 1999	812,600
Debt Payments - School Bond Series 2001	766,500
Debt Payments - Park & Facility Bonds Series 2001	63,150
Debt Payments - Granville Medical Construction - 2003	222,053
Debt Payments - High School & E-911 Equipment - 2007	418,897
Debt Payments - Granville Medical Refinance - 2003	457,139
Debt Payments - School Bond Series 2005	1,736,500
Debt Payments - Granville Medical Renovation - 2007	132,874
Debt Payments - School Bond Series 2006	801,919
Debt Payments - Public Improvement Bonds Series 2005	53,525
Debt Payments - County Library System - 2009	890,382
Debt Payments - Southern Elementary School - 2009	<u>1,602,688</u>
Total Debt Payments	8,061,664

Section 8. It is estimated that the following revenues will be available in the Debt Service Fund for the fiscal year beginning July 1, 2009 and ending June 30, 2010:

Contribution from Schools Construction Reserve Fund	5,993,384
Contribution from Granville Health Systems	812,066
Contribution from General Fund	<u>1,256,214</u>
Total Contributions	8,061,664

Section 9. The following amount is appropriated in the Emergency Telephone System Fund, a Special Revenue Fund, for fiscal year beginning July 1, 2009 and ending June 30, 2010:

Emergency Telephone System Fund	<u>184,400</u>
Total Expenditures	184,400

Section 10. It is estimated that the following revenues will be available in the Emergency Telephone System Fund, a Special Revenue Fund, for fiscal year beginning July 1, 2009 and ending June 30, 2010:

911 Board - State Funding	180,000
Investment Earnings	<u>4,400</u>
Total Revenues	184,400

Section 11. The following amount is appropriated in the Capital Projects Fund for fiscal year beginning July 1, 2009 and ending June 30, 2010:

Other Capital Projects	<u>361,625</u>
Total Expenditures	361,625

Section 12. It is estimated that the following revenues will be available in the Capital Projects Fund for fiscal year beginning July 1, 2009 and ending June 30, 2010:

Investment Earnings	10,000
Contribution from General Fund	100,000
Appropriated Fund Balance	<u>251,625</u>

Total Revenues	361,625
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Section 13. The following amount is appropriated in the Vehicle Replacement Fund for fiscal year beginning July 1, 2009 and ending June 30, 2010:

Vehicle Replacement	<u>377,500</u>
Total Expenditures	377,500

Section 14. It is estimated that the following revenues will be available in the Vehicle Replacement Fund for fiscal year beginning July 1, 2009 and ending June 30, 2010:

Investment Earnings	5,000
Contribution from General Fund	300,000
Appropriated Fund Balance	<u>72,500</u>
Total Revenues	377,500

Section 15. The following is appropriated in the Solid Waste Convenience Sites Fund for the fiscal year beginning July 1, 2009 and ending June 30, 2010:

Operations	1,096,885
Site Construction and Remodeling	<u>20,000</u>
Total Expenditure	1,116,885

Section 16. It is estimated that the following revenues will be available in the Solid Waste Convenience Sites Fund for fiscal year beginning July 1, 2009 and ending June 30, 2010:

Collection Fees	979,000
Other Revenues	11,000
Investment Earnings	40,000
Appropriated Fund Balance	<u>86,885</u>
Total Revenues	1,116,885

Section 17. The following amount is appropriated in the Construction & Demolition Landfill Fund for fiscal year beginning July 1, 2009 and ending June 30, 2010:

Landfill Operations	<u>844,149</u>
Total	844,149

Section 18. The following revenues are available for the Construction & Demolition Landfill Fund for fiscal year beginning July 1, 2009 and ending June 30, 2010:

User Fees	400,000
Other Revenues	73,500
Appropriated Fund Balance	<u>370,649</u>
Total Revenues	844,149

Section 19. There is hereby levied a tax at a rate of \$.825 per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2009 for the purpose of raising the revenue listed as 2010 Ad Valorem Taxes in the General Fund in Section 2 of this Ordinance. The total rate of \$.825 is based on an estimated total valuation of \$3,724,279,189 and an estimated collection rate of 95.63%. The collection rate is based on the fiscal year 2007-2008 actual collection rate of 95.63% as of June 30, 2008.

Section 20. The Budget Officer is hereby authorized to transfer appropriations as contained herein under the following conditions:

- a. The Budget Officer may transfer amounts between line item expenditures within a department without

limitation and without a report being required. These changes should not result in increases in recurring obligations such as salaries.

b. The Budget Officer may transfer amounts up to \$1,000 between departments, including contingency appropriations, within the same fund. He must make an official report on such transfers at the next regular meeting of the Board of Commissioners.

c. The Budget Officer may not transfer any amounts between funds, except as approved by the Board of Commissioners in the Budget Ordinance as amended.

Section 21: The Budget Officer may make cash advances between funds for periods not to exceed 60 days without reporting to the Board of Commissioners. Any advances that extend beyond 60 days must be approved by the Board. All advances that will be outstanding as the end of the fiscal year must be approved by the Board. The Budget Officer should comply with the Fiscal Policy adopted by the Board annually as a part of the budget process.

Section 22: Copies of this Budget Ordinance shall be furnished to the Clerk of the Board of Commissioners and to the Budget Officer and the Finance Director to be kept on file by them for their direction in the disbursement of funds.

Section 23: It will be the policy of this Board that it will not absorb any reduction in State and Federal funds; that any decrease shall be absorbed in the budget of the agency by reducing personnel or department expenditures to stay within the County appropriation as authorized. This policy is extended to any agency that is funded by the County and receives State or Federal money. This shall remain in effect until otherwise changed or amended by the Board of Commissioners.

Section 24: This Ordinance was adopted by the Granville County Board of Commissioners on June 15, 2009 and will become effective July 1, 2009.

Granville County Board of Commissioners

Hubert L. Gooch, Jr.

Hubert L. Gooch, Jr. , Chairman

GLOSSARY

Accrual Accounting: A basis of accounting in which revenues and expenditures are recorded at the time they are incurred, instead of when cash is actually received or disbursed.

Ad Valorem Taxes: See Property Taxes.

ADM: Average Daily Membership (student attendance)

Appropriation: An authorization granted by the Board of Commissioners to make expenditures and incur obligations for purposes specified in the Budget Ordinance.

Assessed Valuation: A value established by the Granville County Tax Assessor's office for real and personal property to be used as a basis for levying property taxes.

Balanced Budget: A condition when planned expenditures equal anticipated revenues. The North Carolina Local Government Budget and Fiscal Control Act requires the budget, which is submitted to the Board of Commissioners, be balanced.

Bond: A written promise to pay a sum of money on a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds.

Budget: A plan of financial operation for the County, which includes estimated revenues and expenditures for a specific fiscal year.

Budget Amendment: A procedure used by the County and Board of Commissioners to revise a budget appropriation.

Budget Calendar: A schedule, which outlines the process of budget preparation, adoption, and administration.

Budget Document: The official document, representing a comprehensive financial program for a specific fiscal year, which is prepared by the County staff and approved by the Board of Commissioners. The document presents policies and various budgetary information, which reflects decisions made by the Board of Commissioners.

Budget Message: A general discussion of the budget, which provides the Board of Commissioners and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the County Manager.

Budget Ordinance: A document adopted by the Board of Commissioners which lists revenues by source, appropriations by department or fund, and levies taxes for the coming fiscal year.

CAFR: Comprehensive Annual Financial Report.

GLOSSARY

Capital Outlay: Items (such as vehicles, equipment, and furniture) purchased by the County, which have an expected life, which exceeds one year and a unit cost exceeding \$100.

Capital Projects: A major nonrecurring expenditure used to expand or improve a government's physical assets that are not consumed within a year but rather have a multiyear life.

Cash Accounting: Basis of accounting, which recognizes revenues when a government receives cash and costs when it disburses cash.

Cash Management: Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships.

C&D: Construction and Demolition (denotes type of landfill).

CDBG: Community Development Block Grant.

CIP: This abbreviation is short for Capital Improvement Program.

Contingency: Account which funds are set-aside for unforeseen emergency expenditures which may become necessary during the year; use of these funds must be approved by the Board of Commissioners before they can be appropriated.

Current Expense: An allocation category used to identify funds used by the school system to pay normal operational costs associated with administering the school system. Examples of some expenditures would include minor repairs and maintenance, salaries, benefits, basic office supplies, etc.

Debt Service: An obligation by the County to pay the principal and interest of all bonds according to a pre-determined payment schedule.

Department: A unit of the County government, which is responsible for performing a primary governmental function.

Delinquent Taxes: Taxes that remain unpaid on and after the due date on which a penalty for non-payment is attached.

Depreciation: The decrease in the usefulness of an asset with the passage of time.

Encumbrance: The commitment of appropriated funds to purchase an item or service. To encumber funds is to set aside or commit funds for future expenditures.

Enterprise Fund: A fund used to account for activities that are financed and operated in a manner similar to business enterprises and for which a fee for services or the availability of services are charged to completely or partially recover the expenses of the operation. Enterprise Funds typically include water and sewer, and solid waste.

GLOSSARY

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by the Board of Commissioners in the Budget Ordinance.

Expenditure: The cost of goods or services received by the County.

FTE: Full-Time Equivalents.

Fiscal Year: The time period, which indicates the start and finish for recording financial transactions. The Fiscal Year for the County starts on July 1st and ends on June 30th.

Fixed Assets: Assets of a long-term character which are intended to be held or used, such as land, buildings, machinery, furniture, and equipment.

Fund: A fund is a separate fiscal and accounting entity with a separate set of accounting records that governments segregate to carry on a specific activity.

Fund Balance: The cash and investments which remain at the end of the fiscal year which can legally be appropriated to fund expenditures in the upcoming fiscal year. The Local Government Budget Fiscal and Control Act (LGBFCA) limits the amount of fund balance monies, which may be appropriated in the next budget year.

GAP: Granville Athletic Park and Jonesland Environmental Preserve.

GAAP: Generally Accepted Accounting Principals (GAAP) relates to accounting rules and uniform standards for financial reporting representing generally accepted practices and procedures of the accounting profession. Therefore, all GAAP-Basis Financial Statements are reasonably comparable, regardless of the legal jurisdiction or geographic location of the government.

General Fund: A fund established to account for the resources used for the general operation of the County.

General Obligation Bonds: Debt instruments issued by the County, which are backed by the full faith and credit of the issuing government.

GFOA: Governmental Finance Officers Association.

GIS: Geographic Information System.

GMC: Granville Medical Center.

GO Bond: General Obligation Bond.

Grants: Transfers of cash or property in exchange for promises to complete specific requirements related to the use of the transferred cash or property.

G.S.: General Statutes.

GLOSSARY

HVAC: Heating, Ventilating, and Air Conditioning.

Intergovernmental Revenue: Revenue received from another government for a specified purpose.

JCPC: Juvenile Crime Prevention Council

LGBFCA: The Local Government Budget and Fiscal Control Act governs all financial activities of local governments within the State of North Carolina. All monies received or spent by local governmental agencies must be budgeted, disbursed, and accounted for in accordance with the act. It can be found in chapter 159 of the North Carolina General Statutes.

LLEBG: Local Law Enforcement Block Grant. This is a grant program available to the Sheriff's Department offered by the Federal Government to provide basic law enforcement enhancements.

Long Term Debt: Debt with a maturity of more than one year after the date of issuance.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and are reclaimed.

Modified Accrual Accounting: A basis of accounting in which expenditures are accrued but revenues are accounted for on a cash basis. This accounting technique is a combination of cash and accrual accounting since expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are "measurable" and "available for expenditure."

NSFR: Not scheduled for replacement (used with VeRP).

Per Capita: Per head of population per each person.

Property Taxes (Ad Valorem): Taxes paid by property owners in the County. These taxes are levied on both real and personal property according to the property's valuation and the tax rate.

QRV: Quick Response Vehicle.

Restricted & Intergovernmental Revenue: Revenues, which are restricted as to their use derived from local, state, or federal governments or other entities.

Retained Earnings: The value of undistributed profits or contributed capital, which remains available for allocation and future use of the specific enterprise activity.

Revaluation: The reappraisal of real property to current market values.

Revenue: Income received from a variety of sources and used to finance government or enterprise operations.

GLOSSARY

ROAP: Rural Operating Assistance Program. This program combines three transportation grant programs under one program.

Service Expansion: Purchases of new equipment or the addition/deletion of a service, which increases or decreases the level of service provided by a county department.

SGWASA: South Granville Water and Sewer Authority.

Special Revenue Funds: Funds which are used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes.

Submitted Budget: The budget document made by the County Manager and presented to the Board of Commissioners.

Tax Levy: The total amount of revenue to be raised by property (Ad Valorem) taxes.

VeRP: Vehicle Replacement Program.

VGCC: Vance Granville Community College.

STATISTICAL SECTION

Financial Trends

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

Debt Capacity

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

TABLE 1

GRANVILLE COUNTY, NORTH CAROLINA
NET ASSETS BY COMPONENT
LAST SIX FISCAL YEARS*
(ACCRUAL BASIS OF ACCOUNTING)

	Fiscal Year					
	2003	2004	2005	2006	2007	2008
Governmental activities						
Invested in capital assets, net of related debt	\$ 9,032,527	\$ 11,793,410	\$ 10,597,557	\$ 10,561,872	\$ 11,865,211	\$ 13,396,938
Restricted	580,799	134,488	107,052	-	-	30,967
Unrestricted	3,939,747	4,453,718	7,951,477	1,896,288	(20,032,740)	(19,228,369)
Total governmental activities net assets	<u>13,553,073</u>	<u>16,381,616</u>	<u>18,656,086</u>	<u>12,458,160</u>	<u>(8,167,529)</u>	<u>(5,800,464)</u>
Business-type activities						
Invested in capital assets. Net of related debt	2,876,849	3,777,588	2,904,420	2,882,938	3,592,659	1,332,910
Restricted	-	-	-	-	-	-
Unrestricted	2,601,987	1,913,101	2,884,623	3,396,631	3,988,295	(2,694,898)
Total business-type activities net assets	<u>5,478,836</u>	<u>5,690,689</u>	<u>5,789,043</u>	<u>6,279,569</u>	<u>7,580,954</u>	<u>(1,361,988)</u>
Primary government						
Invested in capital assets, net of related debt	11,909,376	15,570,998	13,501,977	13,444,810	15,457,870	14,729,848
Restricted	580,799	134,488	107,052	-	-	30,967
Unrestricted	6,541,734	6,366,819	10,836,100	5,292,919	(16,044,445)	(21,923,267)
Total primary government net assets	<u>\$ 19,031,909</u>	<u>\$ 22,072,305</u>	<u>\$ 24,445,129</u>	<u>\$ 18,737,729</u>	<u>\$ (586,575)</u>	<u>\$ (7,162,452)</u>

Note: Accrual basis financial information for the county government as a whole is available back to 2003 only, the year GASB Statement no. 34 was implemented.

TABLE 2

GRANVILLE COUNTY, NORTH CAROLINA
CHANGES IN NET ASSETS
LAST SIX FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)

	Fiscal Year					
	2003	2004	2005	2006	2007	2008
Expenses						
Governmental activities:						
General government	\$ 2,089,495	\$ 2,302,821	\$ 2,457,507	\$ 2,844,996	\$ 2,496,066	\$ 2,764,176
Public safety	6,982,275	7,612,578	7,886,433	9,096,766	9,465,578	10,376,749
Transportation	81,109	-	87,213	133,184	161,752	228,242
Environmental Protection	-	-	-	282,791	-	-
Economic and physical development	32,080	3,039	328,880	-	28,224	333,567
Human Services	8,275,311	9,244,877	10,045,609	10,796,551	12,612,304	11,196,564
Community Services	1,777,371	1,905,788	2,022,929	2,005,795	2,610,956	2,542,373
Education	12,658,956	9,862,114	12,140,438	23,610,030	35,180,474	16,596,758
Non-departmental and special areas	1,258,089	2,981,758	1,512,564	1,879,547	2,407,906	2,211,016
Interest on long-term debt	877,787	815,974	849,244	1,760,155	1,938,828	2,115,040
Total governmental activities expenses	34,032,473	34,728,949	37,330,817	52,409,815	66,902,088	48,364,485
Business-type activities						
Water and Sewer	1,147,139	1,176,201	1,322,082	1,249,509	1,340,252	1,085,232
Solid Waste	1,308,277	1,419,918	1,352,833	1,396,116	1,642,393	6,520,539
Total business-type activities	2,455,416	2,596,119	2,674,915	2,645,625	2,982,645	7,605,771
Total primary government expenses	36,487,889	37,325,068	40,005,732	55,055,440	69,884,733	55,970,256
Program Revenues						
Governmental activities:						
Charges for services:						
General government	553,943	601,936	553,307	643,915	610,973	677,758
Public Safety	654,182	790,460	791,072	1,088,446	802,327	924,126
Environmental Protection	-	-	-	370	-	-
Human Services	958,110	1,096,834	1,129,081	1,285,775	1,137,207	1,499,949
Community Services	168,485	196,402	245,038	321,200	354,237	286,584
Operating grants and contributions						
General government	30,583	33,409	42,165	261,063	14,732	11,808
Public Safety	240,534	298,679	312,546	345,704	357,011	526,668
Economic and physical development	-	20,000	-	75,000	-	-
Human Services	4,642,467	4,943,789	5,248,188	5,479,592	5,756,078	5,967,518
Community Services	216,138	263,599	288,268	193,210	193,001	180,085
Education	-	-	-	5,000	-	-
Capital grants and contributions						
General government	-	17,247	-	6,323	-	-
Public Safety	16,102	4,500	11,404	300,368	-	-
Transportation	81,109	90,182	87,213	105,253	149,097	171,471
Economic and physical development	970,065	1,685,124	763,129	333,941	(14,349)	275,635
Community Services	75,000	75,000	75,000	89,631	108,513	370,000
Education	100,000	100,000	200,000	400,000	758,693	1,103,970
Total governmental activities program revenues	8,706,718	10,217,161	9,746,411	10,934,791	10,227,520	11,995,572
Business-type activities						
Charges for services:						
Water and Sewer	1,266,277	1,255,046	1,259,392	1,553,407	1,555,540	1,201,171
Solid Waste	1,375,725	1,342,863	1,438,167	1,434,609	1,592,925	1,595,705
Total business-type activities program revenues	2,642,002	2,597,909	2,697,559	2,988,016	3,148,465	2,796,876
Total primary government program revenues	11,348,720	12,815,070	12,443,970	13,922,807	13,375,985	14,792,448
Net (expenses)/revenue						
Governmental activities						
General Government	(1,504,969)	(1,650,229)	(1,862,035)	(1,933,695)	(1,870,361)	(2,074,610)
Public Safety	(6,071,457)	(6,518,939)	(6,771,411)	(7,362,248)	(8,306,240)	(8,925,955)
Transportation	-	90,182	-	(27,931)	(12,655)	(56,771)
Environmental Protection	-	-	-	(282,421)	-	-
Economic and physical development	937,985	1,702,085	434,249	408,941	(42,573)	(57,932)
Human Services	(2,674,734)	(3,204,254)	(3,668,340)	(4,031,184)	(5,719,019)	(3,729,097)
Community Services	(1,317,748)	(1,370,787)	(1,414,623)	(1,401,754)	(1,955,205)	(1,705,704)
Education	(12,558,956)	(9,762,114)	(11,940,438)	(23,205,030)	(34,421,781)	(15,492,788)
Non-departmental and special areas	(1,258,089)	(2,981,758)	(1,512,564)	(1,879,547)	(2,407,906)	(2,211,016)
Interest on long term debt	(877,787)	(815,974)	(849,244)	(1,760,155)	(1,938,828)	(2,115,040)
Business-type activities						
Water and sewer	119,138	78,845	(62,690)	303,898	215,288	115,939
Solid waste	67,448	(77,055)	85,334	38,493	(49,468)	(4,924,834)
Total primary government net expenses	(25,139,169)	(24,509,998)	(27,561,762)	(41,132,633)	(56,508,748)	(41,177,808)
General Revenues and Other Changes in Net Assets						
Governmental activities:						
Property taxes	18,021,577	18,366,958	19,218,210	22,243,741	23,410,571	26,593,546
Local option sales tax	6,832,284	8,463,302	9,150,914	9,636,678	10,697,330	9,030,075
Other taxes and licenses	725,801	721,619	785,834	865,181	295,200	1,019,520
Investment earnings	353,028	211,017	574,177	1,994,666	1,878,138	1,317,899
Miscellaneous	245,041	189,931	129,741	309,682	578,191	180,056
Transfers	108,350	(176,600)	-	227,150	(810,551)	594,882
Total general revenues, special items and transfers	26,286,081	27,776,227	29,858,876	35,277,098	36,048,879	38,735,978

TABLE 2

GRANVILLE COUNTY, NORTH CAROLINA
CHANGES IN NET ASSETS
LAST SIX FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)

	Fiscal Year					
	2003	2004	2005	2006	2007	2008
Total governmental activities	26,286,081	27,776,227	29,858,876	35,277,098	36,048,879	38,735,978
Business-type activities:						
Investment earnings	48,132	33,463	60,065	129,052	162,654	144,531
Miscellaneous	-	-	15,645	246,233	162,360	-
Transfers	(108,350)	176,600	-	(227,150)	810,551	(4,278,578)
Total general revenues, special items and transfers	(60,218)	210,063	75,710	148,135	1,135,565	(4,134,047)
Total business-type activities	(60,218)	210,063	75,710	148,135	1,135,565	(4,134,047)
Total primary government	26,225,863	27,986,290	29,934,586	35,425,233	37,184,444	34,601,931
Changes in Net Assets						
Governmental activities	960,326	3,264,439	2,274,470	(6,197,926)	(20,625,689)	2,367,065
Business-type activities	126,368	211,853	98,354	490,526	1,301,385	(8,942,942)
Total primary government	\$ 1,086,694	\$ 3,476,292	\$ 2,372,824	\$ (5,707,400)	\$ (19,324,304)	\$ (6,575,877)

Note: Accrual basis financial statements for the county government as a whole is available back to 2003 only, the year GASB Statement no. 34 was implemented.

TABLE 3

**GRANVILLE COUNTY, NORTH CAROLINA
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE
LAST SIX FISCAL YEARS*
(ACCRUAL BASIS OF ACCOUNTING)**

Fiscal Year	Property Tax	Local Sales Tax	Alcoholic Beverage Tax	Other Tax	Total
2003	\$ 18,021,577	\$ 6,832,284	\$ 10,257	\$ 715,544	\$ 25,579,662
2004	18,366,958	8,463,302	10,581	711,038	27,551,879
2005	19,218,210	9,150,914	10,876	774,958	29,154,958
2006	22,243,741	9,636,678	11,537	853,644	32,745,600
2007	23,410,571	10,697,330	11,428	283,772	34,403,101
2008	\$ 26,593,546	\$ 9,030,075	\$ 16,922	\$ 1,002,598	\$ 36,643,141

* Information prior to 6-30-03 is unavailable.

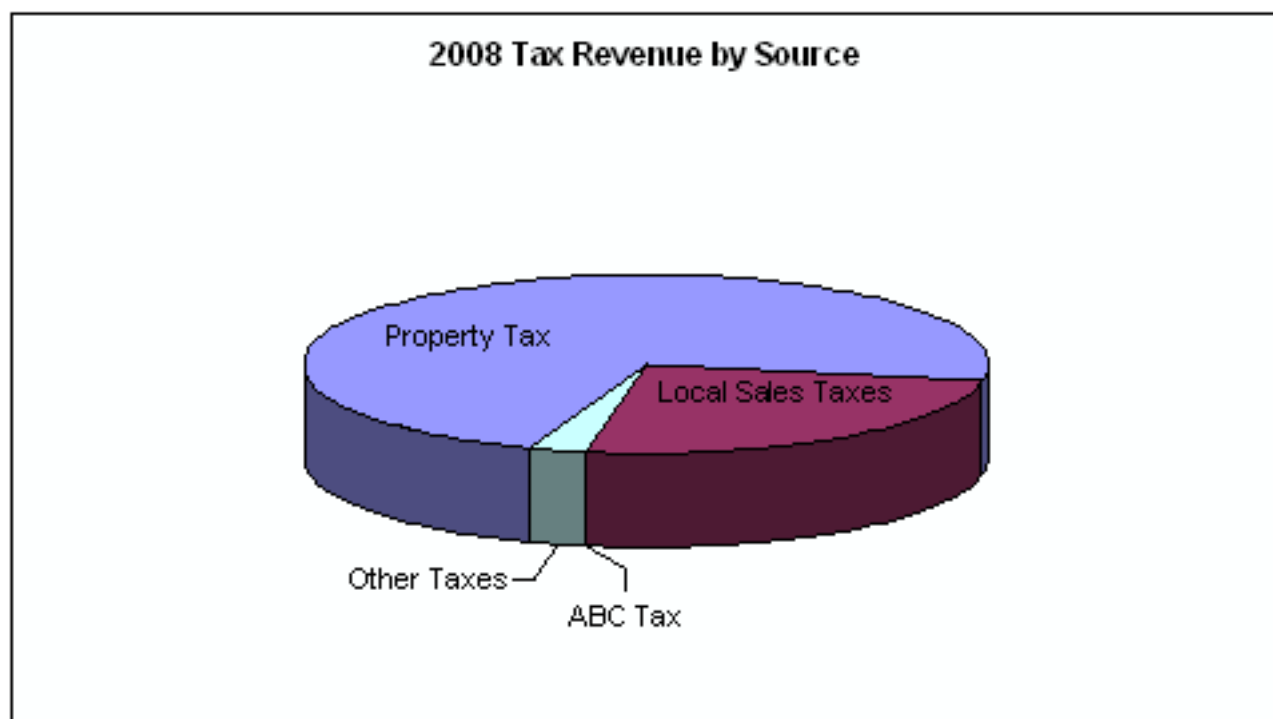


TABLE 4

GRANVILLE COUNTY, NORTH CAROLINA
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST SIX FISCAL YEARS*
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	Fiscal Year					
	2003	2004	2005	2006	2007	2008
General fund						
Reserved by state statute	\$ 2,781,231	\$ 2,888,196	\$ 2,369,164	\$ 2,862,589	\$ 4,026,907	\$ 3,109,806
Reserved For Register of Deeds	47,935	76,488	107,052	-	-	30,967
Unreserved (available for appropriation)						
Designated for subsequent year's expenditures	385,000	1,423,101	1,525,000	612,000	2,259,481	724,520
Designated for redundant water line - Oxford	532,864	-	-	-	-	-
Undesignated	8,543,508	9,709,748	11,871,907	14,332,810	11,966,953	16,290,833
Town of Butner Advisory Board						
Recreation	-	58,000	-	-	-	-
Total general fund	<u>12,290,538</u>	<u>14,155,533</u>	<u>15,873,123</u>	<u>17,807,399</u>	<u>18,253,341</u>	<u>20,156,126</u>
All other governmental funds						
Reserved by state statute	511,438	213,190	320,894	418,445	1,074,342	471,549
Reserved for Register of Deeds	-	-	-	-	-	-
Reserved for school construction	-	-	23,857,405	11,783,531	-	-
Reserved for public improvement construction	-	-	771,360	735,887	632,366	-
Unreserved (available for appropriation)						
Designated for subsequent year's expenditures						
Special revenue funds	376,520	58,157	911,450	896,468	132,227	229,895
Capital Projects	224,338	208,900	190,700	299,700	(496,053)	231,450
Undesignated, reported in nonmajor						
Special revenue funds	4,942,243	4,259,853	4,313,666	4,230,627	3,262,041	4,781,019
Capital Projects	<u>2,308,764</u>	<u>1,910,685</u>	<u>1,799,973</u>	<u>3,046,881</u>	<u>2,823,396</u>	<u>1,668,041</u>
Total all other governmental funds	<u>\$ 8,363,303</u>	<u>\$ 6,650,785</u>	<u>\$ 32,165,448</u>	<u>\$ 21,411,539</u>	<u>\$ 7,428,319</u>	<u>\$ 7,381,954</u>

* Information prior to 6-30-03 is unavailable.

TABLE 5

GRANVILLE COUNTY, NORTH CAROLINA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST SIX FISCAL YEARS*
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	Fiscal Year					
	2003	2004	2005	2006	2007	2008
Revenues						
Ad Valorem taxes	\$ 17,824,992	\$ 18,279,180	\$ 19,165,754	\$ 21,843,847	\$ 23,180,548	\$ 26,674,614
Sales and other taxes	7,490,134	9,109,739	9,868,620	10,419,305	10,921,364	9,711,264
Licenses, fees and other revenue	2,182,477	2,574,991	2,577,563	3,243,739	3,064,839	3,220,267
Unrestricted Intergovernmental Revenues	8,945	4,376	-	59	-	500
Restricted Intergovernmental Revenues	6,516,470	7,652,510	7,157,237	7,801,743	7,570,086	9,043,073
Investment earnings	355,461	211,017	530,267	2,001,898	1,870,843	1,361,872
Miscellaneous	313,443	253,393	209,480	281,486	241,952	250,119
Total Revenues	34,691,922	38,085,206	39,508,921	45,592,077	46,849,632	50,261,709
Expenditures						
Current:						
General government	1,941,890	2,137,375	2,303,869	2,460,838	2,248,000	2,504,483
Public safety	6,513,300	7,098,716	7,402,563	8,060,394	10,259,786	9,739,259
Community services	1,728,271	1,851,253	1,920,934	2,009,635	2,256,353	2,362,405
Economic and physical development	-	3,039	-	249,843	400	317,475
Human Services	8,252,753	9,221,792	9,971,117	10,673,809	12,648,743	11,223,967
Non-departmental & special areas	1,299,630	2,981,758	1,599,777	1,786,621	2,486,971	2,349,153
Capital Outlay	2,978,167	2,546,476	1,295,200	1,952,219	1,534,687	2,878,658
Intergovernmental:						
Education	12,658,956	9,862,114	12,140,438	23,610,030	35,180,474	16,606,743
Capital outlay	-	-	-	-	-	-
Debt service:						
Bond issuance cost	7,493	-	54,831	7,655	32,302	-
Principal	1,991,952	1,227,325	1,225,284	2,048,355	2,079,937	2,762,535
Interest	888,790	826,281	770,772	1,779,461	1,896,828	2,115,253
Total expenditures	38,261,202	37,756,129	38,684,785	54,638,860	70,624,481	52,859,931
Excess of revenues over (under) expenditures	(3,569,280)	329,077	824,136	(9,046,783)	(23,774,849)	(2,598,222)
Other financing sources (uses)						
Debt proceeds	-	-	26,265,000	-	11,000,000	3,859,760
Premium on debt	-	-	143,117	-	48,122	-
Refinancing lease purchase agreement	756,781	-	-	-	-	-
Transfers in from other funds	4,033,071	3,677,591	3,825,456	5,248,744	6,215,220	8,816,162
Transfers out to other funds	(3,924,721)	(3,854,191)	(3,825,456)	(5,021,594)	(7,025,771)	(8,221,280)
Total other financing sources (uses)	865,131	(176,600)	26,408,117	227,150	10,237,571	4,454,642
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	(2,704,149)	152,477	27,232,253	(8,819,633)	(13,537,278)	1,856,420
Net change in fund balances	\$ (2,704,149)	\$ 152,477	\$ 27,232,253	\$ (8,819,633)	\$ (13,537,278)	\$ 1,856,420
Debt service as a percentage of noncapital expenditures	7.55%	5.44%	5.30%	7.02%	5.68%	9.23%

* Information prior to 6-30-03 is unavailable.

TABLE 6

**GRANVILLE COUNTY, NORTH CAROLINA
ASSESSED VALUE OF TAXABLE PROPERTY
LAST SIX FISCAL YEARS***

Fiscal Year Ended June 30	Property Excluding Registered Motor Vehicles	Motor Vehicles	Plus Discoveries	Less Abatements	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Estimated Actual Taxable/Market Value	Assessed Value as a Percentage of Market Value
2003	\$ 2,573,189,240	\$ 132,879,429	\$ 97,419,922	\$ (6,967,575)	\$ 2,796,521,016	0.635	\$ 17,997,517	\$ 17,997,517	100.00%
2004	2,450,044,327	332,944,092	95,959,685	(6,659,843)	2,872,288,261	0.635	18,239,030	18,563,899	98.25%
2005	2,567,539,769	336,260,935	100,945,512	(6,795,906)	2,997,950,310	0.635	19,036,984	20,017,860	95.10%
2006	3,022,046,199	146,147,086	105,541,000	(112,754,714)	3,160,979,571	0.700	22,031,861	22,378,731	98.45%
2007	2,834,801,060	433,685,429	126,242,857	(72,754,857)	3,321,974,489	0.700	23,253,821	24,615,032	94.47%
2008	\$ 2,997,456,552	\$ 391,436,935	\$ 123,665,695	\$ (7,263,444)	\$ 3,505,295,738	0.755	\$ 26,387,480	\$ 29,948,337	88.11%

Source: Granville County Tax Department

* Information prior to 6-30-03 is unavailable.

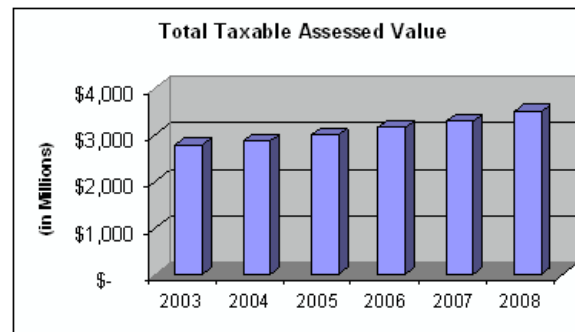


TABLE 7

**GRANVILLE COUNTY, NORTH CAROLINA
PROPERTY TAX RATES
DIRECT AND OVERLAPPING GOVERNMENTS
LAST SIX FISCAL YEARS***

Fiscal Year	City of Oxford	Town of Stem	Town of Stovall	City of Creedmoor	Butner Police and Fire Protection	Lyon Station	Oxford Parking Authority	Oxford Municipal Service District	Oxford Economic Development District	Granville County
2003	0.550	0.350	0.440	0.660	0.200	0.095	0.100	0.200	0.100	0.635
2004	0.550	0.450	0.440	0.650	0.200	0.095	0.100	0.200	0.100	0.635
2005	0.550	0.450	0.440	0.650	0.200	0.095	0.100	0.200	0.100	0.635
2006	0.550	0.450	0.490	0.690	0.200	0.095	0.100	0.200	0.100	0.700
2007	0.550	0.450	0.490	0.700	0.250	0.095	0.100	0.200	0.100	0.700
2008	0.550	0.450	0.490	0.725	0.250	0.095	0.100	0.200	0.100	0.755

* Information prior to 6-30-03 is unavailable.

TABLE 8

GRANVILLE COUNTY, NORTH CAROLINA
PRINCIPAL PROPERTY TAXPAYERS
JUNE 30, 2008
CURRENT YEAR AND SIX YEARS AGO*

<u>Taxpayer</u>	2008			2003		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Revlon	\$ 70,979,546	1	2.37%	\$ 54,580,442	1	1.95%
Certainteed Corporation	52,117,324	2	1.74%	19,223,791	6	0.69%
CP&L/Progress Energy	37,018,122	3	1.23%	19,984,445	5	0.71%
WAKE EMC	22,791,090	4	0.76%	16,591,183	8	0.59%
Bandag Inc.	21,411,229	5	0.71%	23,520,784	3	0.84%
Alaris Medical Systems, Inc.	20,951,521	6	0.70%	-	-	0.00%
Central leasing USA	18,688,426	7	0.62%	-	-	0.00%
Butner Acquisition Company	18,550,812	8	0.62%	-	-	0.00%
Athol Manufacturing Corp	18,331,039	9	0.61%	-	-	0.00%
C MAC Network Systems, Inc.	16,175,828	10	0.54%	-	-	0.00%
Newton Instrument Company	14,787,325	11	0.49%	23,329,563	4	0.83%
Goldsboro Properties, Inc.	14,383,891	12	0.48%	14,387,591	9	0.51%
C C Mangum Contractors LLC	13,694,638	13	0.46%	-	-	0.00%
Universal Leaf North America	13,517,048	14	0.45%	-	-	0.00%
Wilson Boney & Sons, Inc.	-	-	0.00%	29,619,001	2	1.06%
Georgia Pacific Corp	-	-	0.00%	17,692,132	7	0.63%
Lace Lastics	-	-	0.00%	13,421,005	10	0.48%
Totals	<u>\$ 353,397,839</u>		<u>11.79%</u>	<u>\$ 232,349,937</u>		<u>7.20%</u>

Source: Granville County Tax Department

* Information prior to 6-30-03 is unavailable.

TABLE 9

**GRANVILLE COUNTY, NORTH CAROLINA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST SIX FISCAL YEARS***

Fiscal Year Ended December 31	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2003	\$ 17,997,517	\$ 17,048,343	94.73%	\$ 877,816	\$17,926,159	99.60%
2004	18,238,111	17,328,380	95.01%	828,100	18,156,480	99.55%
2005	19,036,984	18,176,364	95.48%	748,919	18,925,283	99.41%
2006	22,031,861	20,892,320	94.83%	979,061	21,871,381	99.27%
2007	23,253,821	21,965,301	94.46%	838,334	22,803,635	98.06%
2008	\$ 26,387,480	\$ 25,234,247	95.63%	\$ -	\$25,234,247	95.63%

Source: Granville County Tax Department

* Information prior to 12-31-03 is unavailable.

TABLE 10

**GRANVILLE COUNTY, NORTH CAROLINA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST SIX FISCAL YEARS***

Fiscal Year	Governmental Activities			Business-type Activities	Total Primary Government	Per Capita	Percentage of Personal Income
	General Obligation Bonds	Installment Obligations	Capital Leases	Capital Leases			
2003	\$ 17,885,000	\$ -	\$ 708,091	\$ 1,003,129	\$ 19,596,220	374	1.75%
2004	16,735,000	-	630,765	893,584	18,259,349	346	1.53%
2005	41,855,000	-	550,481	779,848	43,185,329	809	3.45%
2006	39,890,000	-	467,126	661,761	41,018,887	762	3.12%
2007	47,415,000	1,481,608	380,581	539,157	49,816,346	885	3.48%
2008	\$ 44,965,000	\$ 5,118,689	\$ 290,725	\$ -	\$ 50,374,414	915	3.48%

* Information prior to 6-30-03 is unavailable.

Note 1: Details regarding the county's outstanding debt can be found in the notes to the financial statements.

Note 2: Population amounts are as of July 1 of the fiscal year.

N/A Information not available for this period.

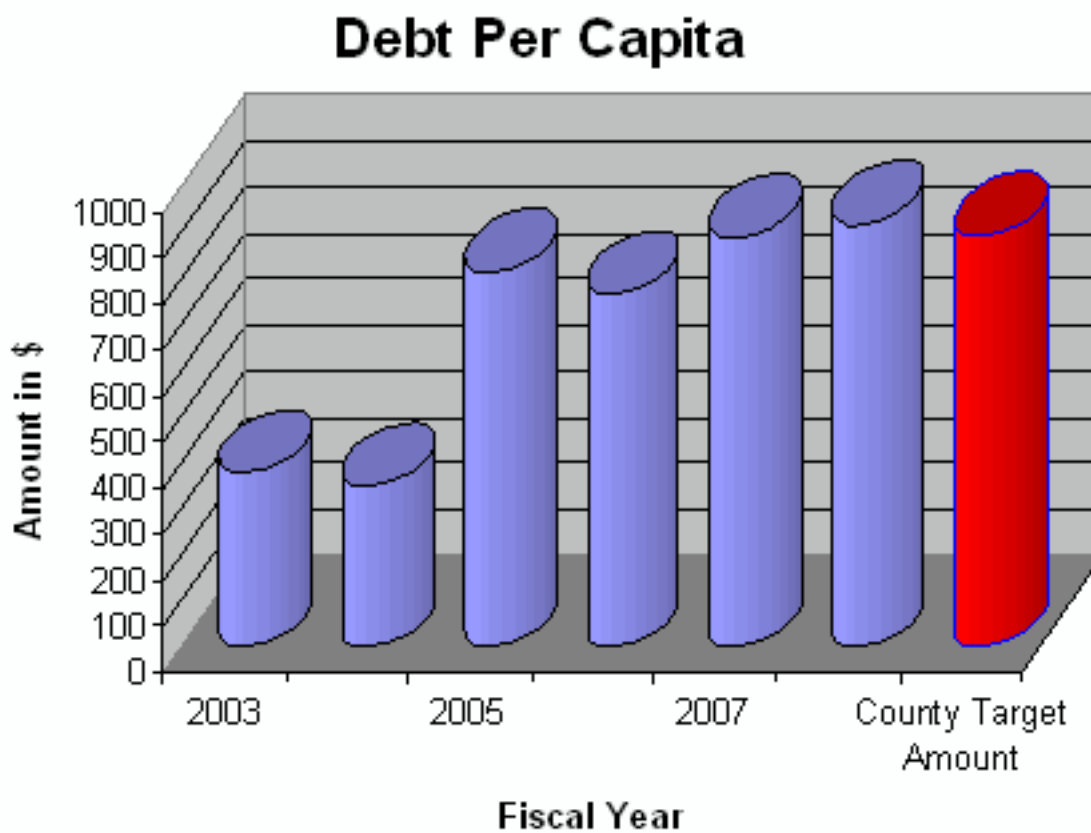


TABLE 11

**GRANVILLE COUNTY, NORTH CAROLINA
RATIOS OF GENERAL BONDED DEBT OUTSTANDING
LAST SIX FISCAL YEARS***

Fiscal Year	General Obligation Bonds	Less: Amounts Available in Debt Service Fund	Total	Percentage of Personal Income	Percentage of Estimated Actual Taxable Value of Property	Per Capita
2003	\$ 17,885,000	\$ -	\$ 17,885,000	1.60%	0.64%	341
2004	16,735,000	-	16,735,000	1.40%	0.58%	317
2005	41,855,000	-	41,855,000	3.34%	1.40%	784
2006	39,890,000	-	39,890,000	3.03%	1.26%	741
2007	47,415,000	-	47,415,000	3.41%	1.43%	868
2008	\$ 44,965,000	\$ -	\$ 44,965,000	3.11%	1.28%	817

* Information prior to 6-30-03 is unavailable.

Note: Population figures are as of July 1 of the fiscal year.

N/A Information not available for this period.

TABLE 12

**GRANVILLE COUNTY, NORTH CAROLINA
LEGAL DEBT MARGIN INFORMATION
LAST SIX FISCAL YEARS***

	Fiscal Year					
	2003	2004	2005	2006	2007	2008
Debt limit	\$ 223,721,681	\$ 229,783,061	\$ 239,836,025	\$ 252,878,366	\$ 265,757,959	\$ 280,423,659
Total net debt applicable to limit	25,258,794	23,810,935	48,228,645	45,525,754	53,785,453	55,254,560
Legal debt margin	<u>\$ 198,462,887</u>	<u>\$ 205,972,126</u>	<u>\$ 191,607,380</u>	<u>\$ 207,352,612</u>	<u>\$ 211,972,506</u>	<u>\$ 225,169,099</u>
Total net debt applicable to the limit as a percentage of debt limit	11.29%	10.36%	20.11%	18.00%	20.24%	19.70%
Legal Debt Margin Calculation for Fiscal Year 2008						
Assessed value						\$ 3,505,295,738
Add back: exempt real property						-
Total assessed value						<u>3,505,295,738</u>
Debt limit (8% of total assessed value)						280,423,659
Debt applicable to limit:						
General obligation bonds						44,965,000
Installment Obligations						5,118,689
Lease Financing Agreements - Governmental Activities						290,725
Lease Financing Agreements - Business-type Activities						-
Notes Payable-Component Unit						4,880,146
Less: Amount set aside for repayment of general obligation debt						-
Total net debt applicable to limit						<u>55,254,560</u>
Legal debt margin						<u>\$ 225,169,099</u>

* Information prior to 6-30-03 is unavailable.

TABLE 13

**GRANVILLE COUNTY, NORTH CAROLINA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST SIX FISCAL YEARS***

Fiscal Year	Population	Per Capita Personal Income	Percent High School Graduate *	Percent Bachelor's Degree or Higher *	School Enrollment	Unemployment Rate
2003	52,386	21,385	73	13	8,503	8.6%
2004	52,824	22,596	73	13	8,649	7.4%
2005	53,356	23,490	73	13	8,677	6.5%
2006	53,840	24,430	73	13	8,704	5.1%
2007	54,606	25,431	73	13	8,804	5.2%
2008	55,045	26,265	73	13	8,971	6.5%

* Information prior to 6-30-03 is unavailable.

Source 1: Population figures are from the North Carolina Department of the State Demographer

Source 2: Per capita personal income figures are from the Granville County Economic Development Commission

Source 3: Percent high school graduates and percent bachelor's degree or higher are from the
North Carolina Department of Commerce files

Source 4: School Enrollment are from the Granville County School's Finance Office

Source 5: Unemployment rates are from the North Carolina Employment Security Commission

TABLE 14

**GRANVILLE COUNTY, NORTH CAROLINA
PRINCIPAL EMPLOYERS
CURRENT YEAR AND THREE YEARS AGO***

2008				2005			
Employer	Employees	Rank	Percentage of Total County Employment	Employer	Employees	Rank	Percentage of Total County Employment
Revlon	2,000	1	7.74%	Revlon	2,500	1	10.96%
Altec Industries	400	2	1.55%	Selectron	500	2	2.19%
Food Lion Distribution	370	3	1.43%	Food Lion Distribution	350	3	1.53%
Flextronics	350	4	1.35%	Certainteed Corporation	300	4	1.32%
Certainteed Corporation	325	5	1.26%	Ideal Fastener	300	5	1.32%
				Sandusky International/ Athol Division	300	6	1.32%
Ideal Fastener	300	6	1.16%	Altec Industries	250	7	1.10%
Clayton Homes	175	7	0.68%	Bandag, Inc.	250	8	1.10%
Newton Instrument Co.	175	8	0.68%	Clayton Homes	225	9	0.99%
Bandag, Inc.	170	9	0.66%	Lace Lastics	200	10	0.88%
Gate Precast	170	10	0.66%	Newton Instrument Co.	200	11	0.88%
PalletOne of North Carolina, Inc.	165	11	0.64%	Gate Precast	165	12	0.72%
Carolina Sunrock	145	12	0.56%	PalletOne of North Carolina, Inc.	165	13	0.72%
Santa Fe Natural Tobacco Co.	135	13	0.52%	Total	5,705		25.01%
Total	4,880		18.88%				

Source: Information from Granville County Economic Development Commisison

* Information prior to 6-30-05 is unavailable.

TABLE 15

GRANVILLE COUNTY, NORTH CAROLINA
FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION
LAST SIX FISCAL YEARS*
(UNAUDITED)

Function	Fiscal Year					
	2003	2004	2005	2006	2007	2008
General Government	29	31	31	39	39	38
Human Services	85	87	90	95	95	98
Community Services	26.5	26.5	28.5	34.5	35.5	37
Public Safety						
Sheriff's Dept./Detention Center	70	74	77	79.5	79.5	85
Emergency Services	67	71	77	77.5	78.5	78.5
Emergency Management	1.5	1.5	1.5	3.5	3.5	3.5
Solid Waste	2	3	3	5	5	5
Water & Sewer	3	3	3	3	3	0
Total	284	297	311	337	339	345

Source: Granville County Finance Department

* Information prior to 6-30-03 is unavailable.

2008 Full-Time Equivalent County Employees by Function

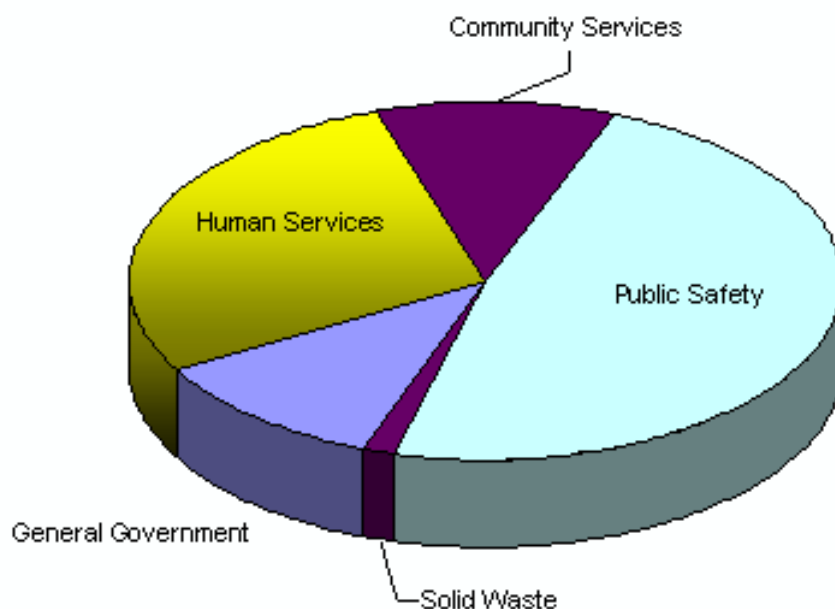


TABLE 16

GRANVILLE COUNTY, NORTH CAROLINA
OPERATING INDICATORS BY FUNCTION
LAST SIX FISCAL YEARS*
(UNAUDITED)

Function	Fiscal Year					
	2003	2004	2005	2006	2007	2008
Public Safety/Sheriff						
Incident Reports	2,274	1,561	1,611	2,069	1,780	2,072
Miscellaneous Incident Reports	6,269	5,640	5,267	5,611	6,566	6,051
Arrests	1,492	1,420	1,327	1,795	1,238	1,251
Court Papers	6,473	8,599	9,138	9,195	9,194	8,824
Public Safety/Emerg Mgmt/Fire						
Number of calls answered (includes fire & medical first response calls)	2,600	2,414	2,915	2,963	2,403	2,749
Inspections	125	132	163	167	170	206
Solid Waste						
C & D Landfill Tonnage	34,236	42,850	28,184	28,184	29,920	32,833
Convenience Sites Tonnage	6,870	7,387	7,548	7,548	8,563	8,808
Civil Citations	13	12	5	5	6	3
Criminal Citations	2	2	1	1	-	-
Community Services/Library						
Items Added to Collection	9,401	6,467	9,886	7,931	9,060	9,465
Circulation	138,494	144,726	156,423	155,110	154,080	159,820
Internet Use	18,651	14,731	19,013	28,995	31,647	42,658
Program Attendance	8,451	6,121	9,951	7,762	11,803	10,564
Community Services/Planning & Inspections						
Number of Building Permits Issued	321	445	467	613	736	672
Number of Mobile Home Permits Issued	210	144	118	105	80	121
Number of Other Permits Issued (Includes Electrical, Plumbing & Mechanical)	841	837	675	848	507	431
Human Services/Social Services						
Average # Adult Medicaid Eligible Cases	2,135	2,127	2,167	2,253	2,300	2,327
Average # Family & Child Medicaid Cases	2,127	2,456	2,577	2,839	3,116	3,281
Average # Households Receiving Food Stamps	1,283	1,518	1,701	1,953	2,077	2,173
Average \$ Fraud Collections per Month	4,301	3,159	2,501	2,432	3,802	4,147
Education						
School enrollment	8,503	8,649	8,677	8,704	8,804	8,971

Sources: Various county government departments. School enrollment statistics are from the Granville County Finance Office

* Information prior to 6-30-03 is unavailable.

TABLE 17

GRANVILLE COUNTY, NORTH CAROLINA
CAPITAL ASSET STATISTICS BY FUNCTION
LAST SIX FISCAL YEARS*
 (UNAUDITED)

Function	Fiscal Year					
	2003	2004	2005	2006	2007	2008
Public Safety						
Sheriff (Stations)	2	2	2	2	2	2
Fire stations	14	14	14	14	14	14
Highways and streets						
Streets (miles)	848	918	918	918	924	1508
Culture and recreation						
Parks	1	1	1	1	1	1
Libraries	4	4	4	4	4	4
Education						
Schools	14	14	14	16	18	18

Note: According to the North Carolina Department of Public Instruction, Granville County

* Information prior to 6-30-03 is unavailable.

Granville County



Debt Affordability Study

December 31, 2008

Granville County Finance Department
141 Williamsboro Street
Oxford, NC 27565
Phone (919) 693-4182



County Of Granville, North Carolina

Post Office Box 1286, Oxford, North Carolina 27565

finance@granvillecounty.org

Finance Department
(919) 693-4182

December 31, 2008

To: Board of Commissioners
Brian Alligood, County Manager

Attached is the December 31, 2008 Debt Affordability Report. The report, closely modeled after the State's Debt Affordability Report, was created to serve as a tool for sound debt management practices by Granville County.

The report provides the Granville County Board of Commissioners and the Administrative Team with a basis for assessing the impact of future debt issuance on the County's fiscal position and enables informed decision-making regarding both financing proposals and capital spending priorities. A secondary purpose of the report is to provide a methodology for measuring, monitoring and managing the County's debt levels, thereby protecting the County's bond ratings.

The methodology used by the Finance Department to analyze the County's debt position incorporates historical and future trends in debt levels, peer group comparisons and provides recommendations. The Finance Department has also provided recommendations regarding other debt and financial management related policies considered desirable and consistent with the sound management of the County's debt. Such recommendations were developed incorporating management practices consistent with those utilized by the most highly-rated counties.

Respectfully submitted,

Michael S. Felts

Michael S. Felts
Finance Director

Executive Summary

Studies of debt affordability are essential management tools that help to provide a comprehensive assessment of a government's ability to issue debt for school construction and its capital needs. Most highly rated states and counties have a clearly articulated debt management policy. "Evaluating the impact of new or authorized but un-issued bond programs on future operating budgets is an important element of debt management and assessing debt affordability."

Control of tax-supported debt is a key factor affecting credit quality. Granville County currently maintains a reasonable level of debt when compared with a peer group composed of North Carolina counties with populations between 52,000 and 63,000.

Recommended Guidelines and Amounts of Debt

The County Finance Department has adopted the following targets and outside guidelines to measure the recommended amount of debt that the County could prudently authorize and issue over the next five (5) years.

Net Tax-Supported Debt Service as a percentage of General Tax Revenues should be targeted at no more than 15% and not exceed 18%; and

Net Tax-Supported Debt as a percentage of Personal Income should be targeted at no more than 3% and not exceed 4%.

The Finance Department adopts the ratio of net tax-supported debt service as a percentage of revenues as the preferred ratio for the base calculations. It further determines that a measure of annual debt capacity over a given time period provides a more useful management tool for policymakers than a measure that assumes that available debt capacity is utilized as soon as it is available.

A combination of consistent revenue base, the retirement of existing debt and continued low interest rates enables the County to project a moderate amount of available debt capacity for the immediate future. Specifically, the Finance Department finds that the County could annually authorize \$2.27 Million of new tax-supported debt over the model horizon and remain within its targeted ratio. However, as more debt is issued the County has less budget flexibility to address any declines in revenue or unexpected one-time expenditures that might occur.

Table 1**Net Tax-Supported Debt Capacity using 15% debt service/revenues target ratio**

Fiscal Year	2009	2010	2011	2012	2013
Total Additional Debt Capacity per year	\$(1,996,463)	\$1,195,693	\$1,679,357	\$6,596,722	\$10,278,744
Debt Capacity Available Each and Every Year	\$2,267,000	\$2,267,000	\$2,267,000	\$2,267,000	\$2,267,000

Other Recommendations

The Finance Department confirms the view that achieving and maintaining the County's Undesignated/Unreserved Fund Balance is evidence of financial stability and flexibility. At Fiscal Year 2008 year-end, the Undesignated/Unreserved General Fund Balance totaled \$16,290,833 or 34.65% of recurring General Fund expenditures for Fiscal Year 2009.

According to the North Carolina Local Government Commission, a local government entering a fiscal year with less than 8% undesignated, unreserved fund balance available will not have adequate resources to meet its obligations until it begins receiving property taxes. Granville County currently targets a range of 26% - 30% of expenditures for Undesignated/Unreserved Fund Balance.

During fiscal year 2008-2009, Granville County reduced funding to the Capital Improvement Plan (CIP) and the Vehicle Replacement Program (VeRP) from an annual general fund appropriation of \$650,000 to \$200,000.

The finance department recommends setting aside a portion of our debt capacity to fund County facility and infrastructure, and recommends aligning debt funding with planned or proposed school bond debt issues in order to take advantage of "GO" debt. The finance department also recommends that the County target non-school related debt at no more than 10% of outstanding net tax-supported debt by program.

Conclusions

Currently, all of the County's debt ratios are reasonable when compared to other North Carolina counties with populations greater than 50,000. Granville County's debt is considered manageable at current levels. On an absolute basis, debt service will increase through Fiscal Years 2009 and will level through 2012. As a percentage of general tax revenues, debt service peaks in Fiscal Year 2011 at 15.7%, inline with the target of 15%. The ratio of debt to personal income is projected to rise to 3.74% in Fiscal Year 2009.

The County has experienced significant growth, maintained a healthy fund balance, and has shown a conservative use of debt financing over the past ten years. Growing needs within the community requires the continued study of debt availability.

Introduction and Background

As the County continues to experience growth, the need for additional services and facilities will rise, requiring the County to consider debt capacity in its available resources. This study, modeled after North Carolina's Debt Affordability Study, is prepared to provide a methodology for measuring, monitoring, and managing the County's debt capacity. This report can be updated annually to advise the Granville County Board of Commissioners on the estimated debt capacity of the County for the upcoming five to ten fiscal years, and can aid in the County's efforts to expand their Long-Range Financial Planning.

Debt capacity is a limited and scarce resource. It should be used only after evaluating the expected results and foregone opportunities. The Study enables the County to structure its future debt issuances within existing and future resource constraints by providing a comparison of its current debt position to relevant industry standards, and by evaluating the impact of new debt issuances as well as changes in the economic climate on the County's debt position. The Study can thus be used to help develop and implement the County's capital budget. The Study is premised on the concept that resources as well as needs should guide the County's debt issuance program.

Establishing guidelines for future debt issuance and financial performance is a critical part of prudent debt management and can keep the debt burden from becoming excessive. The Finance Department recognizes that such guidelines must strike a balance between providing sufficient debt capacity to allow for the funding of essential capital projects and imposing sufficient discipline so that the County does not create a situation that results in a loss of future budgetary flexibility and could lead to a deteriorating credit position. Control of debt burden is one of the four key factors used by rating agencies' analysts in assessing credit quality. The other three are economic vitality and diversity, fiscal performance and flexibility and the administrative capabilities of government.

The Finance Department has recommended both target and maximum (ceilings) debt ratios to use as guidelines to measure and control the County's debt burden.

Section I – The Granville County Debt Affordability Model

The Finance Department has adopted the measure of annual debt service arising from net tax-supported debt as a percentage of general tax revenues as its basis to evaluate the County's existing and projected debt burden. The Finance Department notes that policymakers control both variables that determine this ratio. By measuring what portion of the County's resources is committed to debt-related fixed costs, this ratio reflects the County's budgetary flexibility and ability to respond to economic downturns.

The results of the debt model are presented both as a total aggregate and as an annual amount which smoothes the solution over time. The result is the amount of new debt that the County can afford to authorize and issue each and every year while staying within its recommended targeted ratios. Section III contains the detailed presentation of the model solution.

Debt Used in the Model Calculation

The model uses a definition of net tax-supported debt that includes General Obligation Bonds, Special Indebtedness, Capital Lease Obligations, Installment/Equipment Leasing Obligations and any other such obligations that are owed to a third party over a predetermined schedule from General Fund Revenues. Obligations of Component Units, debt paid from Enterprise Fund revenues, non tax-supported special indebtedness paid from non-general fund supported funds and other debt such as revenue bonds are excluded from the definition of net tax-supported debt. Also excluded are obligations termed Other Post Employment Benefits (“OPEB”). See Appendix A for more discussion of OPEB and its exclusion from the model.

Model Assumptions regarding Revenue Growth

The Finance Department recognizes that it can not predict the future level of interest rates, the pace of revenue growth and recognizes the sensitivity of the model’s results to such factors. Changes in revenue estimates have a particularly significant impact on the calculation of available debt capacity because of the multiplier effect of compounding growth over the ten-year period. Such projections are especially important when they reflect changing or different economic outlooks. The Finance Department has adopted a revenue growth assumption that applies a growth rate of 2.0% - 3% to base revenues.

Debt Structuring Assumptions

The following assumptions were used in the debt affordability model calculations:

- GO debt will be structured with a 20-year maturity with an overall level principal payment profile after the first year.
- Non-GO debt will be structured with a 20-year maturity with an overall level debt service or principal payment profile after the first year.

Section II – Review of County Debt

The County primarily issues two kinds of tax-supported debt: General Obligation Bonds and Lease-Purchase 160-A (20) Debt. General Obligation bonds are secured by the full faith, credit and taxing power of the County. The payments on all other kinds of long-term debt, capital lease obligations and equipment installment purchase contracts are subject to appropriation by the County. Some appropriation-supported debt is also secured by a lien on facilities or equipment.

Debt that is determined to be self-supporting or supported by non-general fund revenues does not constitute net tax-supported debt but is included in the definition of “gross” tax-supported debt used by some analysts.

The County’s outstanding gross and net tax-supported debt positions as of June 30, 2008 are shown below.

Chart 1

Granville County Outstanding Net Tax-Supported Debt	
	<u>June 30, 2008</u>
Net Tax Supported General Obligation Bonds	\$ 44,965,000
Appropriation Supported Indebtedness:	
Installment Purchase Contracts / Equipment & Capital Leases	\$ 8,402,885
Less: Component unit funded debt	-4,399,642
Less: Enterprise funded debt	0
Net Appropriation Supported Indebtedness	<u>4,003,243</u>
Summary	
Gross Tax Supported Debt	\$ 53,367,885
Less: Self – Supporting Debt	<u>-4,399,642</u>
Net Tax-Supported Debt	\$ 48,968,243

General Obligation Bonds versus Special Indebtedness

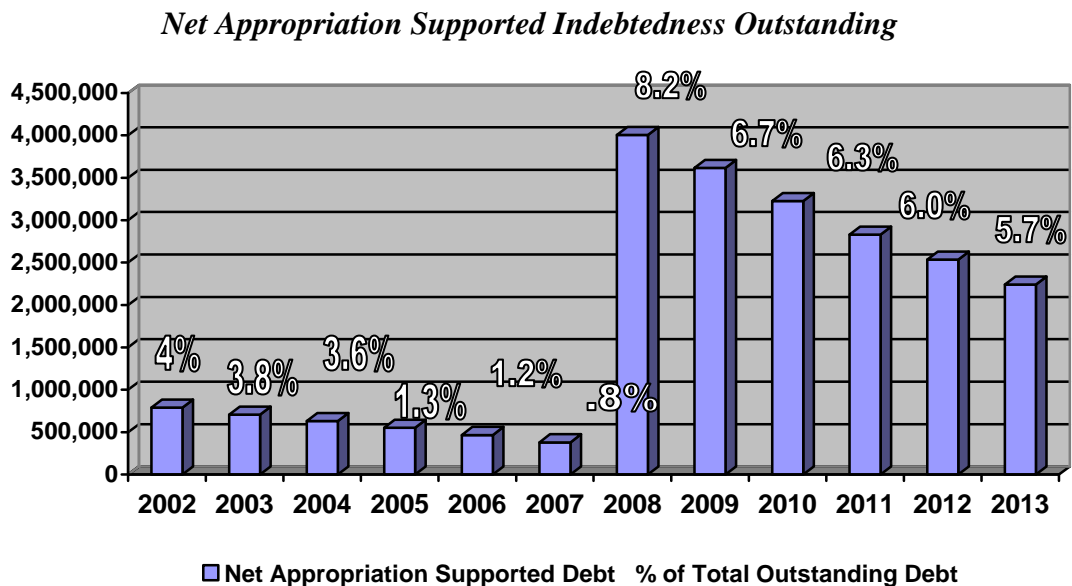
General Obligation (“GO”) debt is usually considered to be the highest quality of all the various types of debt or debt-like instruments and usually carries the highest credit rating. Several factors contribute to the high rating including the legal protections inherent in constitutionally permitted debt, investor confidence in the pledge of the full faith and credit of the County and the presumption of the availability of the government’s full

resources. GO bonds are generally the most transparent of the various types of County debt obligations and typically carry the lowest interest cost.

Other indebtedness, also termed appropriation-supported debt, is secured by a specific stream of revenues or by a lease payment or financing agreement (and sometimes by a security interest in the project being financed); such obligations are typically paid from an annually budgeted appropriated amount for debt service. Depending upon the credit and structure, appropriation-supported debt is usually assessed an interest rate penalty ranging from 5 to 20 basis points when compared with the County's GO bonds. However, the issuance cost associated with these forms of debt are usually significantly lower than the issuance cost for GO Debt and for small issues can be more cost beneficial to the County. Most counties have diversified their debt portfolios and utilize these non-GO structures, which include Certificates of Participations (COPS) and lease revenue bonds.

The amount of the County's outstanding appropriation-supported debt is shown below, with the percentage of appropriation-supported debt to total debt on a percentage basis noted. Also shown is a projection of the amount and percentage of appropriation-supported debt through FY 2012, assuming the issuance of \$8,000,000 authorized but unissued General Obligation bonds for public facilities prior to June 30, 2009.

Chart 2



Each year, the North Carolina Department of State Treasurer prepares an analysis of debt of North Carolina counties. The most recent published report analyzes county debt as of June 30, 2007. Twenty-six (26) counties share the population size of 50,000 – 99,999 of which Granville County is one of the 26. When comparing this information, only two Counties; Brunswick (pop. 94,964) and Carteret (pop. 63,558) show a higher credit rating than Granville County's. Granville County is currently rated A1 with Moody's and A+ with Standards and Poor's rating services.

The results of the rating agencies are important to the County primarily because the better the rating, the lower the interest rates associated with GO bonds. Credit ratings are the rating agencies' assessment of a government entity's ability and willingness to repay debt on a timely basis. The ratings reflect both the likelihood of default and any financial loss suffered in the event of default. The following tables provide a general overview of the rating definitions for both Moody's and Standard and Poor's.

Moody's Ratings:

Aaa	Obligations rated Aaa are judged to be of the highest quality with minimal credit risk.
Aa	Obligations rated Aa are judged to be of high quality and are subject to very low credit risk.
A	Obligations rated A are considered upper-medium grade and are subject to low credit risk.
Baa	Obligations rated Baa are subject to moderate credit risk. They are considered medium-grade and as such may possess certain speculative characteristics.
Ba	Obligations rated Ba are judged to have speculative elements and are subject to substantial credit risk.
B	Obligations rated B are considered speculative and are subject to high credit risk.

Note: Moody's also maintain ratings of Caa, Ca, and C, however, these are considered very high risk and near default and as such the NC Local Government Commission would not allow debt issuance for units in these categories. Moody's appends numerical modifiers 1, 2, and 3 to each generic rating classification from Aa through Caa. The modifier 1 indicates that the obligation ranks in the higher end of its rating category; the modifier 2 indicates a mid-range ranking, and the modifier 3 indicates a ranking in the lower end of that generic rating category.

Standard and Poor's (S&P)

AAA	Superior financial security, Highest safety
AA	Excellent financial security, Highly safe.
A	Good financial security. More susceptible to economic change than highly rated companies.
BBB	Adequate financial security. More vulnerable to economic changes than highly rated companies.

Note: S&P also has ratings of BB, B, CCC, and R, these are considered vulnerable ranges and ratings in these categories would gain the interest of the NC Local Government Commission. Plus (+) and minus (-) signs show relative standing within a category; they do not suggest likely upgrades or downgrades.

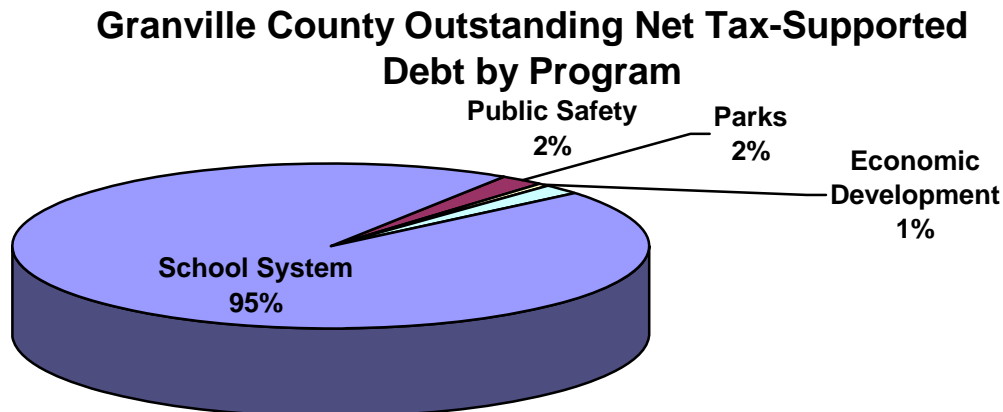
Granville County's administration should work to maintain our current ratings and take necessary steps to secure a rating of Aa and AA as our population reaches 80,000. This is the average rating for North Carolina counties with populations over 100,000.

Uses of Outstanding Tax-Supported Debt

Further review of the analysis of debt of North Carolina counties shows units of our population size utilize debt financing for several programs. While the majority of the debt service goes to repay school related debt, other programs funded include; jails, airports, community college expansion, economic development, water and sewer, parks and recreation facilities, and county buildings.

The following chart illustrates the uses for which Granville County has issued net tax-supported debt calculated on the amount outstanding. The County used the proceeds of its debt programs for several purposes with the largest being to provide facilities and infrastructure for education (95.3%). If we were to include the authorized/unissued public facility bond debt, then education would account for (81.2%)

Chart 3

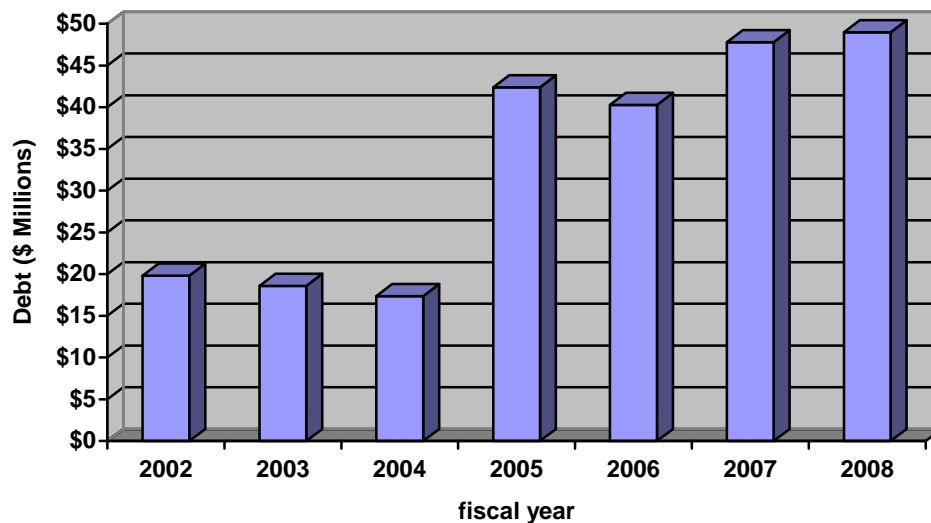


Growth in County Debt

Net tax-supported debt has shown significant growth over the last four years as the County has used debt financing to address the requirements of a growing population for education and other capital needs. Tax-supported debt increased from 18.5 million at June 30, 2003 to approximately \$48.9 million at June 30, 2008. Chart 4 below illustrates the growth in total County net tax-supported debt outstanding over the last several years.

Chart 4

Granville County Historic Net Tax-Supported Debt Outstanding



Authorized but Unissued Debt

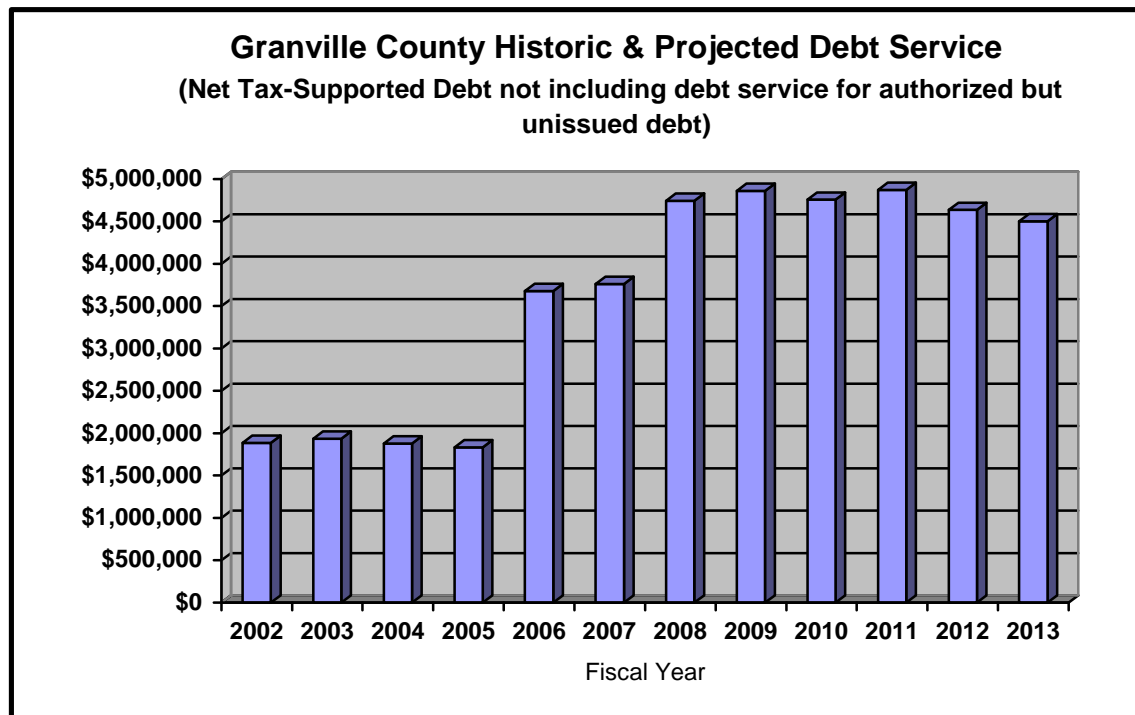
The County typically issues debt on a cash flow basis. Bond issues are timed to provide funds as they are actually needed. Therefore there is typically a lag between when debt is authorized and when it is actually issued. As of the end of December 2008, the County has \$8,000,000 of unissued authorized tax-supported debt.

Debt Service

The amount the County spends on debt service each year has risen, both on an absolute basis and as a percentage of general tax revenues. This trend is expected to increase for the near future, as the amount of the outstanding debt increases. Both the County's historic and projected debt service is illustrated below in Chart 5.

The scheduled retirement of debt is important source of future debt capacity and its impact is incorporated into the affordability analysis presented in Section III.

Chart 5



Section III – Guidelines and Model Results

Net Tax-Supported Debt Service as a Percentage of General Tax Revenues

The Finance Department adopted the following target and ceiling guidelines as the preferred measure used to determine the amount of net tax-supported debt that can be prudently authorized by the County.

- Net Tax-Supported Debt Service as a percentage of General Tax Revenues should be targeted at no more than 15% and not to exceed 18%.

The Finance Department recognizes that a measure of affordability that assumes that all additional debt that the County has the capacity to authorize is issued in the year it is available is not consistent with current practice. There is often a time lag, sometimes of multiple years, between when debt is authorized and when it is issued. The adopted annual measure smooths the amount of debt the County can afford to prudently authorize each and every year for the model horizon without exceeding its target ratios. In practice, the limit imposed by the years of the least capacity over the model horizon drives the smoothing.

15% Target Ratio/Debt Service Impact

Illustrated below the first line is the actual amount of new tax-supported debt that could be authorized and issued by year staying within the 15% target ratio. The second line shows this new debt amount smoothed over every year of the planning horizon.

One important source of capacity is the retirement of existing debt. As the County retires debt, the amount becomes a resource of future capacity. The amount of debt to be retired totals \$14.7 million through 2013 and is netted from Total Debt Capacity per year to illustrate the impact versus that of revenue growth.

Finally, the debt service arising from the presumed issuance of \$2.267 Million of new debt annually is illustrated.

Table 2

Net Tax-Supported Debt Capacity using 15% debt service/revenues target ratio

Fiscal Year	2009	2010	2011	2012	2013
Total Additional Debt Capacity per year	\$(1,996,463)	\$1,195,693	\$1,679,357	\$6,596,722	\$10,278,744
Debt Capacity Available Each and Every Year	\$2,267,000	\$2,267,000	\$2,267,000	\$2,267,000	\$2,267,000

Table 3

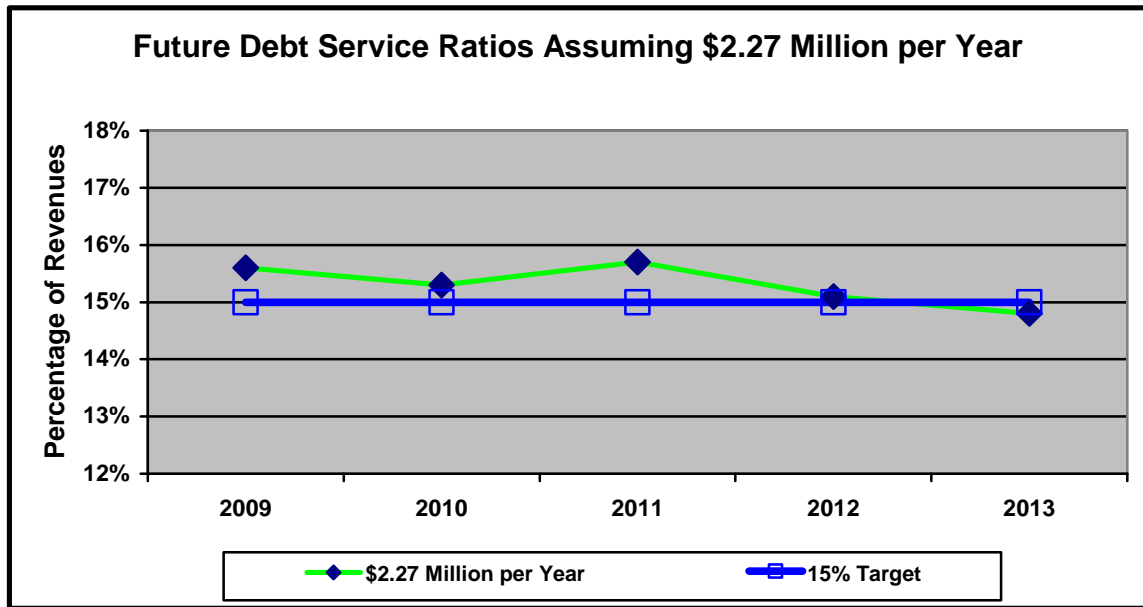
Retirement of Outstanding Debt Compared to the \$2.27 Million Annual Debt Capacity

Fiscal Year	2009	2010	2011	2012	2013
Retirement of Outstanding Debt	\$2,837,778	\$2,841,347	\$3,070,053	\$2,969,484	\$2,969,484
Debt Capacity in Excess of Retirement of Debt	\$(570,778)	\$(574,347)	\$(803,053)	\$(702,484)	\$(702,484)
Additional Debt Service on Debt Capacity (\$2.9 million/yr)	\$181,796	\$363,592	\$545,388	\$727,185	\$908,981

This model assumes that additional debt capacity is authorized and issued in the stated fiscal year even though as previously stated debt issuances of less than \$10 Million tend to have a higher issuance cost as a percentage of the debt issued than issuances of larger amounts.

The following chart shows the ratio of debt service to estimated revenues that result from the assumption of an annual issuance of \$2.27 Million.

Chart 8



Sensitivity Analysis on 15% Target Solution

The model results are highly sensitive to changes in revenue assumptions. Specifically, a one percent change, either up or down, in general tax revenues in each and every year of the model solution horizon will change the amount of annual debt capacity each and every year by approximately \$500,000.

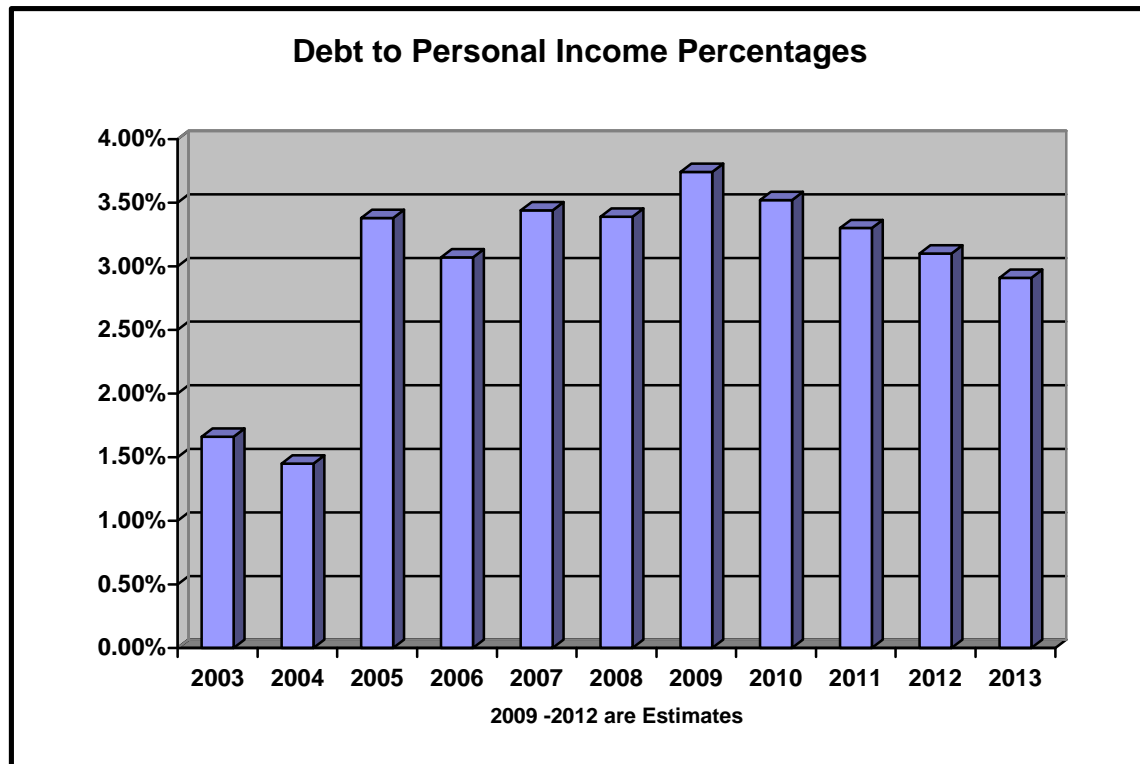
Net Tax-Supported Debt to Personal Income

The Finance Department has also established guidelines for evaluating the County's debt burden as a measure of Personal Income, as follows:

- Net Tax-Supported Debt as a percentage of Personal Income should be targeted at no more than 3% and not exceed 4%.

Chart 9 below, shows that the amount of tax-supported debt as a percentage of personal income has risen in the past years and will peak in Fiscal Year 2009 incorporating all currently authorized debt and the projected issuance of debt capacity.

Chart 9



Source: Population figures are from the North Carolina Department of State Demographer and Personal Income figures are from the County and State Economic Development Commission.

Level of Unreserved Fund Balance

As discussed previously, the rating agencies place emphasis on budgetary reserves. In a report dated December 22, 2005, Standard & Poor's stated that "...reserves are critical to managing economic cycles and providing substantial flexibility to manage the budget and capital requirements of a government."

According to the North Carolina Local Government Commission, a local government entering a fiscal year with less than 8% undesignated, unreserved fund balance available will not have adequate resources to meet its obligations until it begins receiving property taxes. Granville County currently targets a range of 26% - 30% of expenditures for Undesignated/Unreserved Fund Balance.

Historically, Granville County has experienced consistent growth in its fund balance. However, fund balance decreased in Fiscal Year 2007, primarily due to one-time appropriations to the Granville County School System for school construction and start-up costs at the new high school; construction of the Granville Athletic Park Phase II expansion project; re-appropriation of prior year funds to the Butner Planning Council;

and purchase of property near the Certaineed plant for construction of a NCDOT road. The following table shows the undesignated/unreserved fund balance over the last ten (10) years.

Table 4

<i>Fiscal Year Ending</i>	<i>Undesignated/Unreserved Fund Balance</i>	<i>Percentage of Expenditures</i>
June 30, 2008	\$16,290,833	34.65%
June 30, 2007	\$ 11,966,953	25.30%
June 30, 2006	\$ 14,332,810	34.99%
June 30, 2005	\$ 11,871,907	36.50%
June 30, 2004	\$ 9,709,748	30.10%
June 30, 2003	\$ 8,543,508	23.80%
June 30, 2002	\$ 7,960,884	24.80%
June 30, 2001	\$ 7,268,566	24.00%
June 30, 2000	\$ 4,634,928	17.20%
June 30, 1999	\$ 5,362,620	21.80%

Source: Granville County Budget Documents and Comprehensive Financial Annual Reports

Section IV – Capital Project Costs and Pay-Go Funding

A consideration that affects capital project costs and future debt service capacity is the use of “pay-as-you-go” (“PAYGO”) funding of capital projects. By using current revenues to fund the capital improvements plan, the County can reduce future debt service and retain debt capacity.

During fiscal year 2008-2009, Granville County reduced funding to the Capital Improvement Plan (CIP) and the Vehicle Replacement Program (VeRP) from an annual general fund appropriation of \$650,000 to \$200,000. In order to continue our policy of using “PAYGO” funding to maintain existing facilities and other planned CIP & VeRP projects the annual general fund contribution will need to be restored in fiscal year 2009-2010 an increased by approximately \$250,000 to \$900,000 annually.

The finance department recommends setting aside a portion of our debt capacity to fund County facility and infrastructure, and recommends aligning debt funding with planned or proposed school bond debt issues in order to take advantage of “GO” debt. The finance department also recommends that the County target non-school related debt at no more than 10% of outstanding net tax-supported debt by program.

Appendix A

Revenues and Liabilities in the Granville County Debt Affordability Model

Revenues

The model uses general tax revenues adjusted for one-time or non-recurring item plus certain other revenue items deemed available to service debt from the most recently available Comprehensive Annual Financial Report. The following items are included:

General Fund Tax Revenues

- Net Ad Valorem Tax Revenues
- Sales Tax
- State Excise Tax – Register of Deeds
- Beer and Wine Tax
- Taxes on Federal Exempt Land
- Occupancy Taxes

Other General Fund Revenue Items

- Investment Income
- Miscellaneous Revenues

Revenue Growth and other Assumptions

Changes to revenue estimates have a significant impact on the calculation of available debt capacity because of the multiplier effect of compounding growth over the ten-year period. And such projections are especially important when they reflect changing or differing economic outlooks.

Base revenues are assumed to grow at a rate of 2-3% annually through the forecast period (2013). The Finance Department believes this assumption to be prudent. The revenue estimates incorporate the effect of any changes dictated in current law.

Liabilities

To calculate net tax-supported debt, credit analysts take into account all debt supported by general tax revenues. This debt position shows the amount of indebtedness serviced from an issuer's General Fund; that is, it reflects the debt service payments made directly from tax revenues and is known as net tax-supported debt. Although a consensus appears to exist among credit analysts as to the appropriateness of using net tax-supported debt as the standard for determining an issuer's debt position, there is less unanimity about the precise calculation. The Finance Department has determined to follow the approach of

Moody's Investor Service as close as possible and exclude self-supporting debt from its calculations.

The model uses a definition of net tax-supported debt that includes General Obligation Bonds, Special Indebtedness, Capital Lease Obligations, Installment/Equipment Leasing Obligations and any other such obligations that are owed to a third party over a predetermined schedule from General Fund Revenues. Obligations of Component Units, non tax-supported special indebtedness and other self-supporting debt are excluded.

Other Post Employment Benefits ("OPEB")

In order to comply with Governmental Accounting Standards Board (GASB) Statements No. 43 and 45, the County had an actuarial study completed that estimates the size of the County's unfunded liability for Other Post Employment Benefits. The bond rating agencies have been clear that OPEB liabilities do not represent a hard liability in the same way that debt service does and should not be considered tax-supported debt unless bonds are actually issued to fund part or all of the liability. They have also consistently assured governmental units that these liabilities do not represent a threat to the County's credit rating in the short-term. Over the longer term, the County will need to develop a realistic plan to meet these obligations.

The model includes the actual debt service from all outstanding net tax-supported debt and for all authorized, but Unissued tax-supported debt. The following is a list of those liabilities that are included in the model (outstanding as of June 30, 2008):

- General Obligation Bonds supported by General Fund Tax Revenue - \$44,965,000
- Appropriation-Supported Indebtedness (Lease Purchase Contracts) - \$4,003,243

Liabilities not included in the model (outstanding as of June 30, 2008):

- Component Unit funded debt - \$4,399,642
- Other Post Employment Benefits ("OPEB")

Note: Although these liabilities do not constitute tax-supported debt, they are obligations of the County or various component units, and the County's General Fund, although not legally obligated to, could be called upon to service these obligations if necessary.

Debt Structuring Assumptions

- GO debt will be structured with a 20-year maturity with an overall level principal payment profile after the first year.
- Non-GO debt will be structured with a 20-year maturity with an overall level debt service or principle payment profile after the first year.
- The incremental model debt is assumed to be fixed-rate, 20-year maturity debt with an average interest cost of 5% and a level principle payment profile after the initial years.

COMMUNITY HIGHLIGHT:

GRANVILLE ATHLETIC PARK

AT THE

JONESLAND ENVIRONMENTAL PRESERVE



Granville Athletic Park at the Jonesland Environmental Preserve is a prime example of how a community can work together toward a common goal that ultimately benefits everyone. In 1989, this site was a candidate for a hazardous waste incinerator. Local citizens mobilized to prevent this situation through a unique endeavor. A local attorney and his wife purchased the land from the heirs, and then sold 1/70,000 interests in the property for \$5 an interest. Besides the growing citizen and political support for this initiative, the large number of owners complicated any potential purchase of the land, so the plans for the incinerator were abandoned. The majority of interests were sold to the County's citizens, but some interests were sold as far away as South America, Africa, Europe, and Japan!

Phase I of the park was opened to the public in July 2002. Phase I includes soccer fields, baseball/softball fields, and multi-purpose fields. There was an ardent effort to preserve existing trees, which enhances the park's beauty.

Phase II was opened to the public in Fall 2008. Phase II includes two multi-purpose fields, a sports pavilion, a water park, a walking trail, and additional parking. An amphitheater is also scheduled to be located next to the walking trail constructed during Phase I.

Our citizens' enthusiasm and determination toward this project demonstrates that Granville County is one of the best communities in North Carolina!

GRANVILLE COUNTY CONTACT LIST

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Board of Elections	(919) 693-2515	tonya.burnette@granvillecounty.org
Board of Education	(919) 693-4613	http://www.gcs.k12.nc.us/granville
Cooperative Extension Service	(919) 603-1350	paul.westfall@ncsu.edu
County Manager	(919)693-5240	brian.alligood@granvillecounty.org
Detention Center	(919) 693-3717	sheriff@granvillecounty.org
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Granville Athletic Park	(919) 693-3716	jason.falls@granvillecounty.org
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Register of Deeds	(919) 693-6314	kathy.adcock@granvillecounty.org
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Sheriff's Department	(919) 693-3213	sheriff@granvillecounty.org
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Soil and Water Conservation	(919) 693-4603	warren.daniel@nc.nacdnet.net
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Tax Administration	(919) 693-4181	judy.davis@granvillecounty.org
Vance Granville Health Department	(919) 693-2141	http://www.gvdhd.org
Veterans Services	(919) 693-1484	